FINANCIAL STATEMENT AUDIT REPORT OF

PARTNERSHIP FOR CHILDREN OF CUMBERLAND COUNTY, INC.

FAYETTEVILLE, NORTH CAROLINA

FOR THE YEAR ENDED JUNE 30, 2024

BOARD OF DIRECTORS BRIAN JONES, BOARD CHAIR

ADMINISTRATIVE OFFICER MARY SONNENBERG, PRESIDENT

Partnership for Children of Cumberland County, Inc.

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Independent Auditor's Report

To Board Members of Partnership for Children of Cumberland County, Inc. Fayetteville, North Carolina

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Partnership for Children of Cumberland County, Inc., which comprise the Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis as of and for the year ended June 30, 2024, and the related Statement of Functional Expenditures - Modified Cash Basis for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the Statement of Receipts, Expenditures and Net Assets - Modified Cash Basis of the Partnership for Children of Cumberland County, Inc. as of and for the year ended June 30, 2024, and the Statement of Functional Expenditures - Modified Cash Basis for the year then ended in accordance with the modified cash basis of accounting described in Note 1.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America ("GAAS") and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Partnership for Children of Cumberland County, Inc., and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Emphasis of Matter - Basis of Accounting

We draw attention to Note 1 of the financial statements, which describes the basis of accounting. The financial statements are prepared on the modified cash basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the modified cash basis of accounting described in Note 1, and for determining that the modified cash basis of accounting is an acceptable basis for the preparation of the financial statements in the circumstances. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.



In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Partnership for Children of Cumberland County, Inc.'s ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Partnership for Children of Cumberland County, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Partnership for Children of Cumberland County, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.



Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying supplementary information in Schedule 2 on page 25 and Schedule 5 on page 29 is presented for purposes of additional analysis as required by the North Carolina Office of the State Auditor, and is not a required part of the financial statements. In accordance with auditing standards generally accepted in the United States of America, we have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion or provide any assurance on Schedules 2 and 5.

The accompanying supplementary information in Schedules 1, 3, and 4 on pages 24, 26, and 28 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 19, 2024, on our consideration of Partnership for Children of Cumberland County, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Partnership for Children of Cumberland County, Inc.'s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Partnership for Children of Cumberland County, Inc.'s internal control over financial reporting control over financial control over financial reporting or on compliance.

Cohn Reznick LLP

Charlotte, North Carolina November 19, 2024

Partnership for Children of Cumberland County, Inc. Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis For the Year Ended June 30, 2024

With Donor estrictions 56,437 - - 42,011	Total Funds \$ 9,950,536 5,980,270
-	
- 42,011	5,980,270
-	108,395 (91)
	15,644 12,346 657,290
98,448	16,774,390
(90.243)	<u>_</u>
8,205	16,774,390
- - - -	365,820 1,730,281 1,185,952 1,852,101 9,803,034
- - -	1,599 697,127 458,861 51,379
-	8,017 21,466
	16,175,637
8,205	598,753
321,628	739,514
329,833	\$ 1,338,267
298,449 31,384	\$ 1,286,287 31,384
-	337,165 8,908
329,833	1,663,744
-	309,478 15,999
329,833	\$ 1,338,267
	98,448 (90,243) 8,205 8,205 - - - - - - - - - - - - - - - - - - -

Exhibit A

The Accompanying Notes are an Integral Part of the Financial Statements.

Partnership for Children of Cumberland County, Inc. Statement of Functional Expenditures - Modified Cash Basis

For the Year Ended June 30, 2024

	Total	Personnel	Contracted Services	Supplies and Materials	Other Operating Expenditures	Fixed Charges and Other Expenditures	Property and Equipment Outlay	Services/ Contracts/ Grants
Smart Start Fund:								
Programs:								
Child Care and Education Affordability	\$ 365,820	\$-	\$-	\$-	\$-	\$-	\$-	\$ 365,820
Child Care and Education Quality	961,614	587,617	97,118	73,391	83,786	9,148	29,494	81,060
Family Support	689,773	333,951	162,194	27,058	100,667	7,571	13,332	45,000
Health and Safety	1,009,234	115,064	60,615	1,540	12,814	1,507	48	817,646
	3,026,441	1,036,632	319,927	101,989	197,267	18,226	42,874	1,309,526
Support:								
Fundraising	1,599	-	-	1,599	-	-	-	-
Management and General	477,952	359,682	43,708	9,380	33,091	17,001	15,090	-
Program Planning, Coordination and Evaluation	442,928	224,242	193,655	11,817	9,733	1,404	2,077	
	922,479	583,924	237,363	22,796	42,824	18,405	17,167	
Total Smart Start Fund Expenditures	\$ 3,948,920	\$ 1,620,556	\$ 557,290	\$ 124,785	\$ 240,091	\$ 36,631	\$ 60,041	\$ 1,309,526
Other Funds: Programs:								
Child Care and Education Quality	\$ 768,667	\$ 594,000	\$ 31,518	\$ 15,485	\$ 42,967	\$ 9,242	\$ 13,229	\$ 62,226
Family Support	496,179	86,641	41,967	4,871	138,466	14,629	204,601	5,004
Health and Safety	842,867	155,453	670,760	1,250	14,640	552	212	-
NC Pre-K	9,803,034	791,124	52,279	16,859	51,415	7,209	3,885	8,880,263
Summert	11,910,747	1,627,218	796,524	38,465	247,488	31,632	221,927	8,947,493
Support: Management and General	219,175	187,458	7,733	3,002	9,194	10,897	891	-
Program Planning, Coordination and Evaluation	15,933	3,294	12,582	5	52	-	-	-
IT Support and Services	51,379	235,602	(216,373)	9,780	19,082	1,102	2,186	
	286,487	426,354	(196,058)	12,787	28,328	11,999	3,077	
Other: Refund of Prior Year Grant	0.047					0.047		
Sales Tax Paid	8,017	-	-	-	-	8,017	-	-
	21,466		-	21,466				
	29,483			21,466		8,017		
Total Other Funds Expenditures	\$ 12,226,717	\$ 2,053,572	\$ 600,466	\$ 72,718	\$ 275,816	\$ 51,648	\$ 225,004	\$ 8,947,493

The Accompanying Notes are an Integral Part of the Financial Statements.

Exhibit B

NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES

- **A. Organization and Purpose** The Partnership for Children of Cumberland County, Inc. (Cumberland County Partnership) is a legally separate nonprofit organization incorporated on December 2, 1993. The Cumberland County Partnership was established to develop and provide, through public and private means, early childhood education and developmental services for children and families. The Cumberland County Partnership is tax-exempt as an organization described in Section 501(c)(3) of the Internal Revenue Code.
- **B. Basis of Presentation** The accompanying financial statements present all funds for which the Cumberland County Partnership's Board of Directors is responsible. Pursuant to the provisions of Financial Accounting Standards Board's Accounting Standard for *Not-For-Profit Entities*, the accompanying financial statements present information according to two classes of net assets: without donor restrictions and with donor restrictions. Net assets without donor restrictions are the part of net assets not subject to donor-imposed restrictions (donors include other types of contributors, including makers of certain grants). Net assets with donor restrictions. As permitted by this Standard, contributions with donor restrictions received and expended in the same year are reported as receipts without donor restrictions rather than receipts with donor restrictions.

Contributions with donor restrictions that are not expended within the year received are reported as an increase in net assets with donor restrictions. When the restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis as net assets released from restrictions.

C. Basis of Accounting - The accompanying financial statements were prepared on the modified cash basis of accounting. This basis differs from accounting principles generally accepted in the United States of America primarily because it recognizes long lived assets and other costs which benefit more than one period as expended in the year purchased; it recognizes revenue when received rather than when earned; and it recognizes expenditures when paid rather than when incurred.

However, unexpended advances to contractors that revert back to the State of North Carolina are recognized as a reduction to expenditures and an increase to net assets. In addition, amounts withheld from employee paychecks or other amounts received in an agency capacity are recorded as funds held for others. Additionally, Smart Start funds advanced to the Local Partnership that are unexpended and unearned at year end are recorded as funds Due to the State.

- **D.** Cash and Cash Equivalents This classification appears on the Statement of Receipts, Expenditures, and Net Assets Modified Cash Basis and includes all demand and savings accounts and certificates of deposit and other short-term investments with an original maturity of three months or less.
- E. Investments This classification includes money market mutual funds and certificates of deposit for which the original maturity term exceeds three months, and corporate stocks. Under the modified cash basis of accounting, investments in marketable securities are reported at cost, which may differ significantly from their fair values.
- **F.** Beneficial Interest in Community Foundation This classification consists of funds invested with the Cumberland Community Foundation, Inc. as reported in Note 15. These amounts are included in the amounts shown in the With Donor Restrictions column of Exhibit A and represent the irrevocable principal in an endowment fund as described more fully in Note 16.
- **G. Refunds Due From Contractors** Refunds Due from Contractors represent the unexpended amount of advances to contractors at year-end that are to be refunded back to the State. As recoveries are collected, the advances are recorded as a reduction to the State awards balance.
- H. Due to State The funding provided by the State of North Carolina for the Smart Start Initiative is funded on a cost-reimbursement basis. The money is earned to the extent of allowable costs incurred. Any unexpended funds as of June 30 are required to be reverted to The North Carolina Partnership for Children, Inc. to be returned to the State of North Carolina.

I. Funds Held for Others - Funds Held for Others includes amounts received that are fiduciary in nature in which the Cumberland County Partnership acts in an agency capacity. For the year ended June 30, 2024, the Cumberland County Partnership was holding amounts withheld from employee paychecks related to the dental and vision insurance plans and employee benefits to be distributed to the appropriate party and rental security deposits from tenants. The Cumberland County Partnership also distributed amounts on behalf of employees for the health insurance and flexible spending plans that will be collected from employee paychecks subsequent to June 30, 2024.

The amounts are as follows:

Tenant Security Deposits	\$ 25,112
Health Insurance Plan	(241)
Dental Insurance	63
Flexible Spending Plan	1,160
Pre-Funded Insurance Plan	(9,441)
Forfeited FSA Funds	(654)
	\$ 15,999

- J. Property and Equipment Under the modified cash basis of accounting, purchases of property and equipment are reported as expenditures in the year incurred. However, the Cumberland County Partnership is required by contract regulation to track and maintain property and equipment items as presented in Schedule 4 of this report. The Cumberland County Partnership has a policy to track purchases of property and equipment items with an individual cost of \$500 or more and an estimated useful life greater than one year. Such items are valued at their original purchase price, which may be different from their valuation as of June 30, 2024. Donated items are recorded on the property and equipment log at estimated fair market value at the date of donation, which is defined as the price that would be paid to acquire an asset with equivalent service capacity in an orderly market transaction at the acquisition date.
- K. Compensated Absences As a result of the use of the modified cash basis of accounting, liabilities related to accrued compensated absences are not recorded in the financial statements. Expenditures related to compensated absences are recorded when paid. The amount of accrued compensated absences for accumulated, unpaid leave that would be due to employees upon termination is reported as a commitment in Note 10A.
- L. Use of Estimates The preparation of financial statements in conformity with the modified cash basis of accounting used by the Cumberland County Partnership requires management to make estimates and assumptions that affect certain reported amounts and disclosures (such as allocation of joint costs); accordingly, actual results could differ from those estimates. It is management's belief that these estimates are reasonable and fair.

M. Qualifying Match and Contributions of Financial and Nonfinancial Assets - The Cumberland County Partnership, in accordance with applicable Smart Start legislation, reports qualifying match provided at both the Partnership and the contractor level; the gualifying match is reported in supplemental Schedule 5. The match includes contributions of cash and other financial assets, and nonfinancial assets. Contributions of cash and other financial assets, received and expended at the Partnership level, are recognized as revenue when they are received and as expenditures when they are paid and are included in the modified cash basis financial statements. For valuation of contributions of other financial assets and nonfinancial assets, the Cumberland County Partnership utilizes fair value on the date of the gift. Nonfinancial assets could be donated equipment, supplies, office space, or services. The Cumberland County Partnership also benefits from donor volunteer hours which do not require special expertise, but which are nonetheless central to the Cumberland County Partnership's operations. During the year ended June 30, 2024, the Cumberland County Partnership did not receive any contributions of other financial assets. Under the modified cash basis of accounting, the qualifying match reported on Schedule 5 for cash provided at the contractor level and for donated assets and services at both the Partnership and contractor levels is not recorded. See supplemental Schedule 5 for more information on the contributions of nonfinancial assets.

NOTE 2 - DEPOSITS

A. Deposits - All funds of the Cumberland County Partnership are deposited with commercial banks and insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 per bank.

Deposits over insured amounts subjects the Cumberland County Partnership to a concentration of credit risk. At June 30, 2024, the Cumberland County Partnership's bank deposits in excess of the FDIC insured limit was \$917,933. **B. Investments** - The Cumberland County Partnership prepares its financial statements on the modified cash basis of accounting. Investments are reported at cost on the Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis as of June 30, 2024 as follows:

	Cost	Uı	nrealized Gains	ealized sses	F	air Value
Stocks	\$ 98,850	\$	10,833	\$ -	\$	109,683
Mutual Funds	15,694		4,884	-		20,578
Money Market	 3,456		5,312	 -		8,768
Total	\$ 118,000	\$	21,029	\$ -	\$	139,029

The Cumberland County Partnership records interest and dividend earnings and realized gains and losses in the Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis under the heading interest and investment earnings. Investment fees are recorded in the bank charges expense account and reported as management and general expenditures.

Interest and investment earnings for the year ended June 30, 2024 are as follows:

Investment Earnings - Certificates of Deposit Interest	\$ 9,737 5,907
	\$ 15,644

NOTE 3 - FAIR VALUE MEASUREMENTS

ASC 820-10 establishes a hierarchy for inputs used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the most observable inputs be used when available. ASC 820-10 defines levels within the hierarchy based on the reliability of inputs as follows:

Level 1 - Inputs are quoted prices in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date. Level 1 assets may include securities that are traded in an active exchange market, or actively traded over-the-counter markets.

Level 2 - Valuation is based on directly or indirectly observable inputs other than quoted prices included within Level 1 such as: quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active or inputs other than quoted prices that are observable or can be corroborated to observable market data for substantially the full term of the asset or liability.

Level 3 - Valuation is based on unobservable inputs for the asset or liability. Level 3 assets may include financial instruments whose value is determined using pricing models with internally developed assumptions, discounted cash flow methodologies, or similar techniques, as well as instruments for which the determination of fair value requires significant management judgment or estimation.

A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

The following is a description of the valuation methodologies used for instruments measured at fair value, as well as the general classification of such instruments pursuant to the valuation hierarchy.

Stocks - Valued based on quoted market prices in active markets at year end.

Mutual Funds - Mutual funds listed on a national market or exchange are valued at the last sales price, or if there is no sale and the market is still considered active, at the mean of the last bid and asked prices on such exchange. The Cumberland County Partnership's interests in such investments are classified within Level 1 of the valuation hierarchy.

Money Market Funds - Money market funds are valued at a stable \$1.00 net asset value which is the value at which the fund is traded and approximates fair value based on the fair value of the underlying investments. Such securities are classified within Level 1 of the valuation hierarchy.

The following table sets forth by level within the fair value hierarchy, the Cumberland County Partnership's investments and endowments as of June 30, 2024:

	Level 1	Le	evel 2	L	evel 3	Tota	l Fair Value
Stocks	\$ 109,683	\$	-	\$	-	\$	109,683
Mutual Funds	20,578		-		-		20,578
Money Market Funds	8,768		-		-		8,768
Endowment	-		-		60,680		60,680
Total	\$ 139,029	\$	-	\$	60,680	\$	199,709

NOTE 4 - FUNDING FROM GRANT AWARDS AND CONTRACTS

Smart Start Program - One of the Cumberland County Partnership's major sources of revenue and support is from the State of North Carolina based on cost-reimbursement contracts with The North Carolina Partnership for Children, Inc. (NCPC) for the Smart Start program. A significant reduction in the level of funding from the State could have an adverse effect on the operations of the Cumberland County Partnership and represents a concentration of credit risk as to the generation of revenue.

Associated with these contracts, the Cumberland County Partnership is responsible for developing a comprehensive, collaborative, long-range plan of services to children and families for the service-delivery area. During the year, the North Carolina Department of Health and Human Services (DHHS) entered into contracts with and made payments to service providers selected by the Cumberland County Partnership. These service provider contracts are not reflected on the accompanying financial statements. However, a summary of the service provider contracts entered into by DHHS is presented on Schedule 2 accompanying the financial statements.

The Cumberland County Partnership was awarded and has received \$4,258,399 under a current year Smart Start contract with NCPC. The unexpended balance of this contract is subject to reversion to the State. The Cumberland County Partnership refunded \$309,478 of this contract to the State based on financial status reports submitted to NCPC subsequent to June 30, 2024.

The Cumberland County Partnership expects to receive continued funding through new Smart Start contracts with the State.

Multi-Partnership Accounting and Contracting Grant - The Cumberland County Partnership was awarded, received and expended \$106,943 under a current year contract with NCPC. The unexpended balance of this contract is subject to reversion to the State.

The Cumberland County Partnership expects to receive continued funding through new contracts with the State.

NC Pre-K - The Cumberland County Partnership received revenue and support from the State of North Carolina and DHHS for the NC Pre-K program. A significant reduction in the level of funding from the State could have an adverse effect on the operations of the Cumberland County Partnership and represents a concentration of credit risk as to the generation of revenue. The Cumberland County Partnership was awarded \$10,399,022 and received and expended \$9,789,749 under a current year financial assistance contract. The Cumberland County Partnership reverted \$288,658 in unexpended grant funds under a prior year NC Pre-K contract during the year ended June 30, 2024.

The Cumberland County Partnership expects to receive continued funding through new NC Pre-K contracts with the State and DHHS.

Child Care Development Grant Program (DCDEE Grant) - The Cumberland County Partnership also received revenue and support passed through from DCDEE based on cost-reimbursement grant contracts with Southwestern Child Development Commission, Inc. (SWCDC) for the Child Care Development Grant Program (DCDEE Grant). The Cumberland County Partnership is the Region 5 Lead Agency for this grant.

The Cumberland County Partnership was awarded \$1,506,357, received \$663,712, and expended \$708,932 under three current year grant contracts with SWCDC. The Cumberland County Partnership also received \$127,824 and expended \$99,240 under a prior year contract during the year ended June 30, 2024.

The Cumberland County Partnership expects to receive continued funding through new DCDEE Grant contracts with SWCDC.

Preschool Development Grant - Family Connects - The Cumberland County Partnership was awarded \$3,735,268, received \$1,004,999, and expended

\$769,098 under a prior year contract with NCPC. The grant term is March 1, 2021 through November 30, 2023.

The Cumberland County Partnership does not expect to receive continued funding through new contracts with the State.

Coronavirus State and Local Fiscal Recovery Funds (ARPA) - Cumberland County Partnership was awarded a \$1,000,000 grant which was reduced to \$600,000, and received \$200,000 in a prior year under a contract with the City of Fayetteville, North Carolina. The grant term is August 1, 2022 through June 30, 2025.

The Cumberland County Partnership does not expect to receive continued funding through new ARPA contracts with the City of Fayetteville.

NOTE 5 - RELATED PARTY TRANSACTIONS

Service Provider Contracts with Board Member Organizations - The board members of the Cumberland County Partnership are representative of various organizations that benefit from actions taken by the Board. It is the policy of the Cumberland County Partnership that board members not be involved with decisions regarding organizations they represent. During the year, the Cumberland County Partnership entered into contracts with board member organizations for program activities as identified on Schedule 1 accompanying the financial statements. In addition, Schedule 2 identifies contracts entered into by DHHS with board member organizations for activities funded by the Cumberland County Partnership's Smart Start allocation.

NOTE 6 - **FUNCTIONAL EXPENDITURES**

The costs of providing the various programs and activities have been summarized on a functional basis in the Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis. Also, the Statement of Functional Expenditures - Modified Cash Basis, provides detail of the functional costs by their natural classification. Following are the services associated with the functional categories presented in the accompanying financial statements and the methods utilized to allocate joint cost:

A. Program Functions

Child Care and Education Affordability - Used to account for service activities associated with State subsidy contract and services support (Division of Child Development and Early Education) [DCDEE], Head Start wraparound/extended day, dual subsidy and dual subsidy administration. Head Start classrooms and coordination, child care transportation for subsidized children, part-day subsidy programs, subsidy preschool classes and public pre-K subsidy. Also, support for part-day programs for children not in full time care.

Child Care and Education Quality - Used to account for service activities including *or* associated with child care resource and referral, professional development and supplements and lending library services.

Family Support - Used to account for service activities including *or* associated with family resource centers, ongoing parenting education, literacy or family literacy projects and community systems building and public awareness.

Health and Safety - Used to account for service activities including *or* associated with Assuring Better Child Heath and Development (ABCD), child care health consultations, prenatal/newborn services and early intervention services/special education.

NC Pre-K - Used to account for development and implementation of NC Pre-K prekindergarten program for four-year-olds. The goal is to provide quality prekindergarten services in order to enhance kindergarten readiness.

B. Support Functions

Fundraising - Expenditures that are incurred in inducing others to contribute money, securities, time, materials, or facilities for which the contributor will receive no direct economic benefit.

Management and General - Expenditures that are not identifiable with a single program or fund-raising activity but are indispensable to the conduct of those activities and to an organization's existence, including expenditures for the overall direction of the organization, its general board activities, business management, general recordkeeping, budgeting, and related purposes.

Program Planning, Coordination and Evaluation - Expenditures that are incurred to coordinate the policies, procedures, and daily practices of service delivery. Also, costs associated with monitoring in-house and direct service provider activities as to the delivery of services and adherence to the specific terms and conditions of the contracts.

IT Support and Services - Expenditures that are incurred related to information technology support and services.

C. Allocation of Joint Costs

Expenditures benefiting more than one purpose were allocated as follows:

Salaries and Benefits - Direct allocation based on employee time reports.

Other Costs - Other costs including occupancy cost (utilities and maintenance), supplies and materials, and communication costs (telephone, printing and postage) were indirectly allocated based on estimates of utilization.

NOTE 7 - OPERATING LEASE OBLIGATIONS

Future minimum lease payments under non-cancelable operating leases consist of the following at June 30, 2024:

Fiscal Year	Operating Leases		
2025	\$	18,014	
2026		18,014	
2027		18,014	
2028		16,151	
Total Minimum Lease Payments	\$	70,193	

Rental expense for all operating leases during the year was \$19,180.

In addition, the Cumberland County Partnership owns the Family Resource Center building (PFC RC). The PFC RC is an office complex located in Fayetteville, North Carolina. The Cumberland County Partnership realized significant rental income from the PFC RC. For the year ended June 30, 2024, the Cumberland County Partnership received \$250,063 of rental income from the tenants of the PFC RC. This amount is included in Other Receipts on the Statement of Receipts, Expenditures and Net Assets - Modified Cash Basis.

Future minimum lease rentals to be received consist of the following at June 30, 2024:

	0	Operating			
Fiscal Year		Leases			
2025	\$	222,494			
2026		124,758			
2027		79,818			
Total Minimum Lease Payments	\$	427,070			

NOTE 8 - PENSION PLAN

The Cumberland County Partnership has an IRC Section 401(k) plan (Plan) available to employees age 21 and older and who have one year of service with at least 1,000 hours. All costs of administering the Plan are the responsibility of the Plan participants. The Cumberland County Partnership provides matching of the employee contributions not to exceed 4% of the employee's annual salary. Employees may make voluntary contributions to the Plan up to the maximum allowable per IRS guidelines. For the year ended June 30, 2024, the Cumberland County Partnership contributed \$74,710 in matching retirement benefits.

NOTE 9 - RISK MANAGEMENT

The Cumberland County Partnership is exposed to various risks of loss related to torts, theft of, damage to, or destruction of assets; errors and omissions; injuries to employees; employees' health and life; and natural disasters. The Cumberland County Partnership manages these various risks of loss as follows:

Type of Loss	Method Managed	Risk of Loss Retained
Torts, errors and omissions, health and life	Purchased commercial insurance	None
Workers Compensation - employee injuries	Purchased commercial insurance	None
Physical property loss and natural disasters	Purchased commercial insurance	None

Management believes such coverage is sufficient to preclude any significant losses to the Cumberland County Partnership. Settled claims have not exceeded this insurance coverage in any of the past three fiscal years.

NOTE 10 - COMMITMENTS AND CONTINGENCIES

- A. Compensated Absences As a result of the Cumberland County Partnership's use of the modified cash basis of accounting, accrued liabilities related to compensated absences (vacation only; sick leave does not vest) and any employer-related costs earned and unpaid, are not reflected in the financial statements. The compensated absences commitment for vacation leave at June 30, 2024 is \$191,346. No funds or reservation of net assets has been made for this commitment.
- **B.** Loan Commitment During the year ended June 30, 2022, the Cumberland County Partnership obtained an infrastructure loan in the amount of \$1,300,000 with an interest rate of 2.85%. The loan matures on November 15, 2031. During the year ended June 30, 2024, \$148,827 of the loan was drawn down for a total balance of \$314,490 outstanding as of June 30, 2024.

Loan payments including principal and interest were also required during the year ended June 30, 2024. The total amount paid was \$14,276. Loan maturities will be determined at the completion of construction.

NOTE 11 - RESTRICTIONS ON NET ASSETS

A. Net Assets With Donor Restrictions - Net assets with donor restrictions not in perpetuity at June 30, 2024 are restricted for the following purposes:

Purpose		Amount		
City of Fayetteville NC Grant (ARPA)	\$	200,000		
NC Pre-K Grant		56,437		
Cumberland Community Foundation - Family Connects		42,012		
	\$	298,449		

B. Net Assets Released From Donor Restrictions - Net assets were released from donor restrictions during the fiscal year ended June 30, 2024 by incurring expenditures satisfying the restricted purposes as follows:

Purpose	Amount		
NC Pre-K Grant	\$	31,246	
NCPC's Child Care Health Consultant (CCHC)		899	
Cumberland Community Foundation - Family Connects		16,511	
Falcon Children's Home Care Safety Seat		5,000	
Cannon Foundation FRC Operations Restoration		30,000	
Partnership for Children Annual Fundraiser - Administrative		6,587	
	•		
	\$	90,243	

C. Net Assets With Donor Restrictions - Endowments restricted in perpetuity at June 30, 2024 were restricted for the following purposes:

Purpose	 Amount
Endowment for Benefit of the Cumberland County Partnership	\$ 31,384

NOTE 12 - BOARD DESIGNATED FUNDS

Occasionally, the Cumberland County Partnership's Board designates a portion of financial assets for various programs. In the event of an unanticipated liquidity need, the Cumberland County Partnership's Board could use these designated financial assets to meet unanticipated liquidity needs. At June 30, 2024, the Cumberland County Partnership had Board designated funds of \$50,000 for the following programs:

Program		Amount
Region 5 Federal Grants (if there is a government funding		
reduction)	\$	50,000

NOTE 13 - FINANCIAL ASSETS AVAILABLE TO MEET CASH NEEDS

The following reflects the Cumberland County Partnership financial assets as of June 30, 2024 reduced by amounts not available for general use because of contractual or donor-imposed restrictions within one year of June 30, 2024:

Financial assets at year-end	\$ 1,338,267
Less those unavailable for general expenditures within one year due to:	
Contractual or donor-imposed restrictions: Restricted by donor with time and purpose restrictions (See Note 11A)	(298,449)
Restricted in perpetuity by donor (see Note 11C)	(31,384)
Board designation (see Note 12)	 (50,000)
Financial assets available to meet cash needs for general expenditures within one year	\$ 958,434

The Cumberland County Partnership is supported by contributions with donor restrictions. Because a donor's restriction requires resources to be used in a particular manner or in a future period, the Cumberland County Partnership must maintain sufficient resources to meet these responsibilities to its donors. Thus, financial assets may not be available for general expenditures within one year.

The Cumberland County Partnership did have a board-approved liquidity policy as of June 30, 2024. The Cumberland County Partnership's liquidity management practice is to diversify and invest unrestricted cash in excess of the FDIC limit (per bank) into various investment vehicles such as certificates of deposit, stocks, money markets and E-Trade funds. In the event of an unanticipated liquidity need, the Cumberland County Partnership could reinstate a line of credit at its primary bank or liquidate its certificates of deposit, stocks and E-Trade fund accounts.

NOTE 14 - INCOME TAXES

The Cumberland County Partnership is exempt from payment of income taxes under the provision of Section 501(c)(3) of the Internal Revenue Code, except to the extent of taxes on any unrelated business income.

FASB ASC 740 provides guidance for how uncertain tax positions should be recognized, measured, presented and disclosed in the financial statements. FASB ASC 740 requires the evaluation of tax positions taken or expected to be taken in the course of preparing financial statements to determine whether the tax positions are "more-likely-than-not" to be sustained by the applicable tax authority. Management has analyzed the tax positions taken by the Cumberland

County Partnership and has concluded that, as of June 30, 2024, there are no uncertain tax positions taken or expected to be taken that would require recognition or disclosure in the financial statements.

Income tax returns for 2021 through 2023 remain open to examination by the tax authorities.

NOTE 15 - BENEFICIAL INTEREST IN ASSETS HELD BY COMMUNITY FOUNDATION

During the year ended June 30, 2012, the Cumberland County Partnership established an endowment for which the Cumberland County Partnership is the beneficiary. The endowment was established through the Cumberland Community Foundation, Inc. (CCF). The agreement between the Cumberland County Partnership and the CCF provides that all the contributions to the endowment are irrevocable. The CCF will make distributions of the income earned on the endowment, subject to the CCF's spending policy. The agreement also permits the CCF to substitute another beneficiary in the place of the Cumberland County Partnership if the Cumberland County Partnership ceases to exist or if the Cumberland County Partnership has explicitly granted variance power to the CCF. The Cumberland County Partnership's endowment position is identified on the Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis as the Beneficial Interest in the Community Foundation.

The fair value of the endowment administered by the CCF on behalf of the Cumberland County Partnership at June 30, 2024 was \$60,680; however, under the modified cash basis of accounting, the original cost basis of contributions are reported on the Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis as \$31,384.

NOTE 16 - ENDOWMENT

Interpretation of Endowment Under Uniform Prudent Management of Institutional Funds Act (UPMIFA)

Through June 30, 2024, the Cumberland County Partnership's management and investment of donor-restricted endowment funds was subject to the provisions of the Uniform Management of Institutional Funds Act (UMIFA). In 2006, the Uniform Law Commission approved the model act, Uniform Prudent Management of Institutional Funds Act (UPMIFA) that serves as a guideline to states to use in enacting legislation. Among UPMIFA's most significant changes is the elimination of UMIFA's important concept of historic dollar threshold, the amount below which an organization could not spend from the fund, in favor of a more robust set of guidelines about what constitutes prudent spending. The Cumberland County Partnership's endowment consists of a beneficial interest in a community foundation. Endowments include donor-restricted endowment funds.

Basis of Endowment Accounting

Under the modified cash basis of accounting, the Cumberland County Partnership records contributions and endowment investment earnings on a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America. Contributions from funds held, raised or collected by the Cumberland County Partnership and processed through its bank accounts are recorded as net assets restricted in perpetuity.

Contributions from funds held, raised or collected by the Cumberland County Partnership but not processed through its bank accounts are not recorded. Contributions restricted in perpetuity sent directly by a third party to the community foundation are not recorded in the general ledger of the Cumberland County Partnership. There were no such third party contributions directly to the foundation during the year ended June 30, 2024. Similarly, investment earnings and expenses of endowments held by the CCF are not recorded in the general ledger of the Cumberland County Partnership, unless such earnings and expenses pass through its bank accounts.

Endowment net asset composition by fund type as of June 30, 2024 follows:

	Without D	onor	Wit	h Donor	
	Restrictions		Restrictions		 Total
Donor-Restricted Funds	\$	-	\$	31,384	\$ 31,384

NOTE 17 - SUBSEQUENT EVENTS

The Cumberland County Partnership has evaluated events and transactions that occurred between June 30, 2024 and November 19, 2024, which is the date the financial statements were available to be issued, for possible recognition or disclosure in the financial statements. Events or transactions that provided evidence about conditions that did not exist at June 30, 2024 but arose before the financial statements were available to be issued have not been recognized in the financial statements for the year ended June 30, 2024.

The Cumberland County Partnership was named in a civil summons on June 3, 2024 in relation to a subcontractor not being paid by a construction company the Cumberland County Partnership was contracted with. The civil summons was dismissed on July 31, 2024. No attorney was utilized and the Cumberland County Partnership has terminated their contract with the construction company.

This information is an integral part of the financial statements.

SUPPLEMENTARY INFORMATION

Partnership for Children of Cumberland County, Inc. Schedule of Contract and Grant Expenditures - Modified Cash Basis For the Year Ended June 30, 2024

		Smart Start Funds				Other Funds			
Organization Name		Amount Advanced		Refund Due		Amount Advanced		Refund Due	
Organizations:									
Action Pathways, Inc. (formerly Cumberland Community Action Program, Inc.) Anson County Partnership for Children	* \$	-	\$	-	\$	371,894 9,954	\$	-	
Carolina Collaborative Community Care (4C's)		639,297		8,908		-		-	
Cumberland County Schools	*	-		-		2,094,227		-	
Cumberland County Health Department		177,461		-		-		-	
Fayetteville State University		-		-		282,004		-	
Fayetteville Technical Community College	*	365,820		-		-			
Kerri Hurley		45,000		-		-			
Montgomery County Partnership for Children		-		-		8,345			
Partners for Children & Familes of Moore County		-		-		29,399			
Richmond County Partnershp for Children		-		-		14,528			
		1,227,578		8,908		2,810,351			
dividuals:									
Child Care Expense Reimbursements (NC Pre-K Subsidy - TANF)		-		-		4,752,609			
Child Care Expense Reimbursements (NC Pre-K Subsidy - Non-TANF)		-		-		1,188,507			
Stipends / Scholarships / Bonuses		3,200		-		185,319			
Car Seat Distributions NC Pre-K Materials and Supplies		-		-		5,004 5,703			
Quality Enhancement Grants		- 77,569		-		5,705			
Participant Training Grants		10,087		-		-			
		90,856		-		6,137,142			
	\$	1,318,434	\$	8,908	\$	8,947,493	\$		

* These organizations are represented on the Partnership's Board as described in Note 5 - Service Provider Contracts with Board Member Organizations.

Organization Name	Organization Name		DHHS Contracts
Child Care Services Association - WAGE\$		\$	730,000
Cumberland County Department of Social Services	*		2,707,000
		\$	3,437,000

Schedule 2

The information on this schedule provides a listing of service provider contracts entered into by the North Carolina Department of Health and Human Services (DHHS) as described in Note 4 - Funding from Grant Awards and Contracts.

* These organizations are represented on the Partnership's Board as described in Note 5 - Service Provider Contracts with Board Member Organizations.

Federal/State Grantor/Pass-through Grantor/Program		Federal Assistance Listing Number	Contract Number	I	Receipts	E>	penditures
Federal Awards:							
United States Department of Health and Human Services							
Pass-through from the North Carolina Department of Health and Human Services							
Division of Child Development and Early Education							
Pass-through from Southwestern Child Development Commission, Inc. (SWCDC)		00 575		•	FF 047	•	00.400
Child Care and Development Block Grant (Prior Year)		93.575	005-23C	\$	55,217	\$	28,160
Child Care and Development Block Grant (Current Year)		93.575	005-24/25C		293,272		335,562
Child Care and Development Block Grant (Prior Year)		93.575	005-23B3QI		31,632		27,254
Child Care and Development Block Grant (Current Year)		93.575	005-24B3QI		130,983		137,947
Child Care and Development Block Grant (Prior Year)		93.575	005-23HSB		40,975		43,826
Child Care and Development Block Grant (Current Year)		93.575	005-24HSB		210,390		198,850
Child Care and Development Block Grant (Current Year)		93.575	005-24/25FCC		29,067		36,573
United States Department of Health and Human Services Pass-through from the North Carolina Department of Health and Human Services Division of Child Development and Early Education COVID-19 - Child Care and Development Block Grant - ARPA (NC Pre-K) (Prior Year) COVID-19 - Child Care and Development Block Grant - ARPA (NC Pre-K) (Current Year) Child Care and Development Block Grant (NC Pre-K) (Prior Year) Child Care and Development Block Grant (NC Pre-K) (Current Year) Child Care and Development Block Grant (NC Pre-K) (Current Year) Temporary Assistance for Needy Families (NC Pre-K) (Prior Year) Temporary Assistance for Needy Families (NC Pre-K) (Current Year)	* * ** *	93.575 93.575 93.575 93.575 93.558 93.558 93.558	43841 45724 43841 45724 43841 45724		26,238 216,016 19,838 174,963 13,950 3,408,422		- 216,016 - 174,963 - 3,408,422
United States Department of Health and Human Services Pass-through from the North Carolina Department of Health and Human Services Pass-through from The North Carolina Partnership for Children, Inc. Every Student Succeeds Act/Preschool Development Grants (Family Connects) (Prior Year) Child Care and Development Block Grant (CCHC) (Prior Year)		93.434 93.575	312:20/21-09123 313:20/21-07423DPH		1,004,999 -		769,098 899
United States Department of Education Pass-through from the North Carolina Department of Health and Human Services Division of Child Development and Early Education COVID-19 - Emergency Assistance to Non-Public Schools Grant (CRRSA) (NC Pre-K) (Current Year)		84.425R	45724		324,308		324,308
Total Descints and Even without of Eveloped Assessed					E 000 070		5 704 070
Total Receipts and Expenditures of Federal Awards					5,980,270		5,701,878

Schedule 3

Schedule 3 (Continued)

Federal/State Grantor/Pass-through Grantor/Program	Federal Assistance Listing Number	Contract Number	Receipts	Expenditures
State Awards:				
North Carolina Department of Health and Human Services Division of Child Development and Early Education				
Pass-through from The North Carolina Partnership for Children, Inc.				
Early Childhood Initiatives Program (Current Year)	*	N/A	3,948,921	3,948,921
Multi-Partnership Accounting and Contracting Grant (Current Year)		197:20/21-006	106,943	106,943
North Carolina Department of Health and Human Services				
Division of Child Development and Early Education				
NC Pre-K (Prior Year)		43841	228,632	-
NC Pre-K (Current Year)	*	45724	5,666,040	5,666,040
Total Receipts and Expenditures of State Awards			9,950,536	9,721,904
Total Receipts and Expenditures of Federal and State Awards			\$ 15,930,806	\$ 15,423,782

* Programs with compliance requirements that have a direct and material effect on the financial statements.

** Major Programs per Uniform Guidance

Furniture and Noncomputer Equipment	\$ 372,821
Computer Equipment/Printers	212,442
Buildings	5,984,224
Leasehold Improvements	63,798
Motor Vehicles	51,936
Total Property and Equipment	\$ 6,685,221

Schedule 4

Note: The information on this schedule provides a summary of property and equipment with acquisition or donated cost of \$500 or more which were held by the Partnership at year end. The valuations represent historical cost. On the modified cash basis of accounting, these items are expensed in the year of purchase.

Match Provided at the Partnership Level:

Cash Contributions of Other Nonfinancial Assets	\$ 281,393 167,373
	\$ 448,766
Match Provided at the Contractor Level:	
Cash Contributions of Other Nonfinancial Assets	\$ - 37,401
	\$ 37,401

Note: This schedule is presented in accordance with the program match requirement as provided for by North Carolina Session Law 2023-134, Section 9D.5(d). The match is comprised of both cash and contributions of nonfinancial assets. Only contributions of nonfinancial assets that are verifiable, quantifiable, and related to the Smart Start Program can be applied to the match requirement, including volunteer services. The law allows for volunteer services to be valued for match purposes, a concept that deviates from generally accepted accounting principles. This schedule identifies those amounts allowable for this partnership in meeting the statewide match requirement.

For the fiscal year ended June 30, 2024, Smart Start met the legislative statewide match requirement and will be waving penalties for local partnerships that do not meet their match requirement for the fiscal year ended June 30, 2024.

CohnReznick LLP cohnreznick.com



Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

To Board Members of Partnership for Children of Cumberland County, Inc. Fayetteville, North Carolina

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Partnership for Children of Cumberland County, Inc. (a nonprofit organization), which comprise the Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis as of and for the year ended June 30, 2024, and the related Statement of Functional Expenditures - Modified Cash Basis for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated November 19, 2024.

As described in Note 1, the financial statements were prepared on the modified cash basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Partnership for Children of Cumberland County, Inc.'s internal control over financial reporting as a basis for designing the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Partnership for Children of Cumberland County, Inc.'s internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of Partnership for Children of cumberland county, Inc.'s internal control over financial reporting.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.



Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Partnership for Children of Cumberland County, Inc.'s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control over financial reporting or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control over financial reporting and compliance. Accordingly, this communication is not suitable for any other purpose.

Cohn Reznick II

Charlotte, North Carolina November 19, 2024