

351 Wagoner Drive, Suite 200  
 Fayetteville, NC 28303  
 P 910-867-9700 / F 910-867-7772  
 ccpfc.org

**Finance Committee Meeting Agenda**  
**Quorum = 3 (50%) (Total Committee Members = 6)**  
 Thursday, March 19, 2026  
 1:00 pm – 3:00 pm  
 VIRTUAL ONLY

	<b>Topic</b>	<b>Presenter</b>
<b>I.</b>	<b>Call to Order &amp; Chair Comments<sup>Δ</sup></b>	
	A. Welcome B. Volunteer Forms ( <a href="https://ccpfc.tfaforms.net/5170631">https://ccpfc.tfaforms.net/5170631</a> ) C. Board Donations <a href="https://ccpfc.org/donate/">https://ccpfc.org/donate/</a>	Betty Smith Betty Smith Mary Sonnenberg
<b>II.</b>	<b>Action Items*</b>	
	A. January 15, 2026 Minutes B. System of Support (SOS) for United Way Dolly Parton’s Imagination Library	Betty Smith Marie Lilly
<b>III.</b>	<b>Discussion<sup>Δ</sup></b>	
	A. CORE RFA B. Building Construction 1. Phase III – Update 2. Phase II Repair C. Organizational and Building Sustainability 1. NCPC – Exploration of Means for Sustainability & Efficiencies for the Smart Start Network 2. Building Sustainability Workgroup 3. Strategic Planning Update: Progress and Next Steps D. Annual Submission of Activities and Budgets for Smart Start FY 26-27 E. June 30, 2025 Form 990 Status F. PFC Little Land	Mary Sonnenberg Mary Sonnenberg  Mary Sonnenberg  Mary Sonnenberg Marie Lilly Mary Sonnenberg
<b>IV.</b>	<b>Accounting Reports<sup>Δ</sup></b>	
	A. Final NCPC Monitoring Report B. Financial Reports: February 2026 <sup>Δ</sup> 1. Smart Start 2. NC Pre-Kindergarten 3. Southwestern Child Development Commission (SWCDC) – Region 5 4. All Funding Sources 5. Unrestricted Revenues 6. Cash and In-Kind Report C. February 2026 Morgan Stanley Statement	Mary Sonnenberg Marie Lilly / Betty Smith  Carole Mangum Carole Mangum  Michelle Downey Mary Sonnenberg
<b>V.</b>	<b>President’s Report<sup>Δ</sup></b>	Mary Sonnenberg

*PFC is a 501(c)(3) non-profit organization supported by public and private funds through Smart Start, NC Pre-K, tax-deductible donations, and grants.*



<b>VI.</b>	<b>Contract Management Reporting<sup>Δ</sup></b>																																																				
	A. Monitoring Status Timelines <ol style="list-style-type: none"> <li>1. Smart Start Fiscal Report</li> <li>2. Smart Start Program Report</li> <li>3. SWCDC Region 5 Report</li> <li>4. NC PreK Report</li> </ol>	Karen Staab Pamela Federline Carole Mangum Carole Mangum																																																			
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	* Needs Action <sup>Δ</sup> Information Only ! Possible Conflict of Interest (Recusals) <sup>ε</sup> Electronic Copy (Hard copies are available Upon request) <sup>Δ</sup> Document Included in Packet																																																				



**Partnership for Children of Cumberland County, Inc.**  
**Virtual Finance Committee Meeting Minutes**  
**January 15, 2026 (1:02 pm to 2:07 pm)**  
***Be the Driving Force***



**MEMBERS PRESENT:** Dr. Meredith Gronski, Brenda Jackson, Dr. Tre’vone McNeill (attended 1:15-1:55pm), Mark Rice (left 1:50pm) and Betty Smith  
**MEMBERS ABSENT:** Amy Cannon  
**NON-VOTING ATTENDEES:** Michelle Downey, Belinda Gainey, Carole Mangum, Pamela Federline, Mary Sonnenberg, Karen Staab and Kesia Wilson

AGENDA ITEM	DISCUSSION & RECOMMENDATION	ACTION	FOLLOW-UP
I. Call to Order & Chair Comments A. Welcome B. Volunteer Forms ( <a href="https://ccpfc.tfaforms.net/5170631">https://ccpfc.tfaforms.net/5170631</a> ) C. Board Donations <a href="https://ccpfc.org/donate/">https://ccpfc.org/donate/</a>	<p>The scheduled hybrid meeting of the Finance Committee was held on Thursday, January 15, 2026, and began at 1:02 pm pursuant to prior email notice to each committee member. Betty Smith, Chair, determined that a quorum was present and called the meeting to order. Belinda Gainey was the Secretary for the meeting and recorded the minutes.</p> <p>A. Betty Smith welcomed everyone to the meeting.            B. Committee members who reviewed the committee packet prior to the meeting were asked to complete the online volunteer form.            C. Mary Sonnenberg informed the committee that many Grantors require that board members donate to the organization. Some board members did give through the Cumberland Community Foundation Giving Tuesday Campaign. Calls will be made to board members who have yet to donate.</p>	<p>Called to Order</p> <p>None</p> <p>None</p> <p>None</p>	<p>None</p> <p>None</p> <p>None</p>
II. Action Items* A. October 16, 2025 Minutes B. Bi-Annual Investment Review C. Updated FY 25-26 Partnership Umbrella Budget (PUB)	<p>A. The minutes for the October 16, 2025 scheduled meeting were previously emailed and reviewed by the committee members.            Dr. Meredith Gronski moved to accept the minutes as presented. Brenda Jackson seconded the motion. Hearing no further discussion, the Chair put the motion to a vote. If anyone did not approve the motion, they were asked to place their comment in the ZOOM chat box. All votes were unanimous. There were no abstentions. The motion carried.</p> <p>B. Charles Morris provided an overview of PFC’s investments. The E-Trade account consists of a Money Market, donated stock, ETFs and Mutual Funds. One of the long term bond investments is paying money into the Money Market account; this money is accumulating monthly. Charles reviewed each investment and provided a breakdown of how each is progressing. The portfolio as a whole is up about 36% since inception. PFC has Money Market accounts with PNC and First Bank. Charles stated that from a cash flow standard, yield standard and a return standard, PFC is doing fine. No changes recommended. Question: Can you provide an overview of an ETF? Answer: An ETF is an unmanaged computer program set by the investment company’s parameters. Most ETFs are inexpensive because they are unmanaged. Mary stated that during the investment review last Spring, the CDs were</p>	<p>Motion Carried</p>	<p>None</p>



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*Be the Driving Force*



	<p>coming to maturity, so the committee and Board provided approval for PFC to sell the CDs and potentially place the money in E-Trade or a Money Market. Since the organizations class flow has become tighter, PFC has kept the CD in the operating account.</p> <p>Brenda Jackson moved to accept the recommendation that PFC maintains the investments as they are, as well as the cash liquidity, as presented. Dr. Meredith Gronski seconded the motion. Hearing no further discussion, the Chair put the motion to a vote. If anyone did not approve the motion, they were asked to place their comment in the ZOOM chat box. All votes were unanimous. There were no abstentions. The motion carried.</p> <p>C. Mary provided an overview of the updated FY 25-26 Final Partnership Umbrella Budget (PUB). Mark Rice moved to accept the updated FY 25-26 Final Partnership Umbrella and notes as presented. Dr. Meredith Gronski seconded the motion. Hearing no further discussion, the Chair put the motion to a vote. If anyone did not approve the motion, they were asked to place their comment in the ZOOM chat box. All votes were unanimous. There were no abstentions. The motion carried.</p>	<p>Motion Carried</p> <p>Motion Carried</p>	<p>None</p> <p>None</p>
<p>III. Discussion<sup>A</sup></p> <p>A. Region 5, Healthy Social Behaviors (HSB) and Birth to Three Quality Initiative (B3QI) Grants Update</p> <p>B. Completed FY 24-25 Audit</p> <p>C. June 30, 2025 Form 990 Status</p> <p>D. NCPC Monitoring Update</p> <p>E. Building Construction</p> <ol style="list-style-type: none"> <li>1. Phase III – Update</li> <li>2. Building Sustainability Workgroup</li> </ol>	<p>A. Mary reported that the Region 5 Healthy Social Behavior (HSB) and Birth to Three Quality Initiatives (B3QI) grants have been closed out. Staff for these projects have either left the organization or have been transitioned out. Early Years was awarded the B3QI project, CCRI was awarded HSB. The CORE project goes through the end of June 2026. PFC will continue to provide some of the same services under the Smart Start umbrella.</p> <p>B. Mary informed the committee that the FY 24-25 audit has been completed. PFC has received a clean audit. Betty congratulated PFC staff on the clean audit.</p> <p>C. Information has been given to the CPA to process the Form 990.</p> <p>D. NCPC Monitoring took place November 12-13, 2025. Items are still being reviewed and should be completed soon.</p> <p>E.1. Building construction is ongoing. The contractor is about a week behind schedule; everything should be completed in February. The contractor has been paid his first draw down. The city will be invoiced for some of this first draw from the CDBG grant. The Cannon Foundation grant will be used for the remainder of the project. Less money has been used from the bank loan. The front entrance to the building has been closed; entrance for visitors is through the side door.</p> <p>E.2. The Building Sustainability Work Group will reconvene on February 10, 2026. Discussions regarding the sale of part of the building will be taking place. Elevators in the building will need to be replaced and work needs to be made on the roof. Those discussions will take place as well.</p>	<p>None</p> <p>None</p> <p>None</p> <p>None</p> <p>None</p> <p>None</p>	<p>None</p> <p>None</p> <p>None</p> <p>None</p> <p>None</p> <p>None</p>
<p>IV. Accounting Reports<sup>A</sup></p> <p>A. Financial Reports: December 2025</p> <ol style="list-style-type: none"> <li>1. Smart Start</li> <li>2. NC Pre-Kindergarten</li> <li>3. Southwestern Child Development Commission</li> </ol>	<p>A.1. The financial reports for December 2025 were previously emailed. Karen Staab, Mary Sonnenberg and Carole Mangum provided a brief overview of the December 2025 reports with the committee. All financial reports for December 2025 were included in the electronic packet.</p> <p>A.6. The Cash and In-Kind Report for December 2025 was previously emailed. Michelle Downey reviewed the report with the committee. The Cumberland County Government Grant for Family Connects will be included on the Cash and In-Kind Report in February 2026.</p> <p>B. Charles Morris provided an overview of the December 2025 Morgan Stanley Statement during the investment review.</p>	<p>None</p> <p>None</p> <p>None</p>	<p>None</p> <p>None</p> <p>None</p> <p align="center"><b>4</b></p>



**Partnership for Children of Cumberland County, Inc.**  
**Virtual Finance Committee Meeting Minutes**  
**January 15, 2026 (1:02 pm to 2:07 pm)**  
*Be the Driving Force*



(SWCDC) – Region 5 4. All Funding Sources 5. Unrestricted Revenues 6. Cash and In-Kind Report B. December 2025 Morgan Stanley Statement			
V. President’s Report <sup>Δ</sup>	The President’s Report was included in the packet for information only. Subsidy funding from the Federal Government was uncertain; they were reviewing things in five states. Notice has been received that the Federal Subsidy funding money has been released. The money from the Cannon Foundation grant has been received.	None	None
VI. Contract Management Reporting <sup>Δ</sup> A. Monitoring Status Timelines 1. Smart Start Fiscal Report 2. Smart Start Program Report 3. SWCDC Region 5 Report	A.1. Karen provided an overview of the Smart Start Fiscal Report. Site visits are proposed to take place in March 2026. A.2. Pamela Federline provided an overview of the Smart Start Program Report. They are on target for the February 2026 site visits. The site visit for the Dolly Parton’s Imagination Library needs to be scheduled. A.3. Carole reported that all of the four counties that PFC has funded will be desktop monitored by January 20, 2026. The PFC NC Pre-K program will be monitored by DCDEE this year. No date has been set.	None	None
VII. Upcoming Meetings / Holidays / Closures	See Agenda	None	None
VIII. Adjournment	As there was no further business; the chair announced the meeting adjourned. The meeting was adjourned at 2:07 pm.	Adjourned	None

**Submittal:** The minutes of the above stated meeting are submitted for approval. \_\_\_\_\_  
Secretary of Meeting Date

**Approval:** Based on Committee consensus, the minutes of the above stated meeting are hereby approved as presented and/or corrected. \_\_\_\_\_  
Committee Chair Date

MEMORANDUM

DATE: March 19, 2026

TO: Finance Committee

FROM: Mary Sonnenberg, President

SUBJECT: 2025-2026 System of Support Recommendations



SYSTEM OF SUPPORT (SOS) OVERVIEW

In September 2007, the Board approved the System of Support which is an intensive programmatic technical assistance program. The SOS program is designed to prevent program non-compliance issues. Direct Service Providers (DSP) with one or more of the following risk factors are placed on the SOS:

- a. reduction in program staff, excessive turnover of supervisory staff, or turnover in key staff positions
- b. funded less than 2 years
- c. issues noted in the previous year's Formal Site Visit report
- d. undertaking of a new direction per PFC guidance
- e. additional criteria identified by staff

All programs on the SOS receive two programmatic Formal Site Visits and Informal Site Visits as needed. Fiscal Monitoring requires the DSP to furnish back-up documentation for selected budget lines and/or expenditures with each monthly Financial Status Report (FSR) for desktop monitoring. Each program will also receive one Informal Site Visit in the second quarter and one Formal Site Visit in the fourth quarter.

2025-2026 SOS FISCAL MONITORING STAFF RECOMMENDATIONS

Mary Sonnenberg recommends *placing* the following program on the SOS desktop Fiscal Monitoring for Fiscal Year 2025-2026:

**United Way (DPIL):**

*Dolly Parton's Imagination Library Activity*

United Way's Dolly Parton's Imagination Library initiative will be placed under the SOS program for FY25-26 as part of the requirements for becoming a new Direct Service Provider (DSP). Under the SOS program, DPIL will be required to submit supporting documentation with each Financial Status Report (FSR) and will be subject to additional months of fiscal monitoring, as deemed necessary.

## **From Amy Cubbage, President at NCPC: Regarding Exploration of Means for Sustainability & Efficiencies for the Smart Start Network** (from Amy's weekly email 3/4/2026)

### **Why Are These Questions Being Asked?**

NCPC recently underwent a SWOT analysis and presented it to the NCPC Board in September 2025, and to LPAC in December 2025. This activity laid out the impact of the current context of our system, including the lack of increases to the general appropriation to keep up with increasing costs. Building on this work, the LP survey questions were intended to help us further understand the current landscape of the Network — the challenges Local Partnerships are facing, where capacity is stretched, and where there may be opportunities to work smarter together. The Smart Start Network is navigating real pressures that many of you experience firsthand: reduced purchasing power, workforce challenges, growing administrative complexity, and uneven capacity across partnerships. These questions are part of an effort to understand those pressures more clearly, not to signal a predetermined direction.

### **What Is Being Explored?**

The survey questions reflect an early-stage exploration of whether and how the Network might become more sustainable and efficient over time. We realize the importance of a shared understanding of the terms in those questions and offer these definitions:

- **Regionalization of Services** — Two or more LPs retain their independent identities, boards, and community presence, but share back-office functions (such as HR, IT, finance, or compliance) to reduce overhead and free up capacity for mission-driven work. Each LP remains its own organization.
- **Consolidation of Services** — Two or more LPs and/or NCPC combine specific programs or service delivery functions into a single jointly operated effort, pooling resources and expertise across a shared geography. Each LP still exists independently — only certain services are shared.
- **Centralization of Services** — A more comprehensive arrangement where one LP, NCPC, or a regional hub coordinates and delivers a defined set of services on behalf of multiple LPs.
- **Mergers** — A structural consolidation in which two or more LPs legally combine into one unified nonprofit with one board, one staff, and one budget. Unlike the options above, mergers result in a permanent structural change and are led by Local Partnership Boards of Directors.

The goal of each of the above actions is to support LPs in focusing on community convening, needs assessment, and funding stewardship.

### **What Is Not Happening**

No decisions have been made. The survey questions are part of a listening and learning process — not a signal that a plan has already been determined. Exploration and decisions of structural options will involve all of us, LP staff, LP Boards, NCPC staff, and NCPC Board, and will not be top-down mandates.

### **What Comes Next**

We are committed to transparency and two-way communication throughout any exploration of this kind. Local Partnerships, staff, boards, and communities will have a voice in shaping what any future model looks like. We will continue to keep you informed as funding for this work comes together and we begin to move forward together.



# Strategic Pillar 1: Sustainable & Adaptive Organization

## Goal Statement

Ensure long-term organizational stability and adaptability through strong leadership, diversified funding, and efficient systems that support mission impact.

## Strategic Objectives

1. Strengthen leadership continuity through succession planning and cross-training.
2. Diversify revenue streams to reduce reliance on government funding.
3. Improve staff retention and satisfaction through competitive compensation and development.
4. Modernize systems and processes to increase efficiency and reduce administrative burden.
5. Build internal fundraising and communications capacity.

## Key Performance Indicators (KPIs)

Objective	KPI	Measurement
Leadership continuity	% of leadership roles with documented succession plans	Annual review
Funding diversification	% of unrestricted / non-government revenue	Annual financials
Workforce stability	Staff retention rate	Annual HR data
Operational efficiency	Staff time spent on administrative tasks	Staff survey
Fundraising capacity	Annual philanthropic revenue growth	Year-over-year



# Strategic Pillar 2: Equitable Access & Early Intervention

## Goal Statement

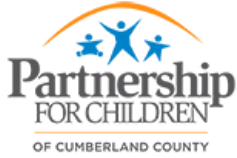
Ensure all children and families—especially those most underserved—can access high-quality early learning and early intervention supports.

## Strategic Objectives

1. Expand access to NC Pre-K and other early learning opportunities.
2. Improve early identification and referral for developmental, behavioral, and learning needs.
3. Strengthen family navigation of child care, education, and support systems.
4. Increase awareness of available resources among non-traditional and underserved families.

## Key Performance Indicators (KPIs)

Objective	KPI	Measurement
Access to early learning	% of NC Pre-K slots filled	Program data
Early intervention	# of referrals to early intervention services	Partner reports
Family navigation	% of families reporting improved understanding of services	Family assessment
Awareness	# of children/families reached vs. served	Outreach tracking



## **Strategic Pillar 3: Strong Workforce, Strong Outcomes**

### **Goal Statement**

Strengthen the early childhood workforce to improve program quality, access, and outcomes for children and families.

### **Strategic Objectives**

1. Increase workforce retention through compensation and support strategies.
2. Expand professional development and credentialing opportunities.
3. Build workforce pipelines through higher education and partner institutions.
4. Reduce provider closures related to staffing shortages.

### **Key Performance Indicators (KPIs)**

<b>Objective</b>	<b>KPI</b>	<b>Measurement</b>
Workforce retention	ECE turnover rate	Annual workforce data
Professional development	# of educators completing training/credentials	Program records
Workforce pipeline	# of students entering ECE pathways	Partner data
Provider stability	# of providers operating year over year	Licensing data

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# Strategic Pillar 4: Authentic Community Voice & Engagement

## Goal Statement

Create inclusive, accessible opportunities for families and communities to actively shape early childhood systems and decisions.

## Strategic Objectives

1. Reduce barriers to family participation in engagement and governance activities.
2. Elevate parent voice, especially from families using services.
3. Strengthen community-building through digital and in-person engagement.
4. Improve feedback mechanisms without overburdening families or staff.

## Key Performance Indicators (KPIs)

Objective	KPI	Measurement
Family participation	% of engaged families from priority populations	Engagement data
Parent voice	# of parents involved in advisory or feedback roles	Annual count
Community engagement	Engagement rate in online groups/events	Platform analytics
Feedback quality	% of programs using standardized family assessment	Program review



# Strategic Pillar 5: Connected Systems & Strategic Partnerships

## Goal Statement

Strengthen cross-sector collaboration to reduce silos, maximize resources, and improve outcomes for children and families.

## Strategic Objectives

1. Expand and deepen strategic partnerships across education, health, faith, and business sectors.
2. Improve coordination and referral pathways among partners.
3. Leverage partnerships to increase funding, workforce capacity, and service reach.
4. Align partners around shared goals and measurable outcomes.

## Key Performance Indicators (KPIs)

Objective	KPI	Measurement
Partnership growth	# of active strategic partnerships	Annual inventory
System coordination	# of shared initiatives or referral agreements	Partner reports
Resource leverage	\$ leveraged through partnerships	Financial tracking
Collaboration quality	Partner satisfaction score	Annual partner survey



March 3, 2026

Ms. Mary Sonnenberg  
Executive Director  
Partnership for Children of Cumberland County, Inc.  
351 Wagoner Drive, Suite 200  
Fayetteville, NC 28303

Dear Ms. Sonnenberg:

Enclosed is the final report of The North Carolina Partnership for Children, Inc.'s (NCPC) monitoring of the Partnership for Children of Cumberland County, Inc. (Partnership). The report indicates the areas reviewed, issues identified, recommendations for improvement, and your Partnership's responses.

During our monitoring, an issue was identified in the area of *Accounting and Financial Reporting*. An issue in this area was previously identified in the Partnership's March 2023 monitoring report.

In order to assist with the resolution of this issue, technical assistance from NCPC is available. Additionally, we strongly encourage you and your staff to take advantage of our training opportunities in this area.

Thank you for your cooperation and assistance during the monitoring process.

Sincerely,

*Susan Clark*

Susan Clark  
NCPC Monitoring Director

Enclosure

cc: Van Gunter, Board Chair, PFC of Cumberland County, Inc.  
Executive Committee Members, PFC of Cumberland County, Inc.  
Amy Cabbage, NCPC President  
Joe Brownlee, NCPC Chief Financial Officer

**The North Carolina Partnership for Children**

1100 Wake Forest Road, Raleigh, NC 27604 – info@smartstart.org – 919.821.7999

www.smartstart.org /smartstart @ncsmartstart @smartstartnc /ncsmartstart



**The North Carolina Partnership for Children, Inc.**

**Monitoring Report  
Partnership for Children of Cumberland County, Inc.**

In accordance with North Carolina General Statute (N.C.G.S.) §143B-168.12(3), a limited scope monitoring visit was conducted at the Partnership for Children of Cumberland County, Inc. (Partnership) on November 12-13, 2025.

The purpose of the monitoring is to ensure that local programs are being implemented in accordance with Smart Start legislation and the Partnership’s contract with The North Carolina Partnership for Children, Inc. (NCPC), as well as to ensure the fiscal accountability of Smart Start funds.

**Scope**

The scope of the monitoring included a review in the areas of *Disbursements and Contract Compliance, Direct Service Provider Monitoring, In-House Activity Review, and Follow-Up on Prior Reports* for the fiscal year ended June 30, 2025, and the three months ended September 30, 2025.

**Conclusions**

An issue was noted in the area of *Accounting and Financial Reporting*.

The Partnership has agreed to correct the monitoring issue effective immediately and any funds owed to NCPC must be reverted within a month of the date of this report. Discussion and recommendations follow.

**Accounting and Financial Reporting**

**Monitoring Issue**

Review of the Partnership’s check registers and invoices for the fiscal year ended June 30, 2025, and the three months ended September 30, 2025, disclosed that, during the fiscal year ended June 30, 2025, expenditures were charged to the incorrect fund or activity as noted below:

- The Partnership charged an administrative expense (software licenses for the competitive bidding and allocations process) totaling \$5,100 to its Smart Start Services fund rather than to its Smart Start Administration fund. According to

NCPC's memorandum, *Definitions of Smart Start Administrative and Services Costs and Cost Allocation Guidelines*, effective July 1, 2022, costs associated with the competitive bidding process are considered administrative and cannot be charged to Smart Start Services activities;

- The Partnership charged a Smart Start *Planning, Monitoring, and Evaluation* expense (software licenses) totaling \$2,603.52 to its Smart Start *Community Engagement and Development* activity; and
- The Partnership charged a late fee totaling \$4 to its Smart Start Administration fund rather than to a non-Smart Start fund.

**An issue in this area was previously identified in the Partnership's March 2023 monitoring report.**

#### Recommendation for Improvement

In the future, the Partnership should perform a periodic review of its general ledger to ensure that transactions are coded correctly. Additionally, the Partnership must reclassify expenditures of \$5,104 to a source of funds other than Smart Start. The current effective date should be used for the journal entry. Alternatively, the Partnership may identify allowable Smart Start expenses that were originally coded to non-Smart Start funds for these specific activities and replace the expenses in the Smart Start funds/activities. The Partnership must submit documentation of allowable Smart Start expenses that were originally coded to non-Smart Start funds to NCPC for review. For the other coding issue identified totaling \$2,603.52, a reversion of funds is not required as the Partnership had sufficient unexpended funds in the *Planning, Monitoring, and Evaluation* activity as of June 30, 2025, to cover the expense.

#### Partnership Response

We agree with the monitoring issue and will implement the recommendation.

We are reviewing similar expenditures from this fiscal year and ensuring the transactions are coded correctly. We do have multiple layers of approvals and reviews of coding. We will reinforce periodic reviews of the general ledger. In addition to our regular sharing of the cost principles, we will address the cost principles and fund/activity accounting with our Senior Leadership Team.

Mary Sonnenberg  
President

**Closing Comments**

Based on the review of the documentation sampled, excluding the issues identified, NCPC finds reasonable assurance that the Partnership is complying with the terms and conditions of its contract referenced in this report. We would like to thank Ms. Sonnenberg and her staff for their assistance during the monitoring process.

*Susan Clark*

Susan Clark  
NCPC Monitoring Director

# PARTNERSHIP FOR CHILDREN OF CUMBERLAND COUNTY, INC.

## FINANCIAL SUMMARY - WHAT YOU NEED TO KNOW

### Board Responsibility

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***The detailed financial reports have been provided to you via email or via the PFC website and will be provided electronically during the meeting.***

**February 28, 2026**

### **ONLY THE HIGHLIGHTED ITEMS NEED TO BE DISCUSSED.**

#### **1 Balance Sheet**

- a. The cash balances; investments and liabilities are at the anticipated amounts and are sufficient for the current needs.
- b. Since all of our grants are now reimbursement-based, managing the monthly cashflow has become more critical than in past years.
- c. The County of Cumberland Family Connects grant is a reimbursement-based grant on a **quarterly basis** only.
- d. NCPC reminded the local partnerships that they are managing Smart Start cashflow differently for FY25-26.  
"Historically all LPs received one and a half months' worth of the initial NCPC-LP contract amount (12.5%) as an initial advance. In recent years, NCPC would advance about one additional month's worth of the contract total each month going forward, which led to significant SS cash-on-hand for several LPs during the FY. Instead, NCPC intends to calculate monthly payments with greater consideration of LPs' reported expenditures and spending patterns. The initial advance provided in July will remain on hand with the LP for the time being to provide operational cashflow." [from NCPC's September 2025 Dollars & Sense Newsletter .]

#### **2 Smart Start Grant [State Funds]**

- a. PFC's Smart Start grant budgets are reflected at 100% of full allocation effective July 1, 2025.
- b. The total allocation for FY25-26 at 100% is \$6,832,478, including DSS and WAGE\$.
- c. In July 2025, PFC reverted \$68,243.04 of unspent FY24-25 Smart Start Services funds to NCPC.  
PFC did not receive \$150,000 of FY24-25 funds from NCPC, and thus with the reverted funds of \$68,243.04, the total unspent is \$218,243.04. The maximum reversion cap for Cumberland is \$214,209, which is the anticipated amount to receive back during FY25-26. On November 18, 2025, NCPC notified PFC that the \$214,209 of Services funds was available for contracting.  
PFC has prepared budget changes to be effective December 31, 2025.
- d. PFC has reviewed and prepared applicable budget changes for the full \$214,209 to be effective December 31, 2025.  
The current Smart Start budget effective December 31, 2025 is \$7,046,687.
- e. PFC has reviewed and prepared applicable budget changes to align budgets in order to reduce the projected yearend reversion.  
These budgets are to be effective February 28, 2026.

#### **3 NC Pre-Kindergarten Grant [State and Federal Funds]**

- a. PFC is in full contract with DCDEE effective July 1, 2025.
- b. The total FY25-26 contract is \$9,614,373 which consists of \$3,583,385 of federal funds and \$6,030,988 of state funds.
- c. The FY25-26 contract for NC Pre-K **administrative funds** is **\$17,113 less than FY24-25**, and the \$216,016 reduction from FY23-24 was not restored. The **Direct Services State funds were reduced by \$222,620 for FY25-26**.  
PFC is strategizing ways to sustain this funding stream due to the additional reductions in funding.
- d. Historically this distribution of state and federal funds is amended by DCDEE before or at yearend.
- e. In September 2025, PFC received the requested advance of 1/10th of the direct services grant. The amount was \$893,197.  
NC Pre-K providers with completed amendments and other requirements were paid in September 2025 for their August 2025 attendance.
- f. The single audit threshold increased from \$750,000 to \$1,000,000 effective October 1, 2024.
- g. Due to the amount of federal funds received, the Partnership **will be** audited extensively for fiscal responsibility and federal compliances, i.e. an A-133 audit since we plan to spend at least \$1,000,000 in federal funds for the fiscal year.
- h. In December 2025, we received notification from DCDEE to submit a budget amendment for an additional \$166,134 of administrative funds.  
DCDEE approved the budget amendment on January 13, 2026. The FY25-26 NC Pre-K budget will be \$9,780,507 after the amendment is executed.
- i. In early February 2026, the NC Pre-K contract amendment was executed and the \$166,134 consisted of \$166,134 state funds, effective January 30, 2026.

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February 28, 2026

4 Southwestern Child Development Commission, Inc. [SWCDC] - Region 5 Grants [Federal Funds]

- a. The **Region 5 Core** grant is in contract effective July 1, 2025 through June 30, 2026.  
The total grant amount is \$477,685.85 and the contract amendment was executed on August 11, 2025. There was no reduction from FY24-25. An additional \$82,318.85 of unspent FY24-25 funds was added to the original budget amount of \$395,367 for FY25-26. For FY25-26, the de minimus rate has increased from 10% to 15%; however, the increase in indirect funds is a result of a decrease in direct services funds. Certain expenses such as Equipment Rental, is a direct expense that is unallowable for the 15% indirect calculation. This grant will be bid out at the State level and PFC will await guidance if it will be renewed.
- b. The Region 5 **Birth to Three Quality [B3QI] Initiative** grant is in contract, effective August 1, 2025 through January 31, 2026. **[6 months]**  
The grant amount was previously projected to be \$51,291 for six months, down from \$166,977 for twelve months during FY24-25. On September 12, 2025, SWCDC informed us that an additional \$11,600 of unspent FY24-25 funds will be added to the budget. The total budget will then be \$62,891. **The contract amendment for \$62,891 has been received from SWCDC and was executed on October 16, 2025.** Requests for reimbursement of PFC paid expenses for August and September 2025 have been submitted to SWCDC. For FY25-26, the de minimus rate has increased from 10% to 15%; however, the increase in indirect funds is a result of a decrease in direct services funds. Certain expenses such as Equipment Rental, is a direct expense that is unallowable for the 15% indirect calculation. This grant will be bid out at the State level and PFC will await guidance if it will be renewed. This grant has ended as of January 31, 2026. The final FSR is being submitted in February 2026.
- c. The Region 5 **Healthy Social Behaviors [HSB]** grant is in contract effective July 1, 2025 through December 31, 2025. **[6 months]**  
The grant amount was previously projected to be \$59,521 for six months, down from \$282,743 for twelve months during FY24-25. In September 2025, SWCDC informed us that an additional \$21,852 [\$9,000 + \$12,852] of unspent FY24-25 funds **may** be added to the budget. The total budget will then be \$81,373. **The contract amendment for \$59,521 has been received from SWCDC and was executed on October 9, 2025.** An additional \$17,257 of reversion distribution funds was added to the original budget amount for FY25-26. The total budget is now \$76,778. **The contract amendment was executed on December 2, 2025.** For FY25-26, the de minimus rate has increased from 10% to 15%; however, the increase in indirect funds is a result of a decrease in direct services funds. Certain expenses such as Equipment Rental, is a direct expense that is unallowable for the 15% indirect calculation. This grant was bid out at the State level and PFC will no longer be a subcontractor after December 31, 2025. This grant has ended as of December 31, 2025. The final FSR is being submitted in January 2026.

**PARTNERSHIP FOR CHILDREN OF CUMBERLAND COUNTY, INC.**

**FINANCIAL SUMMARY - WHAT YOU NEED TO KNOW**

**Board Responsibility**

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**February 28, 2026**

**5 All Funding Sources**

- a. The cash balance at month-end is as projected and is sufficient for the requirements of the upcoming month and through the projected yearend. Because of funding changes and limitations, the cash balance is being monitored closer before expenditures are paid.

**6 Unrestricted Revenues (USR) - Fund 208**

- a. The goal is to continue to use these funds only when other funding streams cannot be used or are not available.
- b. The funds and interest earned from the redeemed Lumbee Bank CD#6 were deposited into the PFC Bank of America operating account until a time when the funds can be transferred to the Morgan Stanley E-Trade account, as approved by Board in June 2025.
- c. The cash equivalent balances in Fund 208 consists of the following at the end of the month:

PNC Bank Money Market Account	5,645.37	<i>Does not include interest earned in Fund 899. Funds of \$96,563.69 were transferred from this account to the Operating Account for the construction loan payments.. Both the interest earned [\$32,117.79] and the cash balance [\$64,445.90] were affected.</i>
First Bank Money Market Account	100,000.00	<i>New account opened on November 27, 2023.</i>
Morgan Stanley E*TRADE Account	118,000.00	<i>Gains/Losses are not reflected in the financial statements</i>
	<b>223,645.37</b>	

<b>Interest Earned - Fund 899</b>	
PNC Bank Money Market	1,152.02
First Bank Money Market	6,489.11
	<b>7,641.13</b>

Investments - Fund 208	223,645.37
Interest Earned - Fund 899	7,641.13
<b>TOTAL INVESTMENTS PLUS INTEREST</b>	<b>231,286.50</b>

- d. There is currently NOT a **negative** balance in the operating funds portion of the USR funding stream for the current fiscal year. Funds of \$64,445.90 were transferred on June 23, 2025 from the PNC Money Market [Fund 208] for the construction loan payments. As expenditures are realized that are in excess of the current cash balance, Management will transfer additional funds as deemed necessary.

**7 Cash and In-kind Report**

- a. The 19% match requirement reflected on the monthly report is reflected at 100% of the full allocation, and **does** include the prior year reverted funds maximum amount [\$214,209].
- b. PFC's Leadership Team, staff and Board members will continue to discuss and implement strategies to meet our match requirement.
- c. PFC did not meet the 19% match requirement for FY2425, FY2324, FY2223, FY2122, FY2021, FY1920, FY1819, FY1718 nor for FY1617.
- d. Since the 19% required match was not met for the FY ended June 30, 2025, there will be no contribution to the PFC endowment.
- e. Income from **fundraisers** are to be reflected at the net amount only and after the event is over. Therefore, receipts from sponsors and donors will not be reported for Cash and In-kind purposes until such time.
- f. Income from the City of Fayetteville's federal ARPA grant for Family Connects and Workforce Development are allowable for Smart Start cash and in-kind purposes. The amount is anticipated to be up to \$344,615 for FY25-26.
- g. Income from the County of Cumberland's local government grant for Family Connects is allowable for Smart Start cash and in-kind purposes. The amount is anticipated to be \$300,000 for FY25-26.

# PARTNERSHIP FOR CHILDREN OF CUMBERLAND COUNTY, INC.

## FOOTNOTES FOR FINANCIAL REPORTS

February 28, 2026

### FOOTNOTES - BALANCE SHEET

A. The cash accounts at February 28, 2026 total \$1,509,907.20.

- Included in the cash balance amount are the following investment vehicles:

Description	Investment Type	Current Amount – CASH BASIS	Term (months)	Maturity Date	Interest Rate	Annual Percentage Yield
PNC Bank	Money Market	\$6,797.39	n/a	n/a	n/a	2.78%
First Bank	Money Market	\$106,489.11	n/a	n/a	3.50%	3.56%
Morgan Stanley	E*TRADE	\$118,000.00	n/a	n/a	n/a	n/a
Cumberland Community Foundation	Beneficial Interest in Endowment Fund	\$31,384.00	n/a	n/a	n/a	n/a
<b>TOTAL</b>		<b>\$262,670.50</b>				

B. Employees' payroll deductions at February 28, 2026 from the current month and from prior months total \$550.53. The pre-funded amounts of \$8,700 for HRA and \$741 for FSA for the 2025-2026 plan year were drafted by Blue Cross and Blue Shield on May 28, 2025. These amounts were reimbursed to PFC on September 22, 2025. The employee withholding accounts are reconciled on a monthly basis and at yearend to ensure that the correct amounts are being accounted for as required by NCPC.

## **FOOTNOTES - BALANCE SHEET**

### **February 28, 2026**

- C. Per Board approval, an endowment fund was established on June 29, 2012 with the Cumberland Community Foundation, Inc. with an initial amount of \$25,000.00. Since this amount is an irrevocable gift of assets, it is classified as a permanently restricted net asset for accounting purposes. It is also classified as a "Beneficial Interest in Community Foundation" in the Assets section of the Balance Sheet.

NCPC defines permanently restricted net assets as "used to classify assets that have donor-imposed stipulations that neither expire with time nor can be fulfilled or removed by actions of the organization. An example would be an endowment fund whereby the principal is maintained for investment purposes and the interest earnings may be available for use. This FASB code is rarely used."

Additional funds totaling \$4,732.00 was added to the endowment as of June 30, 2013. The Partnership made an additional deposit of \$768.00 to the endowment in September 2014. The Partnership also made an additional deposit of \$666.00 to the endowment in July 2015. During January 2016, additional deposits totaling \$218.00 were received for the endowment. This amount was transferred to the Foundation in February 2016. The total contributions from the Partnership to the endowment, including these funds, are now a total of \$31,384.00. There were no additional funds added to this endowment during the 2016-2017 fiscal year, through the current date.

## **FOOTNOTES - SMART START GRANT SPREADSHEET**

**SERVICES (In-House Activities):** The Smart Start funds for all of the Services budgets were in contract at 100% as of July 1, 2025. On November 18, 2025, NCPC notified PFC that the \$214,209 of Services funds was available for contracting. PFC reviewed all Smart Start budgets and determined to add \$194,209 to the CCR&R budget so that the full amount reverted funds could be placed into contract. This amount was effective December 31, 2025. An amended budget decrease CCR&R [\$200,836] was approved by the Board on February 26, 2026 and was submitted to NCPC to be effective February 28, 2026.

**DIRECT SERVICE PROVIDERS:** The Smart Start funds for the Direct Service Providers (DSPs) budgets were in contract at 100% as of July 1, 2025. On November 18, 2025, NCPC notified PFC that the \$214,209 of Services funds was available for contracting. PFC reviewed all Smart Start budgets and determined to add \$20,000 to the United Way of Cumberland County's Dolly Parton's Imagination Library [DPIL] budget. This amount was effective December 31, 2025. Amended budget increases for WAGE\$ [\$165,000], CCHC [\$11,000], DPIL [\$15,000], FTCC TANF [\$8,836], and FTCC Support [\$1,000] were approved by the Board on February 26, 2026 and were submitted to NCPC to be effective February 28, 2026.

**ADMINISTRATION:** The Smart Start funds for the Administration budget were in contract at 100% as of July 1, 2025.

**Partnership for Children of Cumberland County, Inc.**  
**Balance Sheet**  
**2/28/2026**

**Assets**

Bank of America Checking Account	\$ 1,243,829.94	} <b>A</b>
First Bank - [for construction transactions]	3,006.76	
PNC Bank - Money Market Reserve	6,797.39	
First Bank - Money Market Reserve	106,489.11	
Morgan Stanley E*TRADE Account	118,000.00	
Petty Cash, Change Funds, Undeposited Receipts	400.00	
Beneficial Interest in Community Foundation	31,384.00	
<hr/>		
<b>Total Assets</b>	<b>1,509,907.20</b>	
<hr/> <hr/>		

**Liabilities and Net Assets**

Forfeited FSA and HRA Pre-Funding	(654.41)	} <b>B</b>
Health Insurance Payable	0.22	
Flex-Spending Payable	516.28	
AFLAC Payable	0.58	
Supplemental Life Insurance	(378.75)	
Legal Shield Payable	(34.45)	
Tenant Security Deposits	30,060.03	
Unrestricted Net Assets	707,038.26	
Temporarily Restricted Net Assets	56,437.00	
Permanently Restricted Net Assets	31,384.00	<b>C</b>
Excess Revenues over (under) Expenditures	685,538.44	
<hr/>		
<b>Total Liabilities and Net Assets</b>	<b>\$ 1,509,907.20</b>	
<hr/> <hr/>		

PARTNERSHIP FOR CHILDREN OF CUMBERLAND COUNTY, INC. - SMART START GRANT - FY 2025 - 2026

FY 25/26 SMART START 100% ALLOCATION [INCLUDING prior year Carry Forward]	\$7,046,687
<b>TOTAL ALLOCATION FOR ADMINISTRATION -----&gt;</b>	<b>\$425,611</b>
FY 25/26 Smart Start Admin Base Allocation	\$397,185
FYE22 & FYE23 New Recurring Funds :	\$28,426
<b>TOTAL ALLOCATION FOR SERVICES -----&gt;</b>	<b>\$6,621,076</b>
FY 25/26 Smart Start Services Base Allocation	\$6,175,862
<b>Carryforward SERVICES Funds from FY24/25 to be used in FY25/26 [Effective 11-18-2025]</b>	<b>\$214,209</b>
FYE22 & FYE23 New Recurring Funds :	\$231,005

AS OF February 28, 2026

Only items highlighted in Yellow will be discussed.

Activity	Agency	2/28/2026	EXPENDITURES						Remaining Budget	If monthly spending was equal, at month-end, the percentages should be:		
			Budget	Advances	December	January	February	Y-T-D		67%	33%	
										% of Budget Expended	% of Available Funds	
<b>Early Care &amp; Education Subsidy - TANF Only</b>												
1	Subsidized Child Care	Dept. of Social Services	\$ 2,531,000.00		\$ 187,325.00	\$ 183,470.00	\$ 195,349.00	\$ 1,845,353.00	\$ 685,647.00	73%	27%	
2	Child Care Scholarships	Fayetteville Tech. Com. College	\$ 326,836.00		\$ 35,738.65	\$ 32,999.65	\$ 29,582.58	\$ 202,937.14	\$ 123,898.86	62%	38%	
	<b>ECE Subsidy TANF Total:</b>		<b>43%</b>	<b>\$ 2,857,836.00</b>	<b>\$ -</b>	<b>\$ 223,063.65</b>	<b>\$ 216,469.65</b>	<b>\$ 224,931.58</b>	<b>\$ 2,048,290.14</b>	<b>\$ 809,545.86</b>	<b>72%</b>	
	<b>Minimum of 39% Required</b>											
<b>Early Care &amp; Education Subsidy - Administration</b>												
3	Subsidy Support Staff	Dept. of Social Services	\$ 176,000.00		\$ -	\$ 174,495.48	\$ 1,504.52	\$ 176,000.00	\$ -	100%	0%	
4	Child Care Scholarship - Admin Support	Fayetteville Tech. Com. College	\$ 59,885.00		\$ 4,691.10	\$ 4,769.34	\$ 4,698.26	\$ 32,852.23	\$ 27,032.77	55%	45%	
	<b>ECE Subsidy Support Total</b>		<b>4%</b>	<b>\$ 235,885.00</b>	<b>\$ -</b>	<b>\$ 4,691.10</b>	<b>\$ 179,264.82</b>	<b>\$ 6,202.78</b>	<b>\$ 208,852.23</b>	<b>\$ 27,032.77</b>	<b>89%</b>	
<b>Early Care &amp; Education Quality &amp; Affordability</b>												
5	CCR&R - Core Services	IH Partnership for Children	\$ 799,158.00		\$ 46,440.54	\$ 45,129.31	\$ 40,788.39	\$ 414,838.51	\$ 384,319.49	52%	48%	
6	WAGES	Child Care Svcs. Association	\$ 730,000.00		\$ 8,400.00	\$ 9,250.00	\$ 161,644.24	\$ 436,984.18	\$ 293,015.82	60%	40%	
7	CCR&R - Lending Library	IH Partnership for Children	\$ 76,600.00		\$ 11,531.20	\$ 3,713.84	\$ 3,513.81	\$ 35,181.56	\$ 41,418.44	46%	54%	
	<b>ECE Quality Total:</b>		<b>24%</b>	<b>\$ 1,605,758.00</b>	<b>\$ -</b>	<b>\$ 66,371.74</b>	<b>\$ 58,093.15</b>	<b>\$ 205,946.44</b>	<b>\$ 887,004.25</b>	<b>\$ 718,753.75</b>	<b>55%</b>	
	<b>Minimum of 70% Total Required</b>		<b>74%</b>									
<b>Health and Safety</b>												
8	Child Care Health Consultant	Cumberland County Health Department	\$ 210,340.00	\$ -	\$ 15,738.44	\$ 22,512.17	\$ 15,951.40	\$ 135,352.15	\$ 74,987.85	64%	36%	
9	Family Connects	IH Partnership for Children	\$ 647,357.00	\$ -	\$ 20,771.85	\$ 18,961.75	\$ 18,763.57	\$ 256,046.20	\$ 391,310.80	40%	60%	
	<b>Health &amp; Safety Total:</b>		<b>10%</b>	<b>\$ 857,697.00</b>	<b>\$ -</b>	<b>\$ 36,510.29</b>	<b>\$ 41,473.92</b>	<b>\$ 34,714.97</b>	<b>\$ 391,398.35</b>	<b>\$ 466,298.65</b>	<b>46%</b>	

PARTNERSHIP FOR CHILDREN OF CUMBERLAND COUNTY, INC. - SMART START GRANT - FY 2025 - 2026

FY 25/26 SMART START 100% ALLOCATION [INCLUDING prior year Carry Forward]	\$7,046,687
<b>TOTAL ALLOCATION FOR ADMINISTRATION -----&gt;</b>	<b>\$425,611</b>
FY 25/26 Smart Start Admin Base Allocation	\$397,185
FYE22 & FYE23 New Recurring Funds :	\$28,426
<b>TOTAL ALLOCATION FOR SERVICES -----&gt;</b>	<b>\$6,621,076</b>
FY 25/26 Smart Start Services Base Allocation	\$6,175,862
<b>Carryforward SERVICES Funds from FY24/25 to be used in FY25/26 [Effective 11-18-2025]</b>	<b>\$214,209</b>
FYE22 & FYE23 New Recurring Funds :	\$231,005

AS OF February 28, 2026

Only items highlighted in Yellow will be discussed.

	Activity	Agency		2/28/2026 Budget	Advances	EXPENDITURES				Remaining Budget	If monthly spending was equal, at month-end, the percentages should be:		
						December	January	February	Y-T-D		67% % of Budget Expended	33% % of Available Funds	
	<b>Family Support</b>												
10	Kaleidoscope Play and Learn	IH	Partnership for Children	\$ 42,000.00	\$ -	\$ 442.60	\$ 415.95	\$ 113.36	\$ 4,801.17	\$ 37,198.83	11%	89%	
11	Community Engagement & Resource Development	IH	Partnership for Children	\$ 589,100.00	\$ -	\$ 30,780.57	\$ 25,887.58	\$ 28,470.71	\$ 196,809.72	\$ 392,290.28	33%	67%	
12	Dolly Parton Imagination Library - RETURNED AS A DSP at 07-01-25		United Way of Cumberland County, Inc.	\$ 45,000.00	\$ -	\$ -	\$ 2,918.00	\$ 4,027.92	\$ 14,425.92	\$ 30,574.08	32%	68%	
	<b>Family Support Total:</b>			<b>10%</b>	<b>\$ 676,100.00</b>	<b>\$ -</b>	<b>\$ 31,223.17</b>	<b>\$ 29,221.53</b>	<b>\$ 32,611.99</b>	<b>\$ 216,036.81</b>	<b>\$ 460,063.19</b>	<b>32%</b>	
	<b>System Support</b>												
13	P&E - Planning & Evaluation	IH	Partnership for Children	\$ 387,800.00		\$ 23,159.89	\$ 26,171.46	\$ 27,989.45	\$ 207,141.82	\$ 180,658.18	53%	47%	
	<b>System Support Total:</b>			<b>6%</b>	<b>\$ 387,800.00</b>	<b>\$ -</b>	<b>\$ 23,159.89</b>	<b>\$ 26,171.46</b>	<b>\$ 27,989.45</b>	<b>\$ 207,141.82</b>	<b>\$ 180,658.18</b>		
	<b>Total of Approved SERVICES Projects:</b>				<b>\$ 6,621,076.00</b>	<b>\$ -</b>	<b>\$ 385,019.84</b>	<b>\$ 550,694.53</b>	<b>\$ 532,397.21</b>	<b>\$ 3,958,723.60</b>	<b>\$ 2,662,352.40</b>		
14	<b>Administration</b>	IH	Partnership for Children	6%	\$ 425,611.00	\$ -	\$ 41,901.46	\$ 17,786.50	\$ 33,585.19	\$ 284,691.13	\$ 140,919.87	67%	33%
	<b>Total Administration</b>				<b>\$425,611.00</b>								
	<b>Unallocated Smart Start SERVICES Funds</b>				<b>\$ -</b>								
	<b>Unallocated Smart Start ADMINISTRATION Funds</b>				<b>\$ -</b>								
	<b>Total Smart Start Funds Expended</b>					<b>\$ -</b>	<b>\$ 426,921.30</b>	<b>\$ 568,481.03</b>	<b>\$ 565,982.40</b>	<b>\$ 4,243,414.73</b>			
	<b>Total Allocated Smart Start Funds Remaining</b>										<b>\$ 2,803,272.27</b>		

Partnership for Children of Cumberland County, Inc. - NC PRE-KINDERGARTEN GRANT

Fiscal Year 2025 / 2026

<b>LEGEND</b>	
12/31/2025	Internal Budget Adjustments
1/30/2026	Budget Increase per Amendment #1

FY 25/26 Revenues per Contract		
\$ 8,931,970	NC Pre-k Grant Payments to Providers [Fund 206, Fund 210, Fund 319]	
\$ -		
\$ 174,963	2% CCDF Quality/Admin Funds [Fund 328]	
\$ -	2% CCDF ARPA Admin Funds [Fund 314]	
\$ 673,574	6% Administrative Funds [Fund 211]	
\$ 9,780,507	<b>Total NC Pre-k Grant</b>	<b>as of FEBRUARY 2026</b>
		<b>SHOULD BE</b>
		<b>67%      33%</b>

Activity	FY 25/26 Budget				December	January	February	Y-T-D	Remaining Budget	% of Budget Expended	% of Available Funds
	1/30/2026										
<b>211</b>											
3323-999	Administrative Operations	<b>AMENDMENT #1 EFF: 1-30-26</b>	\$210,478	\$	11,347.47	\$ 58,846.31	\$ 10,484.76	\$ 148,460.72	\$ 62,017.28	71%	29%
3323-001	CCR&R - Core	<b>INCREASE: \$166,134</b>	\$90,545	\$	5,384.12	\$ 5,664.53	\$ 4,981.07	\$ 49,260.25	\$ 41,284.75	54%	46%
3323-017	NC Pre-k Coordination (In-Direct)		\$372,551	\$	27,368.35	\$ 33,945.77	\$ 25,261.10	\$ 200,406.93	\$ 172,144.07	54%	46%
	<b>Fund 211 Sub-Total</b>		<b>\$ 673,574.00</b>	<b>\$</b>	<b>44,099.94</b>	<b>\$ 98,456.61</b>	<b>\$ 40,726.93</b>	<b>\$ 398,127.90</b>	<b>\$ 275,446.10</b>	<b>59%</b>	<b>41%</b>
<b>206</b>											
2342-015	NC Pre-k Subsidy (Direct - Child Reimbursement) - State Funds		\$688,756	\$	-	\$ -	\$ -	\$ -	\$ 688,756.00	0%	100%
2348-015	NC Pre-K Non-TANF/CCDF - State Funds		\$254,745	\$	-	\$ -	\$ -	\$ -	\$ 254,745.00	0%	100%
	<b>Fund 206 Sub-Total</b>		<b>\$ 943,501.00</b>	<b>\$</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 943,501.00</b>	<b>0%</b>	<b>100%</b>
<b>210</b>											
2342-015	NC Pre-k Subsidy (Direct - Child Reimbursement) - State Funds		\$3,343,434	\$	-	\$ 623,835.00	\$ 651,399.00	\$ 1,275,234.00	\$ 2,068,200.00	38%	62%
2348-015	NC Pre-K Non-TANF/CCDF - State Funds		\$1,236,613	\$	-	\$ 194,764.00	\$ 197,716.00	\$ 392,480.00	\$ 844,133.00	32%	68%
	<b>Fund 210 Sub-Total</b>		<b>\$ 4,580,047.00</b>	<b>\$</b>	<b>-</b>	<b>\$ 818,599.00</b>	<b>\$ 849,115.00</b>	<b>\$ 1,667,714.00</b>	<b>\$ 2,912,333.00</b>	<b>36%</b>	<b>64%</b>
<b>319</b>											
2342-015	NC Pre-k Subsidy TANF (Direct - Child Reimbursement) - Federal Funds		\$2,610,494	\$	631,146.00	\$ 23,378.00	\$ -	\$ 2,431,594.00	\$ 178,900.00	93%	7%
2348-015	NC Pre-K Non-TANF/CCDF - Federal Funds		\$797,928	\$	194,688.00	\$ 8,628.00	\$ -	\$ 763,416.00	\$ 34,512.00	96%	4%
	<b>Fund 319 Sub-Total</b>		<b>\$ 3,408,422.00</b>	<b>\$</b>	<b>825,834.00</b>	<b>\$ 32,006.00</b>	<b>\$ -</b>	<b>\$ 3,195,010.00</b>	<b>\$ 213,412.00</b>	<b>94%</b>	<b>6%</b>
<b>328</b>											
3323-017	NC Pre-K CCDF Quality Funds-ADMIN-Federal Funds		\$116,000	\$	9,740.42	\$ 10,770.17	\$ 8,154.29	\$77,644.58	\$38,355.42	67%	33%
3323-999	NC Pre-K CCDF Quality Funds-Administrative Operations		\$58,963	\$	94.43	\$ -	\$ 22,252.51	\$ 47,053.42	\$ 11,909.58	80%	20%
	<b>Fund 328 Sub-Total</b>		<b>\$ 174,963.00</b>	<b>\$</b>	<b>9,834.85</b>	<b>\$ 10,770.17</b>	<b>\$ 30,406.80</b>	<b>\$ 124,698.00</b>	<b>\$ 50,265.00</b>	<b>71%</b>	<b>29%</b>

**Total Budget Remaining      \$ 4,394,957.10**

Unallocated NC Pre-k Revenues      \$ -

**Total NC Pre-k Grant Expended**      \$ 879,768.79      \$ 959,831.78      \$ 920,248.73      \$ 5,385,549.90

Partnership for Children of Cumberland County, Inc. - NC PRE-KINDERGARTEN GRANT

Fiscal Year 2025 / 2026

<b>LEGEND</b>	
12/31/2025	Internal Budget Adjustments
1/30/2026	Budget Increase per Amendment #1

FY 25/26 Revenues per Contract	
\$ 8,931,970	NC Pre-k Grant Payments to Providers [Fund 206, Fund 210, Fund 319]
\$ -	
\$ 174,963	2% CCDF Quality/Admin Funds [Fund 328]
\$ -	2% CCDF ARPA Admin Funds [Fund 314]
\$ 673,574	6% Administrative Funds [Fund 211]
\$ 9,780,507	<b>Total NC Pre-k Grant</b>

as of FEBRUARY 2026	
SHOULD BE	
67%	33%

Activity	FY 25/26 Budget				Y-T-D	Remaining Budget	% of Budget Expended	% of Available Funds
	1/30/2026	December	January	February				
Total State Funds	\$ 6,197,122.00							
Total Federal Funds	\$ 3,583,385.00							
Total NC Pre-K Grant	\$ 9,780,507.00							

Partnership for Children of Cumberland County, Inc.

Internal Adjustment

TOTAL FY 2025 - 2026 REGION 5 LEAD AGENCY ALLOCATION **\$477,685.85**

FY 2025 - 2026 15% Overhead / Administration Allocation **\$56,604.04**

FY 2025 - 2026 Program/Services Allocation **\$421,081.81**

as of February 28, 2026  
**67%**      **33%**

FUND	PSC	AC	Activity	EXPENDITURES					Remaining Budget	as of February 28, 2026	
				12/01/25 Budget	December	January	February	Y-T-D		% of Budget Expended	% of Available Funds
307	3104	001	Region 5 Lead Agency - Core Services	\$ 358,855.81	\$ 17,277.82	\$ 17,018.69	\$ 18,186.46	\$ 162,638.60	\$ 196,217.21	45%	55%
			<b>12M Extension GRANT ENDS JUNE 30, 2026</b>								
307	3104	196	Core Services - 15% Overhead/Administration for CCR&R	\$ 2,235.00	\$ 197.18	\$ 188.57	\$ 218.78	\$ 1,553.96	\$ 681.04	70%	30%
307	9100	196	Core Services - 15% Overhead/Administration for Admin Ops	\$ 54,369.04	\$ 2,619.67	\$ 2,063.77	\$ 2,465.53	\$ 24,124.54	\$ 30,244.50	44%	56%
307	3104	301	Contracts & Grants - Anson County	\$ 9,954.00	\$ -	\$ -	\$ -	\$ -	\$ 9,954.00	0%	100%
307	3104	303	Contracts & Grants - Montgomery County	\$ 8,345.00	\$ -	\$ -	\$ -	\$ -	\$ 8,345.00	0%	100%
307	3104	304	Contracts & Grants - Moore County	\$ 29,399.00	\$ 2,449.95	\$ 2,449.95	\$ 2,449.95	\$ 17,149.65	\$ 12,249.35	58%	42%
307	3104	305	Contracts & Grants - Richmond County	\$ 14,528.00	\$ -	\$ -	\$ -	\$ -	\$ 14,528.00	0%	100%
				<b>\$ 477,685.85</b>	<b>\$ 22,544.62</b>	<b>\$ 21,720.98</b>	<b>\$ 23,320.72</b>	<b>\$ 205,466.75</b>	<b>\$ 272,219.10</b>	<b>43%</b>	<b>57%</b>
<b>Total Allocated DCD Funds Remaining</b>									<b>\$ 272,219.10</b>		
<b>Summary for 15% Overhead / Administration</b>			<b>PFC</b>	<b>\$ 56,604.04</b>	<b>\$ 2,816.85</b>	<b>\$ 2,252.34</b>	<b>\$ 2,684.31</b>	<b>\$ 25,678.50</b>	<b>\$ 30,925.54</b>	<b>45%</b>	<b>55%</b>

**Partnership for Children of Cumberland County, Inc.**

All Funding Sources  
Fiscal Year 2025 - 2026

**ONLY THE HIGHLIGHTED FUNDING STREAMS NEED TO BE DISCUSSED.**

FUND CODE		July 1, 2025 Beginning Cash Balance	Receipts				Expenditures				Ending Cash Balance
			December	January	February	YTD	December	January	February	YTD	
<b>RESTRICTED FUNDS</b>											
<b>NC PRE-KINDERGARTEN FUNDS</b>											
206	NC Pre-K Grant - State Funds (per child) FROM FY22-23	\$ 56,437.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 56,437.00
206	NC Pre-K Grant - State Funds (per child)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
210	NC Pre-K Expansion Grant - Lottery Funds - STATE FUNDS	\$ -	\$ -	\$ -	\$ 1,667,714.00	\$ 1,667,714.00	\$ -	\$ 818,599.00	\$ 849,115.00	\$ 1,667,714.00	\$ -
211	NC Pre-K Grant - 4% Admin Fees	\$ -	\$ 37,804.37	\$ -	\$ 46,861.21	\$ 241,435.78	\$ 44,099.94	\$ 98,456.61	\$ 40,726.93	\$ 398,127.90	\$ (156,692.12)
319	NC Pre-K Grant (per slot) - Federal Funds	\$ -	\$ 858,680.00	\$ -	\$ 12,942.00	\$ 3,208,792.00	\$ 825,834.00	\$ 32,006.00	\$ -	\$ 3,195,010.00	\$ 13,782.00
319	<b>1/10 CASH ADVANCE from DCDEE - NC Pre-K Grant</b>	\$ -	\$ -	\$ -	\$ (849,115.00)	\$ 44,082.00	\$ -	\$ -	\$ -	\$ -	\$ 44,082.00
328	NC Pre-K Grant CCDF Quality Funds-Federal Funds	\$ -	\$ 13,123.47	\$ -	\$ 9,834.75	\$ 63,520.93	\$ 9,834.85	\$ 10,770.17	\$ 30,406.80	\$ 124,698.00	\$ (61,177.07)
<b>Sub-total for NC Pre-K</b>		<b>\$ 56,437.00</b>								<b>Sub-total</b>	<b>\$ (103,568.19)</b>
<b>FEDERAL RESTRICTED FUNDS</b>											
307	DCD Grant - SWCDC	\$ (63,923.34)	\$ 20,417.05	\$ 21,712.60	\$ 17,541.16	\$ 241,057.52	\$ 22,544.62	\$ 21,720.98	\$ 23,320.72	\$ 205,466.75	\$ (28,332.57)
312	Region 5 - Birth to 3 [Infant/Toddler] 08/01/2025 - 01/31/2026	\$ (32,311.30)	\$ 12,756.20	\$ 9,880.16	\$ -	\$ 107,466.31	\$ 10,345.09	\$ (1,003.88)	\$ -	\$ 75,155.01	\$ -
313	Region 5 - Healthy Social Behavior 07/01/2025 - 12/31/2025	\$ (36,884.71)	\$ 12,672.26	\$ 9,152.03	\$ -	\$ 112,069.23	\$ 9,118.35	\$ -	\$ -	\$ 75,184.52	\$ -
335 - YEAR 2	Region 5 - Family Child Care Project [02/15/2024 - 06/30/2025] NOT RENEWING AFTER 06-30-2025	\$ (17,627.31)	\$ -	\$ -	\$ -	\$ 17,627.31	\$ -	\$ -	\$ -	\$ -	\$ -
333	FEDERAL - City of Fayetteville ARPA Grant \$400,000 Revenue Replacement [12/01/2024 - 12/30/2026]	\$ -	\$ 1,740.88	\$ -	\$ -	\$ 79,972.88	\$ -	\$ 3,342.71	\$ 26.95	\$ 83,342.54	\$ (3,369.66)
334	FEDERAL - City of Fayetteville CDBG Grant \$250,000 for Phase III [06/15/2023 - 06/30/2026]	\$ -	\$ -	\$ -	\$ 87,109.62	\$ 87,549.62	\$ -	\$ 87,109.62	\$ 400.00	\$ 87,949.62	\$ (400.00)
337	FEDERAL - SWCDC Additional Core Funds Grant [10/01/2025 - 12/01/2025]	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,139.68	\$ -	\$ -	\$ 1,139.68	\$ (1,139.68)
807	Region 5 - Program Income	\$ -	\$ 15.00	\$ 462.80	\$ -	\$ 1,712.77	\$ -	\$ -	\$ -	\$ 115.02	\$ 1,597.75
<b>Sub-total for Federal Restricted</b>		<b>\$ (150,746.66)</b>								<b>Sub-total</b>	<b>\$ (31,644.16)</b>
<b>SMART START AND RELATED FUNDS</b>											
157	Smart Start - Admin. (FY 24/25)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
158	Smart Start - Services (FY 24/25)	\$ 68,243.04	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 68,243.04	\$ -
159	Smart Start - Admin. (FY 25/26)	\$ -	\$ 35,481.00	\$ -	\$ 73,759.00	\$ 304,312.00	\$ 41,901.46	\$ 17,786.50	\$ 33,585.19	\$ 284,691.13	\$ 19,620.87
160	Smart Start - Services (FY 25/26)	\$ -	\$ 181,344.00	\$ -	\$ 616,432.00	\$ 2,114,589.00	\$ 193,349.10	\$ 177,702.08	\$ 179,920.45	\$ 1,443,208.26	\$ 671,380.74
201	MAC SS Grant (Accting/Contracting)	\$ -	\$ -	\$ -	\$ 26,740.00	\$ 80,220.00	\$ 7,951.81	\$ 11,258.64	\$ 8,886.35	\$ 71,901.37	\$ 8,318.63
801	Program Income (SS Related)	\$ 69,101.08	\$ 4,877.97	\$ 5,893.86	\$ 6,506.86	\$ 43,171.51	\$ 448.65	\$ 138.83	\$ 157.97	\$ 67,914.20	\$ 44,358.39
<b>Sub-total for Smart Start &amp; Related</b>		<b>\$ 137,344.12</b>								<b>Sub-total</b>	<b>\$ 743,678.63</b>

# Partnership for Children of Cumberland County, Inc.

All Funding Sources  
Fiscal Year 2025 - 2026

**ONLY THE HIGHLIGHTED FUNDING STREAMS NEED TO BE DISCUSSED.**

FUND CODE	July 1, 2025 Beginning Cash Balance	Receipts				Expenditures				Ending Cash Balance	
		December	January	February	YTD	December	January	February	YTD		
<b>TEMPORARILY RESTRICTED FUNDS - RESTRICTED FOR TIME OR PURPOSE TO SPEND FUNDS</b>											
402	County of Cumberland - Family Connects (FY25/26)	\$ -	\$ -	\$ 167,200.00	\$ -	\$ 167,200.00	\$ 50,600.00	\$ 52,800.00	\$ 58,300.00	\$ 278,300.00	\$ (111,100.00)
547	The Cannon Foundation - Operation Restoration, Building Project Phase III (12/09/2025 - until spent)	\$ -	\$ -	\$ 100,000.00	\$ -	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ 100,000.00
	<b>Sub-total for Temporarily Restricted</b>	<b>\$ -</b>								<b>Sub-total</b>	<b>\$ (11,100.00)</b>
<b>UNRESTRICTED FUNDS or NO RESTRICTION OF TIME TO SPEND FUNDS</b>											
208	Unrestricted Revenues - For Operating Purposes	\$ 43,535.44	\$ -	\$ -	\$ -	\$ 223,948.29	\$ 7,994.95	\$ 7,954.07	\$ 7,954.07	\$ 63,673.44	\$ 203,810.29
	Unrestricted Revenues - Invested in CDs and Money Market Account	\$ 447,593.66	\$ -	\$ -	\$ -	\$ (223,948.29)	\$ -	\$ -	\$ -	\$ -	\$ 223,645.37
501	Individual Gifts & Donations	\$ 155,703.76	\$ 2,085.00	\$ 11,112.47	\$ 157.84	\$ 22,048.73	\$ 1.68	\$ 9.52	\$ 34.08	\$ 134.38	\$ 177,618.11
515	Vending Machine Commissions	\$ 216.89	\$ 85.51	\$ 246.34	\$ 105.03	\$ 865.88	\$ -	\$ -	\$ -	\$ 27.05	\$ 1,055.72
802	PFCRC II (Non-Smart Start)	\$ (103,016.30)	\$ 19,516.09	\$ 18,537.42	\$ 17,849.80	\$ 140,522.61	\$ 13,908.41	\$ 8,118.36	\$ 12,452.64	\$ 82,243.71	\$ (44,737.40)
805	Misc. Unrestricted Revenue [currently cash back from Mastercard 2% credit card]	\$ 16,919.63	\$ -	\$ -	\$ -	\$ -	\$ 1,264.82	\$ 705.20	\$ 5,119.60	\$ 9,540.83	\$ 7,378.80
808	Insurance Proceeds Income (NOT program income and NOT temp restricted per NCPC)	\$ 9,796.17	\$ -	\$ -	\$ -	\$ 1,470.28	\$ -	\$ -	\$ -	\$ -	\$ 11,266.45
812	PFCRC II - Administration	\$ 99,583.40	\$ 4,750.00	\$ 4,750.00	\$ 4,750.00	\$ 38,000.00	\$ 5,135.76	\$ (19,222.49)	\$ (4,728.59)	\$ -	\$ 137,583.40
815	Hoke - Contracted Eval (not program income)	\$ 27,791.50	\$ -	\$ -	\$ -	\$ 6,177.76	\$ 52.06	\$ 55.08	\$ 892.39	\$ 5,982.99	\$ 27,986.27
820	Fundraising - PFC Annual Fundraiser	\$ 55,056.74	\$ (0.89)	\$ (40.00)	\$ -	\$ 10,263.59	\$ 940.29	\$ 5,020.00	\$ -	\$ 10,378.76	\$ 54,941.57
825	Capital Projects Fund [used for construction loan transactions]	\$ 3,006.76	\$ 100,000.00	\$ -	\$ -	\$ 100,000.00	\$ -	\$ 100,000.00	\$ -	\$ 100,000.00	\$ 3,006.76
897	Sales Tax	\$ (14,206.01)	\$ -	\$ -	\$ -	\$ 14,206.01	\$ 1,452.30	\$ 708.00	\$ 945.02	\$ 5,877.12	\$ (5,877.12)
899	Interest Income (from Investment Funds)	\$ 6,073.08	\$ 173.76	\$ 166.30	\$ 150.67	\$ 8,552.95	\$ -	\$ -	\$ -	\$ -	\$ 14,626.03
904	Forfeited FSA and Pre-funded HRA/FSA	\$ (10,095.41)	\$ -	\$ -	\$ -	\$ 9,441.00	\$ -	\$ -	\$ -	\$ -	\$ (654.41)
905	Employee Withholding	\$ 3,194.69	\$ 19,034.35	\$ 18,941.44	\$ 18,931.55	\$ 159,064.52	\$ 22,318.01	\$ 17,771.64	\$ 19,125.38	\$ 162,155.33	\$ 103.88
	<b>Sub-total for Unrestricted Funds</b>	<b>\$ 741,154.00</b>								<b>Sub-total</b>	<b>\$ 811,753.72</b>
<b>INFORMATION TECHNOLOGY</b>											
992	PFC IT Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 188.31	\$ -	\$ -	\$ 943.73	\$ (943.73)
993	IT - Core	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
994	IT - Outside Agencies	\$ 68,334.24	\$ 11,095.00	\$ 10,600.00	\$ 6,540.00	\$ 70,314.64	\$ 7,551.73	\$ 7,519.71	\$ 7,638.49	\$ 68,301.95	\$ 70,346.93
995	IT - PFC Enhanced	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
996	IT - PFC Regular	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>Sub-total for Information Technology</b>	<b>\$ 68,334.24</b>								<b>Sub-total</b>	<b>\$ 69,403.20</b>

**Partnership for Children of Cumberland County, Inc.**

All Funding Sources  
Fiscal Year 2025 - 2026

**ONLY THE HIGHLIGHTED FUNDING STREAMS NEED TO BE DISCUSSED.**

FUND CODE	July 1, 2025 Beginning Cash Balance	Receipts				Expenditures				Ending Cash Balance
		December	January	February	YTD	December	January	February	YTD	
<b>PERMANENTLY RESTRICTED FUNDS</b>										
599	Cumberland Community Foundation Endowment	\$ 31,384.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,384.00
	<b>Sub-total for Permanently Restricted Funds</b>	<b>\$ 31,384.00</b>							<b>Sub-total</b>	<b>\$ 31,384.00</b>
	<b>TOTAL</b>	<b>\$ 883,906.70</b>							<b>TOTAL CASH</b>	<b>\$ 1,509,907.20</b>

ADDITIONAL SUMMARIZED INFORMATION
<b>USR</b>
<i>Operating Cash</i> 203,810.29
<i>Investments</i> 223,645.37
<b>\$ 427,455.66</b>
<b>NCPK</b>
<i>Operating Cash</i> (217,869.19)
"Cash Advance" -
"Unresolved FY22-23" 56,437.00
<b>\$ (161,432.19)</b>

Partnership for Children of Cumberland County, Inc. - UNRESTRICTED REVENUES [FUND 208]

Fiscal Year 2025 / 2026									
Activity	FY 25/26 Budget Effective 7/1/2025	December	January	February	Expenditures Y-T-D	SHOULD BE:	67%	33%	
						Unspent Allocated Budget Amount	% of Budget Expended	% of Available Funds	
Administrative Operations	\$ 12,000.00	\$ 40.88	\$ -	\$ -	\$ 40.88	\$ 11,959.12	0%	100%	
Administrative Operations [for interest portion of the construction loan payments]	\$ 16,000.00	\$ 666.87	\$ 862.32	\$ 862.32	\$ 5,983.68	\$ 10,016.32	37%	63%	
	\$ 28,000.00	\$ 707.75	\$ 862.32	\$ 862.32	\$ 6,024.56	\$ 21,975.44	22%	78%	
CC&R - Core (in case of Federal shutdown)	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00	0%	100%	
CE/FRC For Construction Loan Payments / Interest payments are coded to 9100-999	\$ 79,449.00	\$ 7,287.20	\$ 7,091.75	\$ 7,091.75	\$ 57,648.88	\$ 21,800.12	73%	27%	
<b>Sub-Total</b>	<b>\$ 129,449.00</b>	<b>\$ 7,287.20</b>	<b>\$ 7,091.75</b>	<b>\$ 7,091.75</b>	<b>\$ 57,648.88</b>	<b>\$ 71,800.12</b>	<b>45%</b>	<b>55%</b>	
<b>Total Allocated Budget for FY25-26</b>	<b>157,449.00</b>								
<b>Allocated Budget Amount SPENT</b>		\$ 7,994.95	\$ 7,954.07	\$ 7,954.07	\$ 63,673.44				
<b>Allocated Budget Amount UNSPENT</b>						\$ 93,775.56			
<b>SUMMARY OF CASH AND INVESTMENTS</b>									
<b>July 1 - Total Cash Carryover including Investments</b>							\$ 515,804.65		
<b>Projected Unrestricted Revenues at the yearend</b>		\$ -	\$ -	\$ -	\$ (113,913.56)	<i>&lt;---- Cash of \$43,535.44 in GL 1113 at 07-01-25 less the FY 25-26 budget amount</i>			
<b>Unspent Budget for FY25-26 at the month end</b>		\$ -	\$ -		\$ 93,775.56				
<b>Subtotal (cash in GL 1113 at the month end to be used for operating funds)</b>		\$ -	\$ -	\$ -		\$ 203,810.29	<i>Cash will be transferred from other streams if necessary.</i>		
<b>Investments at month end (Includes money market account and certificates of deposits, if applicable)</b>	\$ 447,593.66	\$ -	\$ -	\$ -		\$ 223,645.37			
<b>CURRENT TOTAL OF CASH AND INVESTMENTS AT THE MONTH END</b>						\$ 427,455.66			

Partnership for Children of Cumberland County, Inc.  
Cash and In-Kind Contributions Report  
FY25/26

Total Smart Start Allocation <b>INCLUDING RECURRING FUNDS OF \$259,431</b> (including prior year Carryforward Funds \$214,209):	<b>\$ 7,046,687.00</b>
Target Cash & In-Kind Required (19%):	<b>\$ 1,338,870.53</b>
Target Cash Required (≥13%):	\$ 916,069.31
Target In-Kind Required (±6%):	\$ 422,801.22

**1**

CASH DONATIONS		January	February	Y-T-D
<b>Cash Donations - In-House</b>				
Board Donations	501-4410	\$ 200.00	\$ 45.00	\$ 957.57
Other Donations	501-4410	\$ 130.00	\$ 112.84	\$ 8,605.84
CCF Jerry/Helen Leggett Endowment	501-4410			\$ 1,630.33
Donations - Barlow Research Survey	501-4410			\$ 75.00
Donations - SECC Donation	501-4410			\$ -
Donations - Vending Machine Proceeds	515-4410	\$ 246.34	\$ 105.03	\$ 865.88
Donations - Giving Tuesday CCF	546-4420	\$ 10,782.47		\$ 10,782.47
Program Income - Rent from Resource Center I	801-4824	\$ 4,426.86	\$ 4,026.86	\$ 34,282.51
Program Income-Little Land Donations	801-4827			\$ -
Program Income - Little Land Vendor Booth Rental	801-4834	\$ 400.00	\$ 400.00	\$ 800.00
Program Income - CCR&R Workshop Fees	801-4823	\$ 1,055.00	\$ 2,070.00	\$ 7,900.00
Program Income - CCR&R Resource Library Fees	801-4823	\$ 12.00	\$ 10.00	\$ 184.00
Program Income - Cash Back Capital One	805-4829			\$ -
Program Income - Rent from Resource Center II	812-4761	\$ 4,750.00	\$ 4,750.00	\$ 38,000.00
Program Income - Fundraiser Grilled Cheese Festival	820-4611			\$ -
Miscellaneous	501-4410			\$ -
<b>Total Cash Donations - In-House</b>		<b>\$ 22,002.67</b>	<b>\$ 11,519.73</b>	<b>\$ 104,083.60</b>
<b>TOTAL CASH DONATIONS</b>				
		<b>\$ 22,002.67</b>	<b>\$ 11,519.73</b>	<b>\$ 104,083.60</b>
Cumberland County Family Connects Grant		\$ 167,200.00		\$ 167,200.00
City of Fayetteville Federal ARPA Grant	333-4223			\$ 79,972.88
<b>TOTAL GRANTS</b>		<b>\$ 167,200.00</b>	<b>\$ -</b>	<b>\$ 247,172.88</b>
<b>IN-KIND DONATIONS</b>				
<b>In-Kind Donations - In-House</b>				
In-Kind Donations - General Public				\$ -
In-Kind Donations - Volunteer Time		\$ 1,890.00		\$ 11,658.97
Google Ads Grant		\$ 7,842.70	\$ 7,456.36	\$ 50,144.46
Donations - Other In-Kind - A. Guye, P. Federline		\$ 45.00		\$ 504.90
Vendor donations of books: Barnes & Noble		\$ 15,495.96		\$ 15,495.96
<b>Total In-Kind Donations - In-House</b>		<b>\$ 25,273.66</b>	<b>\$ 7,456.36</b>	<b>\$ 77,804.29</b>
<b>In-Kind Donations - Direct Service Providers</b>				
Quarterly Donations		\$ 14,525.74		\$ 21,146.10
<b>TOTAL IN-KIND DONATIONS</b>		<b>\$ 39,799.40</b>	<b>\$ 7,456.36</b>	<b>\$ 98,950.39</b>
<b>GRAND TOTAL</b>		<b>\$ 229,002.07</b>	<b>\$ 18,976.09</b>	<b>\$ 450,206.87</b>

26.2% **2**

7.4% **3**

**4**

- 1 - Current Month Reporting
- 2 - YTD Cash Reported
- 3 - YTD In-Kind Reported
- 4 - Amount remaining to reach target

**\$ (888,663.66)**  
TARGET REMAINING



**CLIENT STATEMENT** | For the Period February 1-28, 2026

**STATEMENT FOR:**

PARTNERSHIP FOR CHILDREN OF CU  
C/O JAMES GRAFSTROM  
& MARY SONNENBERG

**Beginning Total Value** (as of 2/1/26)  
**Ending Total Value** (as of 2/28/26)  
*Includes Accrued Interest*

**\$163,063.08**  
**\$165,246.27**

**Access Your Account Online At**  
[www.etrade.com](http://www.etrade.com) or call 800-387-2331

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#BWNJGWM  
0024148 01 AB 0.641 01 TR 00102 MSKDD213 000000  
PARTNERSHIP FOR CHILDREN OF CU  
C/O JAMES GRAFSTROM  
& MARY SONNENBERG  
351 WAGONER DRIVE SUITE 200  
FAYETTEVILLE NC 28303



Security Mark  
at Right

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*INVESTMENTS AND INSURANCE PRODUCTS: NOT FDIC INSURED • NOT A BANK DEPOSIT •  
NOT INSURED BY ANY FEDERAL GOVERNMENT AGENCY • NOT BANK GUARANTEED •  
MAY LOSE VALUE • UNLESS SPECIFICALLY NOTED, ALL VALUES ARE DISPLAYED IN USD*

S 024148 MSKDD213 0000997



## Account Summary

Self-Directed Brokerage Account

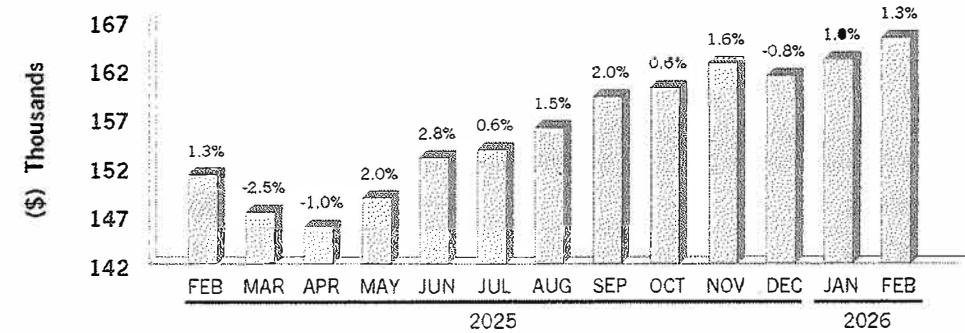
PARTNERSHIP FOR CHILDREN OF CU  
C/O JAMES GRAFSTROM

### CHANGE IN VALUE OF YOUR ACCOUNT (includes accrued interest)

	This Period (2/1/26-2/28/26)	This Year (1/1/26-2/28/26)
<b>TOTAL BEGINNING VALUE</b>	<b>\$163,063.08</b>	<b>\$161,372.80</b>
Credits	—	—
Debits	—	—
Security Transfers	—	—
<b>Net Credits/Debits/Transfers</b>	<b>—</b>	<b>—</b>
<b>Change in Value</b>	<b>2,183.19</b>	<b>3,873.47</b>
<b>TOTAL ENDING VALUE</b>	<b>\$165,246.27</b>	<b>\$165,246.27</b>

### MARKET VALUE OVER TIME

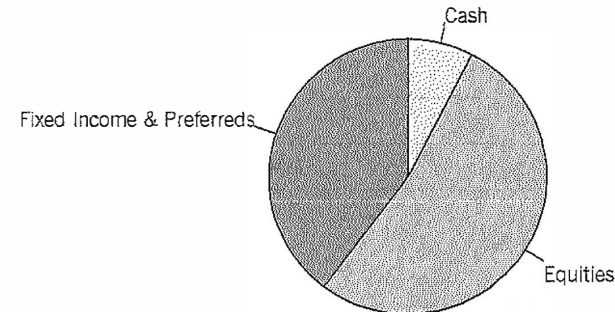
The below chart displays the most recent thirteen months of Market Value.



The percentages above represent the change in dollar value from the prior period. They do not represent account investment performance, as they do not consider the impact of contributions and withdrawals, nor other factors that may have affected performance calculations. No percentage will be displayed when the previous month reflected no value.

### ASSET ALLOCATION (includes accrued interest)

	Market Value	Percentage
Cash	\$12,508.75	7.57
Equities	87,051.73	52.68
Fixed Income & Preferreds	65,685.79	39.75
<b>TOTAL VALUE</b>	<b>\$165,246.27</b>	<b>100.00%</b>



FDIC rules apply and Bank Deposits are eligible for FDIC insurance but are not covered by SIPC. Cash and securities (including MMFs) are eligible for SIPC coverage. See Expanded Disclosures. Values may include assets externally held, as a courtesy, and may not be covered by SIPC. Foreign Exchange (FX) is neither FDIC nor SIPC insured. For additional information, refer to the corresponding section of this statement.

This asset allocation represents holdings on a trade date basis, and projected settled Cash/BDP and MMF balances. These classifications do not constitute a recommendation and may differ from the classification of instruments for regulatory or tax purposes.

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## Account Summary

Self-Directed Brokerage Account

 PARTNERSHIP FOR CHILDREN OF CU  
 C/O JAMES GRAFSTROM

### BALANCE SHEET <sup>(^ includes accrued interest)</sup>

	Last Period (as of 1/31/26)	This Period (as of 2/28/26)
Cash, BDP, MMFs	\$12,320.30	\$12,508.75
Stocks	774.41	674.87
ETFs & CEFs	126,515.32	128,489.01
Mutual Funds	23,453.05	23,573.64
<b>Total Assets</b>	<b>\$163,063.08</b>	<b>\$165,246.27</b>
<b>Total Liabilities</b> (outstanding balance)	—	—
<b>TOTAL VALUE</b>	<b>\$163,063.08</b>	<b>\$165,246.27</b>

### INCOME AND DISTRIBUTION SUMMARY

	This Period (2/1/26-2/28/26)	This Year (1/1/26-2/28/26)
Other Dividends	\$308.94	\$308.94
Interest	0.10	0.20
<b>Income And Distributions</b>	<b>\$309.04</b>	<b>\$309.14</b>
<b>Tax-Exempt Income</b>	—	—
<b>TOTAL INCOME AND DISTRIBUTIONS</b>	<b>\$309.04</b>	<b>\$309.14</b>

*Taxable and tax exempt income classifications are based on the characteristics of the underlying securities and not the taxable status of the account.*

### CASH FLOW

	This Period (2/1/26-2/28/26)	This Year (1/1/26-2/28/26)
<b>OPENING CASH, BDP, MMFs</b>	<b>\$12,320.30</b>	<b>\$12,320.20</b>
Dividend Reinvestments	(120.59)	(239.47)
Income and Distributions	309.04	428.02
<b>Total Investment Related Activity</b>	<b>\$188.45</b>	<b>\$188.55</b>
<b>Total Cash Related Activity</b>	—	—
<b>Total Card/Check Activity</b>	—	—
<b>CLOSING CASH, BDP, MMFs</b>	<b>\$12,508.75</b>	<b>\$12,508.75</b>

### GAIN/(LOSS) SUMMARY

	Realized This Period (2/1/26-2/28/26)	Realized This Year (1/1/26-2/28/26)	Unrealized Inception to Date (as of 2/28/26)
Short-Term Gain	—	—	\$137.42
Long-Term Gain	—	—	36,310.06
Long-Term (Loss)	—	—	(13,805.23)
<b>Total Long-Term</b>	—	—	<b>\$22,504.83</b>
<b>TOTAL GAIN/(LOSS)</b>	—	—	<b>\$22,642.25</b>

*The Gain/(Loss) Summary, which may be subsequently adjusted, is provided for informational purposes and should not be used for tax preparation. For additional detail, please visit [www.etrade.com](http://www.etrade.com).*



# Account Detail

Self-Directed Brokerage Account

PARTNERSHIP FOR CHILDREN OF CU  
C/O JAMES GRAFSTROM

**Investment Objectives (in order of priority):** Income

Inform us if your investment objectives, as defined in the Expanded Disclosures, change.

Brokerage Account

## HOLDINGS

This section reflects positions purchased/sold on a trade date basis. "Market Value" and "Unrealized Gain/(Loss)" may not reflect the value that could be obtained in the market. Your actual investment return may differ from the unrealized gain/(loss) displayed. Fixed Income securities are sorted by maturity or pre-refunding date, and alphabetically within date. Estimated Annual Income a) is calculated on a pre-tax basis, b) does not include any reduction for applicable non-US withholding taxes, c) may include return of principal or capital gains which could overstate such estimates, and d) for holdings that have a defined maturity date within the next 12 months, is reflected only through maturity date. Actual income or yield may be lower or higher than the estimates. Current Yield is an estimate for informational purposes only. It reflects the income generated by an investment, and is calculated by dividing the total estimated annual income by the current market value of the entire position. It does not reflect changes in its price. Structured Investments, identified on the Position Description Details line as "Asset Class: Struct Inv," may appear in various statement product categories. When displayed, the accrued interest, annual income and current yield for those with a contingent income feature (e.g., Range Accrual Notes or Contingent Income Notes) are estimates and assume specified accrual conditions are met during the relevant period and payment in full of all contingent interest. For Floating Rate Securities, the accrued interest, annual income and current yield are estimates based on the current floating coupon rate and may not reflect historic rates within the accrual period.

For additional information related to Unrealized and Realized Gain/(Loss) and tax lot details, including cost basis, please visit [www.etrade.com](http://www.etrade.com). The information presented on the statement should not be used for tax purposes.

## CASH, BANK DEPOSIT PROGRAM AND MONEY MARKET FUNDS

Cash, Bank Deposit Program, and Money Market Funds are generally displayed on a settlement date basis. You have the right to instruct us to liquidate your bank deposit balance(s) or shares of any money market fund balance(s) at any time and have the proceeds of such liquidation remitted to you. Estimated Annual Income, Accrued Interest, and APY% will only be displayed for fully settled positions. Under the Bank Deposit Program, free credit balances held in an account(s) at Morgan Stanley Smith Barney LLC are automatically deposited into an interest-bearing deposit account(s), at Morgan Stanley Bank, N.A. and/or Morgan Stanley Private Bank, National Association, each a national bank, FDIC member and an affiliate of Morgan Stanley. Under certain circumstances, deposits may be held at other FDIC insured Program Banks. For more information regarding the Bank Deposit Program and the Program Banks, go to [www.etrade.com/bdpdisclosure](http://www.etrade.com/bdpdisclosure). Cash and interest from required Pattern Day Trader minimum equity amounts are retained in Cash Balance Program.

Description	Market Value	7-Day Current Yield %	Est Ann Income	APY %
MORGAN STANLEY PRIVATE BANK NA	\$12,508.75	—	\$1.25	0.010
	Market Value		Est Ann Income	
CASH, BDP, AND MMFs	\$12,508.75		\$1.25	

Percentage of Holdings

7.57%

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Account Detail

Self-Directed Brokerage Account

PARTNERSHIP FOR CHILDREN OF CU  
C/O JAMES GRAFSTROM

**STOCKS**

**COMMON STOCKS**

Morgan Stanley & Co. LLC (Morgan Stanley) and Morningstar, Inc.'s equity research ratings are shown for certain securities. These ratings represent the opinions of the research provider and are not representations or guarantees of performance. The applicable research report contains more information regarding the analyst's opinions, analysis, and rating, and you should read the entire research report and not infer its contents. For ease of comparison, Morgan Stanley and Morningstar, Inc.'s equity research ratings have been normalized to a 1 (Buy), 2 (Hold), and 3 (Sell). Refer to your June or December statement for a summary guide describing the ratings. We do not take responsibility for, nor guarantee the accuracy, completeness, or timeliness of research prepared for Morningstar, Inc.

Security Description	Quantity	Share Price	Total Cost	Market Value	Unrealized Gain/(Loss)	Est Ann Income	Current Yield %
THOMSON REUTERS CORP (TRI)	7.000	\$96.410	\$332.01	\$674.87	\$342.86	\$18.34	2.72
<i>Rating: Morgan Stanley: 2, Morningstar: 1; Next Dividend Payable 03/10/26; Asset Class: Equities</i>							

	Percentage of Holdings	Total Cost	Market Value	Unrealized Gain/(Loss)	Est Ann Income	Current Yield %
<b>STOCKS</b>	<b>0.41%</b>	<b>\$332.01</b>	<b>\$674.87</b>	<b>\$342.86</b>	<b>\$18.34</b>	<b>2.72%</b>

**EXCHANGE-TRADED & CLOSED-END FUNDS**

Estimated Annual Income for Exchange Traded Funds, is based upon historical distributions over the preceding 12-month period, while Estimated Annual Income for Closed End Funds may be based upon either (a) the most recent dividend or (b) sum of prior 12 months (depending upon whether there is an announced fixed rate). Current Yield is calculated by dividing the total Estimated Annual Income by the current Market Value of the position, and it is for informational purposes only. Distributions may consist of income, capital gains or the returns of capital distributions. EAI is based upon information provided by an outside vendor and is not verified by us. Depending upon market conditions, Current Yield may differ materially from published yields. Investors should refer to the Fund website for the most recent yield information.

Security Description		Quantity	Share Price	Total Cost	Market Value	Unrealized Gain/(Loss)	Est Ann Income	Current Yield %
VANGUARD DIVIDEND APPRECIATION (VIG)	Purchases	351.000	\$227.700	\$45,350.53	\$79,922.70	\$34,572.17		
Reinvestments		28.345		4,963.55	6,454.16	1,490.61		
	<b>Total</b>	<b>379.345</b>		<b>50,314.08</b>	<b>86,376.86</b>	<b>36,062.78</b>	<b>1,349.71</b>	<b>1.56</b>

*Next Dividend Payable 03/2026; Asset Class: Equities*

VANGUARD LONG-TERM CORPORATE (VCLT)		545.000	77.270	54,991.61	42,112.15	(12,879.46)	2,287.37	5.43
<i>Next Dividend Payable 03/04/26; Asset Class: FI &amp; Pref</i>								

	Percentage of Holdings	Total Cost	Market Value	Unrealized Gain/(Loss)	Est Ann Income	Current Yield %
<b>EXCHANGE-TRADED &amp; CLOSED-END FUNDS</b>	<b>77.76%</b>	<b>\$105,305.69</b>	<b>\$128,489.01</b>	<b>\$23,183.32</b>	<b>\$3,637.08</b>	<b>2.83%</b>



Account Detail

Self-Directed Brokerage Account

PARTNERSHIP FOR CHILDREN OF CU  
C/O JAMES GRAFSTROM

**MUTUAL FUNDS**

**OPEN-END MUTUAL FUNDS**

Although share price is displayed only to three decimal places, calculation of Market Value is computed using the full share price in our data base, which may carry out beyond three decimal places. "Share Price" and "Market Value" reflect information available at the time of statement production and may differ from actual month-end values due to a delay in receiving the information from an outside source. Estimated Annual Income is based upon historical distributions over the preceding 12-month period, rather than on the most recent dividend. Current Yield is an estimate and is calculated by dividing the total estimated annual income by the current market value of the position, and it is for informational purposes only. Distributions may consist of income, capital gains or the returns of capital distributions. EAI is based upon information provided by an outside vendor and is not verified by us. Depending upon market conditions, Current Yield may differ materially from published Fund yields. Investors should refer to the Fund website for the most recent yield information.

Security Description		Quantity	Share Price	Total Cost	Market Value	Unrealized Gain/(Loss)	Est Ann Income	Current Yield %
<b>VANGUARD HI YLD CORP INV (VWEHX)</b>	<b>Purchases</b>	2,988.805	\$5.550	\$17,500.00 p	<b>\$16,587.87</b>	\$(925.77)		
Reinvestments		1,258.697		6,943.92	6,985.76	41.84		
	<b>Total</b>	4,247.502		24,443.92	<b>23,573.64</b>	(883.93)	1,456.89	6.18

Enrolled In Dividend Reinvestment; Capital Gains Reinvest; Asset Class: FI & Pref

	Percentage of Holdings	Total Cost	Market Value	Unrealized Gain/(Loss)	Est Ann Income	Current Yield %
<b>MUTUAL FUNDS</b>	<b>14.27%</b>	<b>\$24,443.92</b>	<b>\$23,573.64</b>	<b>\$(883.93)</b>	<b>\$1,456.89</b>	<b>6.18%</b>

	Percentage of Holdings	Total Cost	Market Value	Unrealized Gain/(Loss)	Est Ann Income Accrued Interest	Current Yield %
<b>TOTAL VALUE</b>	<b>100.00%</b>	<b>\$130,081.62</b>	<b>\$165,246.27</b>	<b>\$22,642.25</b>	<b>\$5,113.56</b>	<b>3.10%</b>

Unrealized Gain/(Loss) totals only reflect positions that have both cost basis and market value information available. Cash, MMF, Deposits and positions stating 'Please Provide' or 'Pending Corporate Actions' are not included.

p - One or more tax lots of this position may either be missing cost basis, or has a Pending Corporate Action event. Unrealized Gain/Loss includes only tax lots for which we have cost basis.

**ALLOCATION OF ASSETS**

	Cash	Equities	Fixed Income & Preferred Securities	Alternatives	Structured Investments	Other
Cash, BDP, MMFs	\$12,508.75	—	—	—	—	—
Stocks	—	\$674.87	—	—	—	—
ETFs & CEFs	—	86,376.86	\$42,112.15	—	—	—
Mutual Funds	—	—	23,573.64	—	—	—
<b>TOTAL ALLOCATION OF ASSETS</b>	<b>\$12,508.75</b>	<b>\$87,051.73</b>	<b>\$65,685.79</b>	<b>—</b>	<b>—</b>	<b>—</b>



from Morgan Stanley

Account Detail

Self-Directed Brokerage Account

PARTNERSHIP FOR CHILDREN OF CU  
C/O JAMES GRAFSTROM

ACTIVITY

CASH FLOW ACTIVITY BY DATE

Activity Date	Settlement Date	Activity Type	Description	Comments	Quantity	Price	Credits/(Debits)
2/2		Dividend	VANGUARD HI YLD CORP INV DIV PAYMENT				\$120.59
2/2		Dividend Reinvestment	VANGUARD HI YLD CORP INV	REINVESTMENT a/o 01/30/26	21.728	5.5500	(120.59)
2/4		Dividend	VANGUARD LONG-TERM CORPORATE				188.35
2/27		Interest Income	MORGAN STANLEY PRIVATE BANK NA	(Period 02/01-02/28)			0.10
<b>NET CREDITS/(DEBITS)</b>							<b>\$188.45</b>

Purchase and Sale transactions above may have received an average price execution. Details regarding the actual prices are available upon request.

MONEY MARKET FUND (MMF) AND BANK DEPOSIT PROGRAM ACTIVITY

Activity Date	Activity Type	Description	Credits/(Debits)
2/4	Automatic Investment	BANK DEPOSIT PROGRAM	\$188.35
2/27	Automatic Investment	BANK DEPOSIT PROGRAM	0.10
<b>NET ACTIVITY FOR PERIOD</b>			<b>\$188.45</b>

MESSAGES

Senior Investor Helpline

For any inquiries or potential concerns, senior investors or someone acting on their behalf may contact our Firm by calling (800) 280-4534, Monday-Friday, 9 a.m.- 6 p.m. Eastern Time.

Estimated 2025 Tax Form Availability Notice

To give you greater visibility, we will provide you with an estimated availability date for your Form(s) 1099 in a letter on the Documents page at etrade.com.

If your account does not meet the applicable IRS reporting thresholds, we will instead notify you that a Form 1099 will not be issued.

Please visit the Documents page for regular updates. You can access the page by logging on to etrade.com and going to Accounts > Documents and then selecting Tax Documents.

**President's Report**  
**NC PreK Committee and Board of Directors Meeting**  
**Charles Morris Conference Room**  
Thursday, February 26, 2026  
*Updated on 3/13/26 to include the updated*  
*NC Center for Nonprofits' March 13 Public Policy Update*

**A. NCPC/DCDEE Updates / Legislative Updates**

**1. NCPC**

- This month's special story focuses on the Dolly Parton's Imagination Library activity through United Way and their Imagination Story Times. The Imagination Story Times are a new initiative led by United Way of Cumberland County and the renewed Cumberland County Literacy Council.
- NCPC is preparing their proposal for the CORE RFA released by DCDEE.
- We have received the draft Monitoring Report from NCPC. It will be reviewed with the Board Chair and President in early March.
- NCPC released Cybersecurity Assessments to all local partnerships. Jeremy Julch, IT Administrator, is preparing a plan and timeline for implementation of recommendations.
- Marta Hester's Public Policy Email for February 20 & attachments are included. Marta is tentatively scheduled to attend the Board meeting on April 30, timed with the start of the Short Session of the NC General Assembly.

**2. DCDEE**

- **Region 5:** Payment for these activities continues to be up to date. Special Projects have ended and are being closed out. We are awaiting information from CCRI (Child Care Resources Inc. – Charlotte) and Early Years on how these projects will be operating moving forward.
- **SWCDC has provided us with monitoring requests for our Region 5 Contracts.** Carole Mangum will be leading that response.
- **DCDEE released the RFA for CORE services February 16.**
- **NC Pre-K:** Pre-contracting documents for FY27 have been submitted. The amendment to increase administrative funds has been executed. The amendment for an increase of \$166,134 is effective January 30, 2026 through June 30, 2026. We are in the process of desktop monitoring by DCDEE on our NC Pre-K contract.

**3. State Level**

- For additional updates, refer to the NC Center for Nonprofits' [March 13 Public Policy update](#).
- NC still does not have a final state budget for FY26. House and Senate Committees continue to meet.

**4. Federal Level**

- Funding was approved for most of the remainder of the federal government for the rest of the fiscal year. Most federal services and federal grants to nonprofits should be unaffected by the current DHS (Department of Homeland Security) partial shutdown.

**5. Local Level**

- Partnership staff attended the **Second Military Community Childcare Roundtable** on January 29 at FTCC. State, regional and local representatives attended the full-day meeting.
- The City of Fayetteville will be applying for HUD's Choice Neighborhood grant. The City applied in 2024 following a HUD planning grant. PFC prepared a leverage letter of support that can be provided

should the City receive the grant. The letter is attached. This support falls under the overall strategic plan of PFC and are in line with expanding programs and family engagement into targeted areas of the county as well as increasing collaborative partnerships.

#### B. Grant Opportunities/Updates/RFPs

- Requests for reimbursements and data requests are managed by fiscal and programmatic staff for all active grants.
- The Workforce Development activity under the City of Fayetteville ARPA grant is in the process of starting a second cohort of applicants. If you have questions, contact Julanda Jett ([jjett@ccpfc.org](mailto:jjett@ccpfc.org)) or Sheila Rowe ([srowe@ccpfc.org](mailto:srowe@ccpfc.org)).
- Building construction is close to completion. Final inspections by the engineer and the City of Fayetteville still have to be done. Finish work is being done in Conference Room B, the Charles Morris Conference Room and waiting areas. Cannon Foundation funding and the City of Fayetteville CDBG grant will cover the cost for the remainder of the project.
- The Sustainability Work Group on the continued feasibility of owning the building met and outlined next steps of getting a cost analysis on operating and maintenance costs, current rent and sales prices and legal consultation.
- The grant for Cumberland County's FY27 Community Funding projects was submitted January 28.
- The Camber Foundation grant cycle is open and grants are due by February 28. A grant proposal for administrative operations will be submitted.

#### C. Staff Updates

- **Early Literacy and Play Coordinator and Early Care & Education Coach – both are Full-time positions and hiring.** For more information about these positions and to apply, please visit our careers page at [ccpfc.org/hr/careers](http://ccpfc.org/hr/careers).
- **Farewell to Vivlica Rodgers, Provider Services Coach.** Vivlica joined the Programs Department in September 2022. In addition to her Coach role, she played an instrumental role in implementing and supporting our Kaleidoscope Play and Learn activity. As she looks ahead, she is continuing to pursue her academic and professional goals. She is focused on completion of her Ph.D. with plans to graduate December 2026. We wish her well as she pursues the next chapter of her career. Her last day at PFC will be February 27.

#### D. Events/Recognitions

- **NC Pre-K Let's Get Enrolled – Applications for the 2026-2027 school year are open.** Please share the URL: [LetsGetEnrolled.com](http://LetsGetEnrolled.com). Contact Ar-Nita Davis ([adavis@ccpfc.org](mailto:adavis@ccpfc.org)). Promotional materials for the 2026-2027 school year have been released on social media and are posted on our website. Cumberland County Schools is also sharing the information across multiple platforms. Families can still apply for vacancies this school year.
- **Book Drives: Barnes and Noble Book Drive –** The final total of books donated was **2,160 books** with an in-kind value of **\$15,495.96**. We appreciate Jennifer Wittmann and her team for all of their ongoing support and for selecting us for over a decade to be the recipient of their book drive. **Freedom Christian Academy's National Honor Society Book Drive –** The students collected **365 children's books** for an in-kind value of **\$2,480.38** to support local literacy and put stories directly into the hands of children. These book drives support our ability to give out books to children at our outreach events.
- **Giving Tuesday:** The Cumberland Community Foundation's Giving Tuesday final direct donations to PFC were **\$8,931.17** and the amplification was **\$1,851.30** for a total of **\$10,782.47**.
- **Little Land BIG Play for Families 2026 – The event is just around the corner! Little Land will be on March 14 from 10:00 am – 2:00 pm at the Crown Expo Center.** We still need volunteers for this activity. If you are able to assist, contact Daniele Malvesti-Petti ([dmalvesti@ccpfc.org](mailto:dmalvesti@ccpfc.org)).
- **Provider Appreciation Event –** Hold the date for May 2, 2026 at FTCC from 5:00 – 9:00 pm. If you have questions, contact Julanda Jett, VP of Programs ([jjett@ccpfc.org](mailto:jjett@ccpfc.org)). It will be an opportunity to recognize our providers as well as to provide training hours.
- **Grilled Cheese Festival – Save the date for November 7, 2026.**

## **Special Story**

### **Dolly Parton's Imagination Library**

Each month, the Cumberland County Literacy Council partners with the United Service Organization located on Ft Bragg to host Imagination Library Story Times. Hosting events on base has strengthened relationships with military families and expanded awareness of early childhood literacy services within the military community. During one event, Program Coordinator Kristina Finn met a quiet military spouse named Penelope who had recently relocated to Fort Bragg with her three-year-old daughter.

Penelope shared she struggled with social interaction and rarely left home, but she wanted opportunities for her daughter to engage with other children. After seeing Story Time information online, she attended and found a welcoming, low-pressure environment where her child listened attentively, colored, and played with peers. Because her family lives on a limited enlisted salary, building a home library was difficult. Through the Imagination Library and Story Time, her daughter now has consistent access to books and social learning opportunities. Penelope later began attending additional library programs and expressed deep appreciation for the confidence and connection the experience provided her family. This story demonstrates how DPIL not only delivers books but also reduces isolation, strengthens parent engagement, and connects military families to community resources.

**From:** Marta Hester <[mhester@smartstart.org](mailto:mhester@smartstart.org)>

**Sent:** Friday, February 20, 2026 9:29 AM

**Subject:** Smart Start Network Public Policy Update for Week of February 16 - 20, 2026

Good morning,

This is a reminder early voting is open in North Carolina from Thursday, February 12, 2026 to Saturday, February 28, 2026. North Carolina will hold its primary election on March 3, 2026, and general election on Nov. 3, 2026. While The North Carolina Partnership for Children and the Smart Start Network does not officially endorse candidates, I do encourage everyone to vote, become knowledgeable on incumbents' prior voting record and sponsorship of legislation supporting children and families, and current candidates' positions on early care and education, family support and all the other issues of importance to the network.

As the Smart Start Network prepares simultaneously for the 2026 legislative session and mid-term elections, please note the following:

### **2026 Smart Start Public Policy Agenda (attached)**

During your conversations with elected officials, community partners, families and other early care and education stakeholders, explicitly state we are requesting the proposals from the House and Senate budgets be included in the Appropriations Act: funding for Dolly Parton's Imagination Library, Child Care Academies Pilot Program, and mental and behavioral health services for children, families and staff in child care facility settings and out of school programs. A supplemental one-pager to support our request for \$15 million, recurring, unrestricted funding is currently under development.

### **Smart Start Network NC General Statute Priority List (attached)**

Also attached are the NC General Statute priorities. Our lobbyists will be seeking opportunities to include during the 2026 short legislative session and 2027 long legislative session while some are still under discussion. I will keep the network updated on the progress and follow up as more information and further discussion is needed.

### **Town Hall Candidate Questions (attached)**

Some Smart Start Local Partnerships are hosting candidate forums and town halls within local communities. I am attaching questions to be used as a resource.

## **STATE UPDATE**

### **Child Care Facility Disaster Supplemental Funds**

NC Department of Health and Human Services received \$75.8 million in federal American Relief Act Disaster Supplemental Funds for Child Care due to the impact of Hurricane Helene and Tropical Storm Debby. Funding was issued through the Administration for Children and Families, Office of Child Care, and can be used for the following:

1. Construction, major renovation, or alteration
2. Materials, supplies, furnishings, vehicles, and equipment

3. Other activities that build child care services in impacted areas
4. Mental health consultation or services
5. Quality improvement activities
  - [North Carolina Awarded \\$75 Million to Support Child Care Facilities Following Hurricane Helene and Tropical Storm Debby | NC Governor](#)

### **Child Care Update**

The current waitlist is down from 18,000 to 11,000. Over the past year, 134 child care programs have closed with family child care homes impacted more than centers. Candace Witherspoon, Director, NC Division of Child Development and Early Education, is doubling down on the need for a mini-budget before July 2026 to meet the Child Care Development Fund (CCDF) requirement to have a current market rate. Without any changes, NC will be two market rates behind by May 2026.

### **NC General Assembly**

**March 10, 2026**

#### **9:00 AM Joint Legislative Oversight Committee on Health and Human Services**

While an agenda has not yet been released, I have been advised there will be a presentation on child care.

#### **1:00 PM Joint Legislative Oversight Committee on Medicaid**

### **NC State Board of Elections and Mid-term Elections**

[Unofficial Primary Election Candidates for 2027 NC House](#)

[Unofficial - Primary Election Filing for 2027 Senate](#)

### **Update on ECE Shared Agenda**

The ECE Advocates will request \$101 Million to create a subsidy reimbursement floor for infants and toddlers based on the 2021 Market Rate Study and to increase reimbursement to the 2023 Market Rate for ages 3 and older. There will be further discussion next Wednesday, February 25, 2026. Agreeing to support the statewide floor agenda items involves the following agreements: organizations agree not to publicly or privately oppose shared agenda items, will work to use shared messaging, and are asked to engage in coordinated advocacy.

### **FEDERAL UPDATE**

#### **After Hours Child Care Act**

Bipartisan legislation recently introduced, [After Hours Child Care Act](#) includes provisions aimed at improving access to affordable child care for families with parents working outside of traditional business hours. Representatives Ashley Hinson (R-IA) and Suzanne Bonamici (D-OR), and Senators Todd Young (R-IN) and Maggie Hassan (D-NH) introduced the bill. Senator Thom Tillis (R-NC) is one of the co-sponsors.

- [House Press Release](#)
- [Senate Press Release](#)

### **Improving Access to Nutrition Act**

Improving Access to Nutrition Act (H.R. 7522) was reintroduced on February 12, 2026, by Congresswomen Alma Adams (NC-12), Jahana Hayes (CT-05), Summer Lee (PA-12), and Lateefah Simon (CA-12) to lift the Supplemental Nutrition Assistance Program's (SNAP) three-month limit and ensure that all Americans have access to nutritious food and the ability to stay healthy in everyday life.

### **Prematurity Research Expansion and Education for Mothers who deliver Infants Early (PREEMIE) Reauthorization Act (S.1562/H.R.1197) and the Preventing Maternal Deaths Reauthorization Act (S.2621/H.R.1909)**

The PREEMIE Reauthorization Act and the Preventing Maternal Deaths Reauthorization Act were included in the bipartisan funding package approved by Congress. The legislation reauthorizes and expands research, education and intervention activities related to preterm birth, as well as strengthens federal support for Maternal Mortality Review Committees (MMRCs).

- [Governors Applaud Passage of PREEMIE Reauthorization Act - National Governors Association](#)

### **Child Care Hearing**

Senate Health, Education, Labor, and Pensions (HELP) Committee recently convened a hearing focused on child care access and affordability in light of recent discussions concerning program oversight. There was strong bipartisan agreement that federal support for child care programs is essential for eligible families. See the link to the hearing as follows: [Restoring Integrity: Preventing Fraud in... | Senate Committee on Health, Education, Labor and Pensions](#)

Join the next Smart Start Network Public Policy Meeting on Friday, February 27, 2026, to begin promptly at 10:00am to hear from David Heinen, Vice President for Public Policy and Advocacy at the NC Center for Nonprofits. David will share about advocacy versus lobbying and other important information on the mid-term elections. Please feel free to invite your staff to the meeting.

Please continue your advocacy efforts and conversations with elected officials within your communities to help ensure our legislative priorities are successful when the state legislature returns in April 2026.

Thank you,

Marta



**Marta T. Hester**  
Public Policy Director  
984.221.1221

**The North Carolina Partnership for Children**  
1100 Wake Forest Rd, Raleigh, NC 27604



# 2026 Smart Start Public Policy Agenda

Smart Start, North Carolina’s dedicated and proven public-private partnership, supports early childhood development and family well-being throughout the foundational first five years of life. Smart Start partners with parents, schools, higher education, health care providers, faith-based organizations, businesses, philanthropies, government agencies, and others to leverage resources and streamline services statewide.

Smart Start is a statewide network of nonprofit local partnerships that deliver evidence-based and informed solutions and build strong local systems in collaboration with families and providers in all 100 counties. At the state level, The North Carolina Partnership for Children (NCPC) leads the statewide vision, policies, and funding priorities.

*Smart Start is a critical part of NC’s early care and education infrastructure.*

**Smart Start works to strengthen and expand the early care and education system.**

According to a 2024 NC Chamber of Commerce report, North Carolina loses an estimated \$5.56 billion each year due to insufficient child care access and affordability. Smart Start works to address these challenges by strengthening and expanding access to quality child care.

**In times of crisis, Smart Start is a trusted statewide partner.**

Smart Start is currently distributing Hurricane Helene child care recovery funding to help stabilize child care programs and support children and families when they need it most.

## Smart Start’s Recommendations for 2026 Legislative Session:

**Increase Smart Start’s general funds by \$15 million annually**

North Carolina continues to face an early childhood crisis. This crisis, fueled by rising costs, the expiration of federal pandemic funding, and North Carolina’s growing population of families with children, demands immediate action.

An increase of \$15 million will allow Smart Start Local Partnerships to expand evidence-based, evidence-informed solutions and programs to more families, based on local needs, including early care and education, family support, and child, family, and community health programs and services. Additionally, the funding can make a strategic investment in capacity building and shared services across the Network for improved impact on young children, their families, and communities.

*Without additional unrestricted, recurring general funding allocated to Smart Start, the statewide infrastructure cannot adequately address the early care and education crisis, impacting more families with young children.*

### The North Carolina Partnership for Children

1100 Wake Forest Road, Raleigh, NC 27604 – info@smartstart.org – 919.821.7999



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@smartstartnc



/ncsmartstart

## Provide 10% administrative allowance for NC Pre-K

Currently, 46 Smart Start Local Partnerships administer NC Pre-K in 55 counties and all Local Partnership Board Chairs, or designees, co-chair their counties' NC Pre-K Committees. Administrative funds support critical needs for recruitment and retention of skilled staff for quality program operations.

*Smart Start requests a minimum of 10% NC Pre-K administrative rate to better align with the federal de minimis rate of 15% since much of NC Pre-K funding is federal.*

## Increase recurring funding by \$5 million annually for Dolly Parton's Imagination Library (DPIL)

Research shows the importance of literacy for young children in the first five years of life to ensure children are kindergarten-ready. Smart Start strengthens early literacy by providing access to free books monthly for approximately 300,000 children enrolled in Dolly Parton's Imagination Library (DPIL). DPIL has been a game-changer since 2017--serving 48.6% of NC's birth-to-five population. Many Local Partnerships also provide private funding, and this funding, paired with a recurring increase, can reach even more families.

*Smart Start supports the 2025 Senate Budget Proposal of \$2.5 million, recurring for 2026-27. By supporting this proposal, Smart Start will receive a total appropriation of \$9.5 million, recurring beginning FY 2026.*

## Invest in long-term solutions for early childhood teachers

Teachers' compensation and education are directly linked to early care and education quality. 52 Smart Start Local Partnerships invested in Child Care WAGE\$, supporting 4,000+ teachers with semi-annual, education-based salary supplements, serving 68 of North Carolina's 100 counties. In 2025, the statewide turnover rate was 13% for WAGE\$ participants compared to 38% for nonparticipants as last reported in 2023.

*Smart Start supports appropriating WAGE\$ funding for statewide implementation, making compensation available to all 100 counties through every Smart Start Local Partnership. Smart Start also supports providing health benefits for early care providers*

## Strengthen and sustain the early childhood system through innovation and collaboration

- ▶ Increase child care subsidy reimbursement rates and incorporating a statewide subsidy floor.
- ▶ Expand mental and behavioral support and reducing expulsions and suspensions in early learning settings.
- ▶ Change NC Tri-Share Child Care Pilot Program to a permanent program to provide stability to employees and employers.
- ▶ Support fully funding NC Pre-K and examining alternative funding models.

*Smart Start supports the 2025 House Budget Proposal to allocate \$7.5 million, nonrecurring to NCPC to expand mental and behavioral health services for children, families, and staff in child care settings and out-of-school programs.*

*Smart Start supports the 2025 House Budget Proposal to appropriate \$1.4 million, nonrecurring to fund a pilot program for Smart Start to develop and operate child care workforce academies to help train more child care teachers.*

### The North Carolina Partnership for Children

1100 Wake Forest Road, Raleigh, NC 27604 – info@smartstart.org – 919.821.7999



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**NC General Statute Priorities – 2-19-2026**

CITATION		PROVISION	ACTION NEEDED
1	<b>143B-168.11.(3) Technical Correction</b>	LPs are established to coordinate a local demonstration project to provide ongoing analyses of their local needs	<del>Local demonstration project</del> – this terminology will be replaced with --- <b>“to coordinate local services and provide ongoing analysis”</b> .
2	<b>143B-168.12.(4) Technical Correction</b>	NCPC may develop and implement a fiscal and accountability plan to ensure accountability of state funds to NCPC and LPs.	Need to expand terminology/provision to include fiscal and <b>programmatic/impact</b> accountability plan as that is the way it is currently established.  *Note: This is not an immediate change as the network is not out of compliance.
3	<b>143B-168.13.(3) A discussion with DHHS required, followed by a Technical Correction</b>	The Department may authorize NCPC or a Public entity to do contracting for one of more LPs. The Department provides Technical and Administrative assistance to LPs.  Typo in word <i>assistance</i> .	The provision should be changed to have the responsibility assigned to NCPC instead of DHHS.
4	<b>143B-168.13 (6) Discussion with DHHS, followed by a Technical Correction</b>	Annually update funding formula	Duties in this provision are listed under DHHS/Secretary in collaboration with NCPC. However, should be NCPC only.
6	<b>143B-168.15.(b)</b>	70% of funds should be spent annually on child care related activities and early childhood education programs ... in all settings.	More flexibility Needed  NOTE: NCPC will provide language. Currently discussing and under review.
7	<b>143B-168.15.(g)</b>	30% of LP funding to be used for child care subsidies; NCPC can increase up to 50% based on subsidy waiting list; and	Requesting two changes to general statute:

**NC General Statute Priorities – 2-19-2026**

		LPs must spend an amount for child care subsidies that provides at least \$52m for TANF MOE & CCDF Match Requirement.	1.) More flexibility needed regarding 30% requirement; and 2.) More flexibility required for funding use and/or reduce match requirement.  NOTE: NCPC will provide language around \$59m and discuss with NC DHHS. Currently discussing and under review.
<b>8</b>	<b>SL 2023-134, Section 9D.5.(e)</b>	Bidding --- NCPC and LPs must use competitive bidding in contracting. Amounts specified in legislation.	Pursuing during 2026 Short Session.

## Early Childhood Issues and Questions for 2026 Nonpartisan Candidate Forums, Town Halls and Candidate Surveys

### Smart Start

Smart Start is a public-private partnership serving young children from birth to five and their families statewide. Smart Start also supports the adults in children’s lives, including teachers and providers in a variety of ways, including providing technical assistance and funding for early care and education programs.

#### Potential Question(s):

- How familiar are you with Smart Start?
- We’d love to know what you already know about Smart Start?
- Can you share a personal story or a specific experience you've had—whether as a parent, grandparent, or in your community—that made you realize the importance of early development and the challenges families face?

### Early Childhood Workforce

Like many other industries, child care has faced difficulties in recruiting and retaining well-qualified staff. We understand there are workforce shortages in other sectors at the state and local level, in county Departments of Social Services, state psychiatric hospitals and even within correctional facilities. However, the early childhood workforce in North Carolina was struggling even before the COVID-19 pandemic. The early childhood education system cannot continue to sustain as the industry struggles to recruit teachers with median wages of \$14 per hour.

#### Potential Question(s):

- What steps do you recommend the state take to attract and retain more early childhood educators?
- As you know, the Smart Start has partnered w/ Early Years to fund the WAGE\$ program that provides stipends twice a year to early childhood educators who are continuing their education/training in child development. How might we get this tried and true compensation support and quality initiative over the finish line to full statewide funding with support from NCGA instead of relying only on the allocations to local partnerships that have many demands on their funds?

### Tri-Share

NC’s state legislature created the Tri-Share Child Care Pilot Program within the 2023 Appropriations Act. Tri-Share creates a public-private partnership to share the cost of child care equally between employers, eligible employees, and the state. Tri-Share’s goals include making high-quality child care affordable and accessible for working families, helping employers retain and attract employees, and supporting the stabilization of child care businesses across the state.

## Early Childhood Issues and Questions for 2026 Nonpartisan Candidate Forums, Town Halls and Candidate Surveys

### Potential Questions:

- Have you heard of the Tri-Share model here in NC or its use in another state?
- How do you think a program such as Tri-share will help to benefit our state and economy?
- How do you recommend marketing or advertising the program to new businesses coming into the state?

### Family Support

The COVID-19 pandemic and beyond have increased burdens and stresses on families in ways that can negatively impact children's development. Parents have struggled with disruptions to work, child care arrangements, and family life as a result of the pandemic and the aftermath.

### Potential Question:

- What policies or programs do you support to help parents meet their families' needs and provide children with a nurturing home environment?

### Maternal and Infant Health

North Carolina continues to have one of the highest overall rates of infant mortality in the U.S., and the state's mortality rates for Black and American Indian infants are more than twice as high as the rates for other races/ethnicities.

### Potential Question(s):

- How can North Carolina address this challenge?
- Are you familiar with what other states with similar challenges are doing?

### Home Visiting and Parenting Education

Voluntary home visiting and parenting education programs are research-backed strategies to promote child wellbeing, maternal, health and school readiness. The North Carolina Partnership for Children and the Smart Start Network supports universal newborn home visiting and parent education services for each family in every community in North Carolina. The term "universal" refers to the idea that the program or service is available to all individuals or households within a specific community.

### Potential Question:

- How would you work to expand access to these programs for new families, ensuring that families have the support in the spots where they are most comfortable- some don't want it at home, just as families need different settings for their child care-

### School Readiness and Early Grade Transitions

Early Childhood Education includes more than just child care. Studies reveal that over 90% of language development occurs in the first few years of life. Smart Start provides

## Early Childhood Issues and Questions for 2026 Nonpartisan Candidate Forums, Town Halls and Candidate Surveys

programs that develop early literacy skills needed for success in school, work, and life, such as Dolly Parton’s Imagination Library, and Reach Out and Read, just to name two. Dolly Parton’s Imagination Library provides a free, age-appropriate book each month to children age birth to 5. Reach Out and Read supports physicians in their efforts to “prescribe” reading to young children and families during well-child visits through early literacy guidance.

### Potential Question:

- What are ways Kindergarten through 12 grades and early childhood systems can work together to ensure that students succeed as they transition into the early grades?

### Smart Start and Economic Security

Many families are struggling to make ends meet especially now due to impending cuts to programs such as Medicaid and SNAP. While providing more unrestricted, general funding to Smart Start is one way the state legislature can provide a vehicle allowing more support to children, families, and providers.

### Potential Question:

- What **other** policies and **support** will you champion to build families' financial stability and economic mobility due to inflation, a difficult job market, etc., such as expanding the Child Tax Credit or other programs that put money directly in the hands of parents?



OF CUMBERLAND COUNTY

351 Wagoner Drive, Suite 200  
Fayetteville, NC 28303  
P 910-867-9700 / F 910-867-7772  
ccpfc.org

February 12, 2026

Dr. Douglas J. Hewett  
City Manager, ICMA-CM  
City Manager's Office  
433 Hay Street  
Fayetteville, NC 28301

Dear Dr. Hewett:

We are pleased to submit this commitment letter in support of the City of Fayetteville and the Fayetteville Metropolitan Housing Authority's (FMHA) pursuit of a 2025 Choice Neighborhood Initiative grant to implement the Murchison Transformation Plan and transform the targeted public housing community called Murchison Townhouses and the surrounding neighborhood.

The mission of Partnership for Children of Cumberland County, Inc. is "Be the driving force to engage partners to achieve lasting positive outcomes for all children, beginning at birth" (through age five). Our vision is that "Successful children ensure a thriving community and long-term economic prosperity". The Partnership for Children of Cumberland County is part of the statewide Smart Start Network in North Carolina and was one of the twelve pilot counties when the program started in 1993. Legislative mandates that the programs and activities supported by state funds must be evidence-based or evidence-informed. Services provided under this umbrella include but are not limited to Child Care Subsidy support, WAGE\$ (a financial stipend for qualifying child care staff), coaching on program and business practices for licensed child care programs (both center-based and home-based programs), professional development for child care providers, Family Connects (universal newborn home visiting), Kaleidoscope Play and Learn Groups for parents and children, and a resource lending library for early care and education providers and families. We are currently the Region 5 Child Care Resource & Referral lead agency under a state contract. We are also the Contract Administrator for Cumberland County's NC Pre-K Program for eligible 4-year-olds. Our NC Pre-K contract has an allocation of close to 1,400 at-risk 4-year-olds. Approved NC Pre-K classrooms operate in Cumberland County Schools, Head Start, and private child care sites across Cumberland County. NC Pre-K has rigorous standards for operating classrooms and high standards for teacher qualifications. We have recently piloted a Workforce Development activity for one cohort of 15 to create a pipeline for working-age adults in the area of early care and education, including coaching and training, on the job training with mentoring in child care centers and direct hire to programs. We have the experience and expertise in providing supportive

*PFC is a 501(c)(3) non-profit organization supported by public and private funds through Smart Start, NC Pre-K, tax-deductible donations, and grants.*



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services for families and developing programs that will enhance the surrounding neighborhood. We can provide support in both the Income and Employment and Training and Education areas of the People Plan components.

When looking at these components, it is critical to involve the residents of the area in the design on the supports. When we look at child care and early education slots alone we do not take in to consideration the array of caregiving options that families may be using. The reality is that parents and families don't experience child care and early education as a neat system of licensed centers and regulated homes. They experience it as grandparents, neighbors, friends, unintentional stay-at-home parents, paid and unpaid labor, and constant improvisation. These are part of the child care system – and the residents of the Murchison Townhouses are part of the child care system. In our proposal of supports, we will look at the entire care system for young children in order to develop an array of supports that the residents determine best meet their needs. Therefore, we will provide enhanced staffing support of the VP of Programs and the President of the organization to provide expertise and consultation in design, planning, recruitment and implementation of high-quality early care and education learning environments for the neighborhood.

The Partnership for Children of Cumberland County, Inc. is firmly committed to supporting the implementation of the People Plan by providing the following sustainable services to residents of Murchison Townhouses—the target public housing site—as well as to residents living in both target and replacement housing before and after redevelopment.

Each commitment outlined below directly aligns with one or more components of the People Plan, specifically Income and Employment and Training and Education, and represents a total in-kind leverage investment of **\$676,896** in the Transformation Plan Choice Neighborhood Initiative. The services are for at least eight years from the grant award start date in 2026, and we will actively collaborate with project partners to plan for and support the continued availability of these resources beyond the grant period.

351 Wagoner Drive, Suite 200  
 Fayetteville, NC 28303  
 P 910-867-9700 / F 910-867-7772  
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People Area	Type of Funds: monetary or In-kind services	Commitment Term (years)	New or Expanded Service	Brief description of service	# of residents served (slots)	Total value of the commitment (\$)
Training and Education	In-kind	8	Expanded	Kaleidoscope Play and Learn Groups sessions for children and caregivers (2 playgroups a month, approximate attendees per group 10; Staff facilitator 0.25 FTE of annual salary of \$57,000. The annual in-kind amount is \$14,250 resulting in a leveraged value for 8 years of \$114,000	60	\$114,000
Income and Employment	In-kind	8	New	Staffing support to develop and coordinate and delivery of a broader suite of services for workforce development for working age adults specific to the early care and education field. This commitment enables the coordination and delivery of a suite of services—including career exploration, hands-on training and mentoring, and collaboration with Fayetteville Technical Community College for course work and NC Works for stipends for work experience. Annual impact of 4 Cohorts of 15 each year = 60 annually. In-kind value 0.25 FTE of \$58,380 annual salary = \$14,595. The annual in-kind amount of \$14,595 results in a leverage value for 8 years of \$116,760.	60	\$116,760
Training and Education	In-kind	8	Expanded	Provide access to <b>conference room</b> space for training, parent meetings, and partnership meetings during displaced time period for a rate of \$100 for 4	60	\$48,000

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 Fayetteville, NC 28303  
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				hours x 5 times per month, totaling \$500 x 12 months = \$6,000 annually and \$48,000 leverage over the 8-year grant period.		
Training and Education	In-kind	8	Expanded	Provide referral information for families for needed resources and child care slots in the Murchison corridor if available or child care programs in the surrounding vicinity based on needs of families. Staffing 0.25 FTE of annual salary of \$57,000. The annual in-kind amount is \$14,250 resulting in a leveraged value for 8 years of \$114,000. Estimate 10 referrals a month x 12 months = 120 families annually.	120	\$114,000
Income and Employment	In-kind	8	Expanded	Staffing support to develop plan for and recruit and provide coaching and professional development for Family Child Care Home (FCCH) start-ups to increase available slots for early care and education within the Murchison Townhomes. Collaborate with State Licensing Consultants for programmatic licensure requirements and Fayetteville Technical Community College for education requirements. Goal of 1 FCCH established each year, total of 8 over the 8-year grant period. Staffing 0.25 FTE of annual salary of \$57,000. The annual in-kind amount is \$14,250 resulting in a leveraged value for 8 years of \$114,000.	8	\$114,000
Training and Education	In-kind	8	New	Enhanced staffing support from two senior managerial staff members to assess family care needs for young children and to design, plan and implement a		\$170,136

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				training program for caregivers to broaden the care system for young children that will include input from target residents to meet family needs. Staffing support reflects prorated contributions from two senior managerial staff members (VP of Programs and Program Manager) with annual salary & benefits of \$129,270 and \$83,400 and provide 0.10 FTEs \$12,927 and \$8,340 of in-kind time per year devoted to this project for a total of \$21,267 annual resulting in a leveraged value for 8 years of \$170,136.		
<b>Total</b>						\$676,896

Please do not hesitate to contact me with any questions at [msonnenberg@ccpfc.org](mailto:msonnenberg@ccpfc.org) or (910) 826-3102.

Sincerely,



Mary Sonnenberg, M.Ed.  
 President

**Partnership for Children of Cumberland County, Inc.**  
**DSP Fiscal, Contractual and Programmatic Monitoring Status Report**  
*Fiscal Year 2025-2026*  
 Updated 3-17-2026

	<b>Direct Service Provider</b>	<b>Fiscal/Contracts Status</b>	<b>Resolution</b>	<b>To Be Completed By</b>	<b>Status for Fiscal Year 2025-2026</b>	<b>Programmatic Status</b>	<b>Resolution</b>	<b>To Be Completed By</b>
1	<b>Cumberland County Health Department</b> <i>Child Care Health Consultant [CCHC]</i>	<ul style="list-style-type: none"> <li>Fiscal Monitoring [includes Contracts]</li> </ul>		K. Wilson	Fiscal Monitoring Proposed Site Visit: 3/23/2026	Programmatic Monitoring: Site Visit: 2/17/2026	Visit completed; Program complies with expected program implementation. Monitor reports issues with data provided by the state vendor's software.	P. Federline
2	<b>Fayetteville Technical Community College</b> <i>Child Care Scholarships</i>	<ul style="list-style-type: none"> <li>Fiscal Monitoring [includes Contracts]</li> </ul>		K. Wilson	Fiscal Monitoring Proposed Site Visit: 3/23/2026	Programmatic Monitoring: Site Visit: 2/05/2026  Report Review Visit: 2/25/2026	Visit completed; Program complies with expected program implementation. Reviewed with FTCC staff. The program is reaching the most families to date. Presenting program at Smart Start National Conference in May.	P. Federline
3	<b>Fayetteville Technical Community College</b> <i>Child Care Scholarships Administrative Support</i>	<ul style="list-style-type: none"> <li>Fiscal Monitoring [includes Contracts]</li> </ul>		K. Wilson	Fiscal Monitoring Proposed Site Visit: 3/23/2026	Programmatic Monitoring: Site Visit: 02/05/2026  Report Review Visit: 2/25/2026	See above.	P. Federline
4	<b>United Way</b> <i>Dolly Parton Imagination Library (DPIL)</i>	<ul style="list-style-type: none"> <li>Fiscal Monitoring [includes Contracts]</li> </ul>		K. Wilson	Fiscal Monitoring Proposed Site Visit: 3/24/2026	Programmatic Monitoring: Site Visit: 02/24/2026	Met with the Executive Director and team members. Monitoring letter in progress. Recommending that SOS continue programmatically.	P. Federline

**Partnership for Children of Cumberland County, Inc.**  
**Region 5 Fiscal Monitoring - LOCAL Agencies**  
**Status Report – Preliminary**  
**FY 25-26**  
**FINAL YEAR OF CONTRACT**

Local Agency	Tasks Completed	Tasks Remaining
<b>Anson County Partnership for Children</b>	<ul style="list-style-type: none"> <li>• FY 26 Contract fully executed.</li> <li>• Engagement Letter submitted to local agency January 30, 2026.</li> </ul>	<ul style="list-style-type: none"> <li>• Desk Monitoring – Majority completed. To be completed by March 31<sup>st</sup> 2026 after first payment made to Local Agency.</li> <li>• Final Report to be prepared and submitted to Local Agency and SWCDC by March 15, 2026</li> </ul>
<b>Montgomery County Partnership for Children</b>	<ul style="list-style-type: none"> <li>• FY 26 Contract fully executed.</li> <li>• Engagement Letter submitted to local agency January 30, 2026</li> </ul>	<ul style="list-style-type: none"> <li>• Desk Monitoring – Majority completed. To be completed by March 31<sup>st</sup> 2026 after first payment made to Local Agency.</li> <li>• Final Report to be prepared and submitted to Local Agency and SWCDC by March 15, 2026</li> </ul> <p>Due to late reporting last few yrs additional review of monitoring file to ensure all documents from prior year have been received.</p>
<b>Partners for Children and Families (Moore County)</b>	<ul style="list-style-type: none"> <li>• FY 26 Contract fully executed.</li> <li>• Engagement Letter submitted to local agency January 30, 2026</li> </ul>	<ul style="list-style-type: none"> <li>• Desk Monitoring – Majority completed. To be completed by March 31<sup>st</sup> 2026 after first payment made to Local Agency.</li> <li>• Final Report to be prepared and submitted to Local Agency and SWCDC by March 15, 2026</li> </ul>
<b>Richmond County Partnership for Children</b>	<ul style="list-style-type: none"> <li>• FY 26 Contract fully executed.</li> <li>• Engagement Letter submitted to local agency January 30, 2026</li> </ul>	<ul style="list-style-type: none"> <li>• Desk Monitoring – Majority completed. To be completed by March 31<sup>st</sup> 2026 after first payment made to Local Agency.</li> <li>• Final Report to be prepared and submitted to Local Agency and SWCDC by March 15, 2026</li> </ul> <p>Due to resignation of Executive Director, additional review of monitoring file to ensure all documents from current and prior year have been received.</p>