

Virtual Finance Committee Meeting Agenda
Quorum = 4 (50%) (Total Committee Members = 8)

Tuesday, January 18, 2022

3:00 pm – 5:00 pm

ZOOM

I. Call to Order & Chair Comments^Δ

- A. Welcome
- B. Volunteer Forms
- C. Fundraising

II. Approval of October 19, 2021 Minutes*

III. Accounting Reports

- A. Financial Reports: December 2021^Δ – Marie Lilly / Steve Terry
 - 1. Smart Start
 - 2. NC Pre-Kindergarten
 - 3. Southwestern Child Development Commission (SWCDC) – Region 5
 - 4. All Funding Sources
 - 5. Unrestricted State Revenues (USR)
 - 6. Cash and In-Kind Report – Anna Hall
- B. December E-Trade Statement^e – Marie Lilly

IV. Old Business

- A. Review of Investment Policy (Accounting Policy Section 29) – effective January 1, 2022*
– Mary Sonnenberg
- B. Infrastructure Project^Δ – Mary Sonnenberg
- C. Audit Status^Δ – Marie Lilly

V. New Business

- A. TANF/CCDF Voluntary Subsidy Reversion^Δ – Mary Sonnenberg
- B. FY 21/22 Contingency Reversion Plan* – Anna Hall
- C. FY 21/22 Smart Start Budget Recommendations* – Marie Lilly
- D. FY 21/22 Budget Amendments – effective February 15, 2022* – Marie Lilly
 - 1. New Smart Start Services Funds – \$231,005

- a. Community Engagement – increase \$132,000
- b. Planning, Monitoring and Evaluation – increase \$99,005
- 2. New Smart Admin Funds – amount TBD
- 3. Current Year Budget Amendments
 - a. PFC Child Care Subsidy TANF – decrease \$84,000
 - b. Family Connects – decrease \$50,000
 - c. NC Pre-K Enhancements TANF – increase \$71,000
 - d. NC Pre-K Enhancements non-TANF – increase \$13,000
 - e. WAGE\$ - increase \$50,000

VI. Contract Management Reporting^Δ

- A. Monitoring Status Timelines
 - 1. Program Report – Pamela Federline
 - 2. Fiscal Report – Dottie Adams

VII. President's Report^Δ

- A. North Carolina Partnership for Children (NCPC) Updates / DCDEE Updates / Legislative Updates
- B. Grant Opportunities / Updates / RFPs
- C. COVID-19 Updates
- D. PFC Updates & Highlights
- E. Events

VIII. Information

- A. Upcoming Committee Meetings

MEETING	MEETING DATE	MEETING TIME
Board of Directors (& NC Pre-K Planning)	January 27, 2022	12:00 pm – 2:00 pm
Planning & Evaluation	February 8, 2022	1:00 pm – 3:00 pm
Human Resource	February 15, 2022	8:30 am – 9:45 am
CCR&R	February 17, 2022	9:00 am – 11:00 am
Facility & Tenant	February 21, 2022	11:30 am – 1:00 pm
NC Pre-K Planning Committee	February 24, 2022	9:00 am – 10:00 am
Executive	February 24, 2022	10:00 am – 11:00 am
Community Engagement & Development (CED)	March 3, 2022	9:00 am – 11:00 am
Board Development	March 9, 2022	9:30 am – 11:00 am
<i>Finance</i>	<i>March 15, 2022</i>	<i>3:00 pm – 5:00 pm</i>

IX. Adjournment

* Needs Action ^Δ Information Only / Possible Conflict of Interest (Recusals) ^e Electronic Copy



Partnership for Children of Cumberland County, Inc.
Finance Committee Virtual Meeting Minutes
October 19, 2021 (3:10 pm to 4:43 pm)
Be the Driving Force



MEMBERS PRESENT: Dr. Marvin Connelly, Jr., Robin Deaver (left mtg @ 3:32 – back at 3:45 pm), Sandee Gronowski, Perry Melton (arrived at 3:22 pm) and Steve Terry
MEMBERS ABSENT: Lisa Childers, Brenda Jackson and Donna Pyles
NON-VOTING ATTENDEES: Dottie Adams, Belinda Gainey, Anna Hall, Marie Lilly, Carole Mangum and Mary Sonnenberg
GUEST: Charles Morris and Scottie Seawell

AGENDA ITEM	DISCUSSION & RECOMMENDATION	ACTION	FOLLOW-UP
I. Call to Order & Chair Comments A. Welcome B. Volunteer Forms C. PFC 10-10 Club / Circle of Friends	The scheduled meeting of the Finance Committee was held via ZOOM on Tuesday, October 19, 2021, and began at 3:10 pm pursuant to prior email notice to each committee member. Steve Terry, Chair, determined that a quorum was present and called the meeting to order. Belinda Gainey was Secretary for the meeting and recorded the minutes. A. Steve Terry welcomed everyone to the meeting. B. Committee members who reviewed the committee packet prior to the meeting were asked to complete the volunteer form that was emailed to them with their packet. C. Donations can be made by joining the PFC 10-10 Club or the Circle of Friends. Information regarding these are located on the PFC website.	Called to Order None None None	None None None None
II. Approval of Minutes* A. August 17, 2021	A. The minutes for the August 17, 2021 scheduled meeting were previously emailed and reviewed by the committee members. Dr. Marvin Connelly, Jr. moved to accept the minutes as presented. Sandee Gronowski seconded the motion. Hearing no further discussion, the Chair put the motion to a vote. If anyone did not approve the motion, they were asked to place their comment in the ZOOM chat box. All votes were unanimous. There were no abstentions. The motion carried.	Motion Carried	None
III. Accounting Reports A. Financial Reports: September 2021 ^Δ 1. Smart Start 2. NC Pre-Kindergarten 3. South West Child Development Commission	A.1.-A.5. The Financial Reports for September 2021 were previously emailed. Marie Lilly, Mary Sonnenberg and Carole Magnum reviewed the reports with the committee. A.6. Anna Hall provided an overview of the September Cash and In-Kind Report. B. Marie provided an overview of the September E-Trade statement.	None None None	None None None



Partnership for Children of Cumberland County, Inc.
Finance Committee Meeting Minutes
October 19, 2021 (3:10 pm to 4:43 pm)
Be the Driving Force



(SWCDC) 4. All Funding Services 5. Unrestricted State Revenues (USR) 6. Cash and In-Kind Report B. September E-Trade Statement ^Δ			
C. Old Business A. Sustainability Plan Development Update ^Δ	A. Scottie Seawell provided an update on the Sustainability Plan. The Assessment part has been completed, but took longer than expected. A summary has been created and will be provided at a later date. For Strategic Planning, Scottie focused on 6 key areas: 1. Mission, Vision and Strategy, 2. Governance and Leadership, 3. Program Delivery and Impact, 4. Strategic Relationships, 5. Resource Development (Human, Financial, Physical, Information and Reputation) and 6. Internal Operations and Management. Finance Committee areas of Sustainability are 1. Strategic Relationships, 2. Resource Development (Measures of Impact = Data, Information and Narrative, Grant Procurement and Programs/Services Development), 3. Internal Operations and Management (Continue to Improve Systems, Decision-Making and Planning for Sustainability).	None	None
D. New Business A. Review of Investment Policy (Accounting Policy Section 29)*	A. Charles Morris provided an overview of the Investment Policy (Accounting Policy Section 29) and provided some suggestions due to changes in the market. Charles suggested removing Items 2.e.4). Bankers' Acceptances and 5) Commercial Paper. Under Item 2.e.7). Exchange Traded Funds, Charles noted that PFC can use Exchange Traded Funds (ETF), like mutual funds and can have these in every category of the market. ETF can be used but have to mimic the overall diversification of the policy as listed in Item 2.f. Charles recommended the committee review the policy, with suggestions, and come up with a completed revised document. Mary stated that the revised policy, to include changes, can be reviewed and action taken at the next Finance Committee meeting. Robin Deaver moved defer the Investment Policy (Accounting Policy Section 29), to include suggested changes, to the January 18, 2022 Finance Committee meeting as presented. Sandee Gronowski seconded the motion. Hearing no further discussion, the Chair put the motion to a vote. If anyone did not approve the motion, they were asked to place their comment in the ZOOM chat box. All votes were unanimous. There were no abstentions. The motion carried.	Motion Carried	None
E. President's Report ^Δ	The President's Report is included in the packet and was reviewed by Mary during the meeting. Not on agenda: In November, PFC will be asking the Cumberland County Commissioners and City Council for funding on the capital construction project and for assistance to help increase NC Pre-K rates. PFC staff will also make the Commissioners and City Council members aware of the Family Connects program.	None	None



Partnership for Children of Cumberland County, Inc.
Finance Committee Meeting Minutes
October 19, 2021 (3:10 pm to 4:43 pm)
Be the Driving Force



F. Contract Management Report	Mary reported that schedules are being completed for monitoring. Further information will be provided at a later date.	None	None
G. Information	See Agenda	None	None
H. Adjournment	As there was no further business; the chair announced the meeting adjourned. The meeting was adjourned at 4:43 pm.	Adjourned	None

Submittal: The minutes of the above stated meeting are submitted for approval. _____

Secretary of Meeting

Date

Approval: Based on Committee consensus, the minutes of the above stated meeting are hereby approved as presented and/or corrected.

Committee Chair

Date

PARTNERSHIP FOR CHILDREN OF CUMBERLAND COUNTY, INC.
FINANCIAL SUMMARY - WHAT YOU NEED TO KNOW

Board Responsibility

The review of the financial statements is the responsibility of the Committee and Board Members of PFC.

The detailed financial reports have been provided to you via email and will be provided electronically during the meeting.

December 31, 2021

1 Balance Sheet

- a. The cash balances; investments and liabilities are at the anticipated amounts and are sufficient for the current needs.

2 Smart Start Grant [State Funds]

- a. PFC's Smart Start grant budgets are reflected at 100% of full allocation effective July 1, 2021.
b. The total allocation for FY2021-2022 at 100% is \$6,573,047 including DSS and WAGES.
c. PFC received 100% of the reverted FY20-21 Smart Start Funds totaling \$459,422.49 effective 12-31-2021.

3 NC Pre-Kindergarten Grant [State and Federal Funds]

- a. PFC is in full contract with DCDEE effective 07-01-2021.
b. The total current year contract is \$9,098,053 which consists of \$3,583,385 of federal funds and \$5,514,668 of state funds.
c. PFC was awarded an additional Summer Learning grant in the amount of \$913,000 to be used to support NC Pre-K classrooms during the summer. This amount is 100% federal funds and is effective from June 1, 2021 through August 31, 2021. Authoritative correspondence from DCDEE states that the 10% administrative portion of the Summer Learning grant does NOT have to be spent by a certain date and thus any unspent fund balance at August 31, 2021 will be carried forward for future NC Pre-K related expenditures.

Provider Payments	Administrative Fee
\$768,750.00 x 10%	= \$ 76,875.00

- d. PFC was awarded an additional 2% grant in the amount of \$178,462 to be used to support the administering functions of the NC Pre-K grants. This increase of \$178,462 contains \$30,670 of state funds and \$147,792 of federal funds. The amendment is effective from November 1, 2021 through June 30, 2022.

4 DCDEE - Region 5 Grants [Federal Funds]

- a. PFC's three Region 5 grants are in contract effective 07-01-2021.

5 NCPC - Non-Fiscal Year Grants [Federal Funds]

North Carolina Partnership for Children (NCPC) Federal Grants to PFC			
Grantor	Grant Name	Period	Amount
NCPC	CCHC Expansion Grant	02/01/2021 - 06/30/2022	138,896.00
NCPC	PDG Family Connects Innovation Grant	03/01/2021 - 11/30/2022	2,124,110.00
			2,263,006.00

Child Care Health Consultant [CCHC] Expansion Grant

- a. PFC recently acquired a new federal grant from NCPC. The grant is called Child Care Health Consultant [CCHC] Expansion Grant and is for the purpose of serving Cumberland and Hoke counties with Child Care Health Consultants who will provide technical assistance and training to child care facilities, staff and others as needed.
b. The grant was originally for nine months effective February 1, 2021 through October 31, 2021 but was amended by NCPC in October 2021 to end the first year on November 30, 2021.
c. The grant amount is \$210,997 which includes \$191,816 budgeted to be paid to the Cumberland County Health Department as the hiring agency to provide the CCHCs. The remaining 10% or \$19,181 is budgeted for indirect costs for administering the grant.
d. On November 29, 2021, NCPC extended the end date of the CCHC grant from 11/30/2021 to 06/30/2022 and also reduced the contract by \$72,101 to align it with projected expenditures through 06/30/2022.

Pre-school Development Grant [PDG] Family Connects Innovation Grant

- a. PFC recently acquired another new federal grant from NCPC. The grant is called PDG Family Connects Innovation Grant and is for the purpose of planning and implementing a telehealth model innovation of the Family Connects evidence-based model in accordance with the requirements of the Family Connects model and current modifications due to COVID-19.
b. The grant is for twenty-one months and is effective March 1, 2021 through November 30, 2022.
c. The grant amount is \$2,124,110 for the first 21 months with a potential addition of \$1,166,411 for 12 months if it is extended past November 30, 2022.
d. The majority of the grant is budgeted to pay Carolina Collaborative Community Care (4C's) \$1,745,506 as the hiring agency to implement the home visiting component by nurses.
e. The remaining \$378,604 includes PFC staff directly involved in the grant plus 10% [or \$193,101] for indirect costs for administering the grant.

PARTNERSHIP FOR CHILDREN OF CUMBERLAND COUNTY, INC.

FINANCIAL SUMMARY - WHAT YOU NEED TO KNOW

Board Responsibility

The review of the financial statements is the responsibility of the Committee and Board Members of PFC.

The detailed financial reports have been provided to you via email and will be provided electronically during the meeting.

December 31, 2021

6 All Funding Sources

- a. The cash balance at month-end is as projected and is sufficient for the requirements of the upcoming month.

7 Unrestricted State Revenues (USR) - Fund 208

- a. The goal is to continue to use these funds only when other funding streams cannot be used or are not available.
- b. On August 26, 2021, the matured Select Bank CD for \$100,000 plus \$4,560.38 interest was redeemed and used to purchase a second CD at Lumbee Guaranty Bank for the full \$104,560.38. This is a 30-month CD which is due to mature on February 26, 2024.
The rate information is an interest rate and annual yield percentage, both at .45% .
- c. On August 26, 2021, the first matured Lumbee Bank CD for \$100,000 plus \$3,570.81 interest was redeemed and used to purchase a third CD at Lumbee Guaranty Bank for the full \$103,570.81. This is a 30-month CD which is due to mature on February 26, 2024.
The rate information is an interest rate and annual yield percentage, both at .45% .
- d. On October 4, 2021, \$50,000 was transferred from the PNC Money Market Account to the E-Trades Funds Account, per Board Approval.
- e. The cash equivalent balances in Fund 208 consists of the following at the end of the month:

PNC Bank Money Market Account	170,091.27	<i>Does not include interest earned in Fund 899</i>
Select Bank - Certificate of Deposit	-	<i>\$100,000 CD Redeemed to purchase the Lumbee Bank CD#2</i>
Lumbee Bank - Certificate of Deposit	-	<i>\$100,000 CD Redeemed to purchase the Lumbee Bank CD#3</i>
Lumbee Bank - Certificate of Deposit #2	104,560.38	<i>New CD purchased on 08-26-2021</i>
Lumbee Bank - Certificate of Deposit #3	103,570.81	<i>New CD purchased on 08-26-2021</i>
Lumbee Bank - Checking Account [from investments]	150.00	<i>Deposited \$100 initially and then deposited \$25 in FY20-21</i>
E-Trade Funds Account	118,000.00	<i>Gains/Losses are not reflected in the financial statements</i>
	496,372.46	

Interest Earned - Fund 899	
PNC Bank Money Market	23,799.35
Select Bank - CD	-
Lumbee Bank - CD	-
	23,799.35

Investments - Fund 208	496,372.46
Interest Earned - Fund 899	23,799.35
TOTAL INVESTMENTS PLUS INTEREST	520,171.81

- d. There is not a shortfall in the operating funds portion of USR funding stream.

8 Cash and In-kind Report

- a. The 19% match requirement reflected on the monthly report is reflected at 100% of the full allocation.
- b. PFC's Leadership Team, staff and Board members will continue to discuss and implement strategies to meet our match requirement. PFC did not meet the 19% match requirement for FY1920, FY1819, FY1718 nor for FY1617.
- c. Since the 19% required match was not met for the FY ended June 30, 2021, there will be no contribution to the PFC endowment.
- d. Per NCPC: Individual LPs who do not report at least 19% Program Match for FY20-21 will have the consequences waived again this year in light of the COVID-19 pandemic. However, NCPC will be reviewing program match entries in eTapestry to ensure we collectively meet our statewide 19% legislative mandate.

PARTNERSHIP FOR CHILDREN OF CUMBERLAND COUNTY, INC.

FOOTNOTES FOR FINANCIAL REPORTS

December 31, 2021

FOOTNOTES - BALANCE SHEET

A. The cash accounts at December 31, 2021 total \$2,370,295.51.

Included in the cash balance amount are the following investment vehicles:

Banking Institution	Investment Type	Current Amount	Term (months)	Maturity Date	Interest Rate	Annual Percentage Yield
PNC Bank	Money Market	\$193,890.62	n/a	n/a	n/a	.50%
Lumbee Bank	CD#2	104,560.38	30	02/26/24	.45%	.45%
Lumbee Bank	CD#3	103,570.81	30	02/26/24	.45%	.45%
Lumbee Bank	Checking	\$150.00	n/a	n/a	n/a	n/a
E-Trade	Financial Trades	\$118,000.00	n/a	n/a	n/a	n/a
Cumberland Community Foundation	Beneficial Interest in Endowment Fund	\$31,384.00	n/a	n/a	n/a	n/a
TOTAL		\$551,555.81				

B. Employees' payroll deductions at December 31, 2021 from the current month and from prior months total \$584.83 which includes primarily health insurances of \$7,391.68 deducted in December but paid in January 2022 plus (\$7,650.00) of pre-funded HRA anticipated to be reimbursed by Blue Cross and Blue Shield in a future month. During November 2021, \$8,105.00 for prior year pre-funded amounts was reimbursed by Blue Cross and Blue Shield. These accounts are reconciled on a monthly basis and at yearend to ensure that the correct amounts are being accounted for as required by NCPC.

C. Per Board approval, an endowment fund was established on June 29, 2012 with the Cumberland Community Foundation, Inc. with an initial amount of \$25,000.00. Since this amount is an irrevocable gift of assets, it is classified as a permanently restricted net asset for accounting purposes. It is also classified as a "Beneficial Interest in Community Foundation" in the Assets section of the Balance Sheet.

NCPC defines permanently restricted net assets as "used to classify assets that have donor-imposed stipulations that neither expire with time nor can be fulfilled or removed by actions of the organization. An example would be an endowment fund whereby the principal is maintained for investment purposes and the interest earnings may be available for use. This FASB code is rarely used."

Additional funds totaling \$4,732.00 was added to the endowment as of June 30, 2013. The Partnership made an additional deposit of \$768.00 to the endowment in September 2014. The Partnership also made an additional deposit of \$666.00 to the endowment in July 2015. During January 2016, additional deposits totaling \$218.00 were received for the endowment. This amount was transferred to the Foundation in February 2016. The total contributions from the Partnership to the endowment, including these funds, are now a total of \$31,384.00. There were no additional funds added to this endowment during the 2016-2017 fiscal year.

December 31, 2021

FOOTNOTES - SMART START GRANT SPREADSHEET

SERVICES (In-House Activities): The Smart Start funds for all of the Services budgets were in contract at 100% of full allocation effective July 1, 2021.

The Community Engagement activity received an additional \$25,812 from the prior year reverted funds effective 12-31-2021.

DIRECT SERVICE PROVIDERS: The Smart Start funds for the Direct Service Providers (DSPs) budgets were in contract at 100% of full allocation effective July 1, 2021.

The following activities received additional amounts from the prior year reverted funds effective 12-31-2021.

Kindermusik & Music Therapy	\$17,610
WAGE\$	\$200,000
DSS Subsidy	\$200,000
DSS Subsidy Support	\$16,000

ADMINISTRATION and FUNDRAISING 9200: The Smart Start funds for the Administration budgets were in contract at 100% of full allocation effective July 1, 2021.

Partnership for Children of Cumberland County, Inc.
Balance Sheet
December 31, 2021

Assets

Bank of America Checking Account	\$ 1,818,339.70	}	A
PNC Bank - Money Market Reserve	193,890.62		
Lumbee Bank - Certificate of Deposit #2	104,560.38		
Lumbee Bank - Certificate of Deposit #3	103,570.81		
Lumbee Bank - Checking Account [from investments]	150.00		
E-Trade Funds Account	118,000.00		
Petty Cash, Change Funds, Undeposited Receipts	400.00		
Beneficial Interest in Community Foundation	31,384.00		
	<hr/>		
Total Assets	2,370,295.51		
	<hr/> <hr/>		

Liabilities and Net Assets

Forfeited FSA and HRA Pre-Funding	(8,202.61)	}	B
COBRA Insurances	107.92		
Health Insurance Payable	7,587.19		
Flex-Spending Payable	1,040.71		
AFLAC Payable	57.34		
Dental Insurance Payable	(4.68)		
Vision Payable	(1.22)		
Legal Shield Payable	0.18		
Tenant Security Deposits	16,321.05		
Unrestricted Net Assets	1,173,009.40		
Temporarily Restricted Net Assets	83,351.91		
Permanently Restricted Net Assets	31,384.00		C
Excess Revenues over (under) Expenditures	1,065,644.32		
	<hr/>		
Total Liabilities and Net Assets	\$ 2,370,295.51		
	<hr/> <hr/>		

PARTNERSHIP FOR CHILDREN OF CUMBERLAND COUNTY, INC. - SMART START GRANT - FY 2021 - 2022

FY 21/22 SMART START 100% ALLOCATION [plus Carryforward funds]	\$7,032,469
TOTAL ALLOCATION FOR ADMINISTRATION ----->	\$383,479
FY 21/22 Smart Start Admin Base Allocation	\$317,749
FY 21/22 Addition of 1% Fundraising Grant [9200-990]	\$65,730
TOTAL ALLOCATION FOR SERVICES ----->	\$6,648,990
FY 21/22 Smart Start Services Allocation	\$6,255,298
FY 21/22 Reduction for 1% Fundraising Grant [9200-990]	\$ (65,730)
Carryforward Funds from FY20/21 to be used in FY21/22 [Effective 12.31.2021]	\$459,422

AS OF DECEMBER 31, 2021

										If monthly spending was equal, at month-end, the percentages should be:	
										50%	50%
										% of Budget Expended	% of Available Funds

PARTNERSHIP FOR CHILDREN OF CUMBERLAND COUNTY, INC. - SMART START GRANT - FY 2021 - 2022

FY 21/22 SMART START 100% ALLOCATION [plus Carryforward funds]		\$7,032,469
TOTAL ALLOCATION FOR ADMINISTRATION ----->		\$383,479
FY 21/22 Smart Start Admin Base Allocation	\$317,749	
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TOTAL ALLOCATION FOR SERVICES ----->		\$6,648,990
FY 21/22 Smart Start Services Allocation	\$6,255,298	
FY 21/22 Reduction for 1% Fundraising Grant [9200-990]	\$ (65,730)	
Carryforward Funds from FY20/21 to be used in FY21/22 [Effective 12.31.2021]	\$459,422	

										AS OF DECEMBER 31, 2021	
										If monthly spending was equal, at month-end, the percentages should be:	
										50%	50%
										% of Budget Expended	% of Available Funds
Activity		Agency		12/31/2021	Advances	EXPENDITURES			Remaining Budget		
				Budget		November	December	Y-T-D			
Health and Safety											
13	Assuring Better Health and Development (ABCD)	Carolina Collaborative Community Care (4C)		\$ 92,000.00	\$ -	\$ 7,873.64	\$ 10,019.70	\$ 50,100.33	\$ 41,899.67	54%	46%
14	Child Care Health Consultant	Cumberland County Health Department	NEW	\$ 60,348.00	\$ -	\$ -	\$ -	\$ -	\$ 60,348.00	0%	100%
15	Family Connect	IH Partnership for Children		\$ 100,000.00	\$ -	\$ -	\$ 2,071.80	\$ 3,571.80	\$ 96,428.20	4%	96%
16	Kindermusik & Music Therapy [NEW PSC FOR FY1819 effective 7-1-18 per NCPC]	Kerri Hurley		\$74,819.00	\$ 9,534.83	\$ 10,399.45	\$ 9,780.00	\$ 38,743.75	\$ 36,075.25	52%	48%
		Health & Safety Total:	5%	\$ 327,167.00	\$ 9,534.83	\$ 18,273.09	\$ 21,871.50	\$ 92,415.88	\$ 234,751.12	28%	
Family Support											
17	Autism Outreach & Resource Ctr.	Autism of CC		\$ 45,000.00	\$ -	\$ 5,576.39	\$ -	\$ 35,774.71	\$ 9,225.29	79%	21%
18	All Children Excel [ACE]	IH Partnership for Children		\$ 157,550.00		\$ 13,205.78	\$ 18,806.91	\$ 92,282.33	\$ 65,267.67	59%	41%
19	Kaleidoscope Play and Learn	IH Partnership for Children	NEW	\$ 41,300.00		\$ 3,384.01	\$ 4,830.40	\$ 9,273.72	\$ 32,026.28	22%	78%
20	Community Engagement & Resource Development	IH Partnership for Children		\$ 458,187.00		\$ 32,317.43	\$ 67,095.82	\$ 256,199.57	\$ 201,987.43	56%	44%
21	Reach Out & Read Grant	Carolina Collaborative Community Care (4C)		\$ 16,500.00	\$ -	\$ 510.38	\$ 820.53	\$ 4,171.01	\$ 12,328.99	25%	75%
		Family Support Total:	11%	\$ 718,537.00	\$ -	\$ 54,993.99	\$ 91,553.66	\$ 397,701.34	\$ 320,835.66	55%	
System Support											
22	P&E - Planning & Evaluation	IH Partnership for Children		\$ 387,052.00		\$ 22,099.32	\$ 32,647.87	\$ 142,469.16	\$ 244,582.84	37%	63%
		System Support Total:	6%	\$ 387,052.00	\$ -	\$ 22,099.32	\$ 32,647.87	\$ 142,469.16	\$ 244,582.84		
		Total of Approved Projects:		\$ 6,648,990.00	\$ 9,534.83	\$ 316,707.97	\$ 628,608.14	\$ 3,422,754.98	\$ 3,226,235.02		
23	Administration	IH Partnership for Children	5%	\$ 317,749.00	\$ -	\$ 11,201.27	\$ 3,365.27	\$ 159,210.21	\$ 158,538.79	50%	50%
24	1% Fundraising	IH Partnership for Children	1%	\$ 65,730.00	\$ -	\$ 3,599.94	\$ 5,574.62	\$ 25,451.05	\$ 40,278.95	39%	61%
Unallocated Smart Start SERVICES Funds				\$ -							
Unallocated Smart Start ADMINISTRATION Funds				\$ -							
Total Smart Start Funds Expended					\$ 9,534.83	\$ 327,909.24	\$ 631,973.41	\$ 3,607,416.24			
						Total Allocated Smart Start Funds Remaining			\$ 3,425,052.76		

Partnership for Children of Cumberland County, Inc. - NC PRE-KINDERGARTEN GRANT

FY 21/22 Revenues
per Contract

Fiscal Year 2021/ 2022

\$ 8,398,500 NC Pre-k Grant Payments to Providers

\$ 174,963 2% CCDF Quality Funds

\$ 178,462 2% NEW Capacity Funds [November 1, 2021 - June 30, 2022]

\$ 524,590 6% Administrative Fee

\$ 9,276,515 Total NC Pre-k Grant

as of December 2021

SHOULD BE

50%

50%

FUND	Activity		FY 21/22 Budget	October	November	December	Y-T-D	Remaining	% of Budget Expended	% of Available Funds
			11/1/2021					Budget		
211	3323-999	Administrative Operations	\$ 185,397.00	\$ 11,006.63	\$ 22,287.01	\$ 42,639.75	\$122,920.72	\$62,476.28	66%	34%
	3323-001	CCR&R - Core	\$ 87,612.00	\$ 8,787.18	\$ 10,329.29	\$ 13,219.15	\$62,515.12	\$25,096.88	71%	29%
	3323-017	NC Pre-k Coordination (In-Direct)	\$ 251,581.00	\$ 15,846.63	\$ 17,336.05	\$ 19,613.26	\$102,899.03	\$148,681.97	41%	59%
		Fund 211 Sub-Total	\$ 524,590.00	\$ 35,640.44	\$ 49,952.35	\$ 75,472.16	\$288,334.87	\$236,255.13	55%	45%
206	2342-015	NC Pre-k Subsidy (Direct - Child Reimbursement) - State Funds	\$ 410,031.00	\$ -	\$ -	\$ -	\$0.00	\$410,031.00	0%	100%
		Fund 206 Sub-Total	\$ 410,031.00	\$ -	\$ -	\$0.00	\$0.00	\$410,031.00	0%	100%
210	2342-015	NC Pre-k Subsidy (Direct - Child Reimbursement) - State Funds	\$ 4,580,047.00	\$ -	\$ -	\$ -	\$0.00	\$4,580,047.00	0%	100%
		Fund 210 Sub-Total	\$ 4,580,047.00	\$ -	\$ -	\$0.00	\$0.00	\$4,580,047.00	0%	100%
319	2342-015	NC Pre-k Subsidy TANF (Direct - Child Reimbursement) - Federal Funds	\$ 3,408,422.00	\$ 1,643,600.00	\$ 629,900.00	\$ 744,700.00	\$3,018,200.00	\$390,222.00	89%	11%
		Fund 319 Sub-Total	\$ 3,408,422.00	\$ 1,643,600.00	\$ 629,900.00	\$ 744,700.00	\$3,018,200.00	\$390,222.00	89%	173%
328	3322-017	NC Pre-K CCDF Quality Funds - Federal Funds	\$ 174,963.00	\$ 9,513.07	\$ 12,638.40	\$ 13,079.22	\$68,592.74	\$106,370.26	39%	61%
329	3323-017	NC Pre-K Capacity Building Funds - Federal Funds	\$ 94,758.00	\$ -	\$ -	\$ 5,561.65	\$5,010.61	\$89,747.39	5%	95%
329	3323-999	NC Pre-K Capacity Building Funds - Federal Funds	\$ 53,034.00	\$ -	\$ 12,000.00	\$ 5,900.00	\$17,900.00	\$35,134.00	34%	66%
		Fund 329 Sub-Total	\$ 147,792.00	\$ -	\$ 12,000.00	\$ 11,461.65	\$22,910.61	\$124,881.39	16%	84%
212	3323-017	NC Pre-K Capacity Building Funds - State Funds	\$0.00	\$ -	\$ -	\$ -	(\$18.90)	\$18.90	#DIV/0!	#DIV/0!
212	3323-001	NC Pre-K Capacity Building Funds - State Funds	\$0.00	\$ -	\$ -	\$ -	(\$13.73)	\$13.73	#DIV/0!	#DIV/0!
212	3323-999	NC Pre-K Capacity Building Funds - State Funds	\$30,670.00	\$ -	\$ -	\$ 15,200.00	\$15,430.85	\$ 15,239.15	50%	50%
		Fund 212 Sub-Total	\$30,670.00	\$ -	\$ -	\$38,123.30	\$15,398.22	\$ 15,271.78		50%

Total Budget
Remaining

\$5,907,025.95

Total NC Pre-K Grant

\$9,276,515

Total NC Pre-k Grant Expended

\$1,688,753.51

\$704,490.75

\$882,836.33

\$3,413,436.44

Total State Funds

\$5,545,338

Total Federal Funds

\$3,731,177

Total NC Pre-K Grant

\$9,276,515

Partnership for Children of Cumberland County, Inc. - NC PRE-KINDERGARTEN GRANT

FY 21/22 Revenues per Contract		Fiscal Year 2021/ 2022	
\$	8,398,500	NC Pre-k Grant Payments to Providers	
\$	174,963	2% CCDF Quality Funds	
\$	178,462	2% NEW Capacity Funds [November 1, 2021 - June 30, 2022]	
\$	524,590	6% Administrative Fee	
\$	9,276,515	Total NC Pre-k Grant	
		as of December 2021	
		SHOULD BE	
		50%	50%

FUND	FY 21/22							Remaining	% of	% of
	Budget									
	Activity	11/1/2021	October	November	December	Y-T-D	Budget			
								Budget	Budget Expended	Available Funds

THESE AMOUNTS ARE **NOT** INCLUDED IN THE
FY21-22 CONTRACT. THIS INFORMATION IS
BEING PROVIDED FOR REPORTING
PURPOSES.

324	3323-999	Administrative Operations	This contract	\$ 30,000.00	\$ 321.13	\$ -	\$ 120.79	\$18,383.71	\$11,616.29	61%	39%
	3323-001	CCR&R - Core	amendment	\$ 6,000.00	\$ -	\$ -	\$ 0.81	\$134.22	\$5,865.78	2%	98%
	3323-017	NC Pre-K Coordination (In-Direct)	is effective	\$ 40,875.00	\$ -	\$ -	\$ 87.34	\$14,409.68	\$26,465.32	35%	65%
	2342-015	NC Pre-K Subsidy TANF (Direct - Child Reimbursement) - Federal Funds	06/01/2021	\$ 768,750.00	\$ -	\$ -		\$768,750.00	\$0.00	100%	0%
		Fund 324 Sub-Total	to 08/31/2021 for direct expenditures ONLY	\$ 845,625.00	\$ 321.13	\$ -	\$ 208.94	\$801,677.61	\$43,947.39	95%	5%

Partnership for Children of Cumberland County, Inc.

Region 5 DCDEE Lead Agency Grant
Fiscal Year 2021 - 2022

TOTAL FY 2021 - 2022 REGION 5 LEAD AGENCY ALLOCATION **\$820,451.00**

FY 2021 - 2022 10% Overhead / Administration Allocation **\$74,186.00**

FY 2021 - 2022 Program/Services Allocation **\$746,265.00**

as of December 31, 2021

EXPENDITURES								50%	50%
Activity		07/01/21 Budget	October	November	December	Y-T-D	Remaining Budget	% of Budget Expended	% of Available Funds
Region 5 Lead Agency - Core Services		\$ 255,406.00	\$ 12,166.54	\$ 14,324.09	\$ 18,647.18	\$ 101,148.42	\$ 154,257.58	40%	60%
Core Services - 10% Overhead/Administration for CCR&R		\$ 600.00	\$ 82.80	\$ 182.48	\$ 115.18	\$ 422.23	\$ 177.77	70%	30%
Core Services - 10% Overhead/Administration for Admin Ops		\$ 30,723.00	\$ 1,199.57	\$ 1,249.93	\$ 1,749.54	\$ 9,678.61	\$ 21,044.39	32%	68%
Contracts & Grants - Anson County		\$ 9,954.00	\$ -	\$ -	\$ -	\$ -	\$ 9,954.00	0%	100%
Contracts & Grants - Montgomery County		\$ 8,345.00	\$ -	\$ -	\$ -	\$ -	\$ 8,345.00	0%	100%
Contracts & Grants - Moore County		\$ 29,399.00	\$ -	\$ -	\$ -	\$ -	\$ 29,399.00	0%	100%
Contracts & Grants - Richmond County		\$ 14,528.00	\$ -	\$ -	\$ -	\$ -	\$ 14,528.00	0%	100%
		\$ 348,955.00	\$ 13,448.91	\$ 15,756.50	\$ 20,511.90	\$ 111,249.26	\$ 237,705.74	32%	68%
Region 5 Infant Toddler Project		\$ 140,741.00	\$ 9,617.26	\$ 6,831.86	\$ 12,628.83	\$ 68,748.97	\$ 71,992.03	49%	51%
Infant Toddler - 10% Overhead/Administration for CCR&R		\$ 10,125.00	\$ 654.55	\$ 3,884.62	\$ 1,090.82	\$ 5,640.10	\$ 4,484.90	56%	44%
Infant Toddler - 10% Overhead/Administration for Admin Ops		\$ 3,949.00	\$ 3,939.80	\$ (2,919.60)	\$ 172.05	\$ 1,201.45	\$ 2,747.55	30%	70%
		\$ 154,815.00	\$ 14,211.61	\$ 7,796.88	\$ 13,891.70	\$ 75,590.52	\$ 79,224.48	49%	51%
Region 5 Healthy Social Behaviors Project		\$ 287,892.00	\$ 17,387.41	\$ 17,527.82	\$ 25,524.23	\$ 113,356.04	\$ 174,535.96	39%	61%
Healthy Social Behavior - 10% Overhead/Administration for CCR&R		\$ 4,300.00	\$ 245.70	\$ 1,181.76	\$ 64.22	\$ 1,531.18	\$ 2,768.82	36%	64%
Healthy Social Behavior - 10% Overhead/Administration for Admin Ops		\$ 24,489.00	\$ 6,687.11	\$ 615.02	\$ 2,488.20	\$ 9,804.37	\$ 14,684.63	40%	60%
		\$ 316,681.00	\$ 24,320.22	\$ 19,324.60	\$ 28,076.65	\$ 124,691.59	\$ 191,989.41	39%	61%
Total Allocated DCD Funds Remaining							\$ 508,919.63		
Summary for 10% Overhead / Administration	PFC	\$ 74,186.00	\$ 12,809.53	\$ 4,194.21	\$ 5,680.01	\$ 28,277.94	\$ 45,908.06	38%	62%

Partnership for Children of Cumberland County, Inc.

All Funding Sources

Fiscal Year 2021 - 2022

FUND CODE		July 1, 2021 Beginning Cash Balance	Receipts				Expenditures				Ending Cash Balance
			October	November	December	YTD	October	November	December	YTD	
			RESTRICTED FUNDS								
NC PRE-KINDERGARTEN FUNDS											
206	NC Pre-K Grant - State Funds (per child)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
210	NC Pre-K Expansion Grant - Lottery Funds - STATE FUNDS	\$ -	\$ -	\$ -	\$ 472,128.00	\$ 472,128.00	\$ -	\$ -	\$ -	\$ -	\$ 472,128.00
211	NC Pre-K Grant - 4% Admin Fees	\$ -	\$ 53,185.62	\$ -	\$ 85,789.61	\$ 212,182.72	\$ 35,640.44	\$ 49,952.35	\$ 75,472.16	\$ 288,334.87	\$ (76,152.15)
212	NC Pre-K Capacity Building Grant - State Funds	\$ -	\$ -	\$ -	\$ -	\$ 244.52	\$ -	\$ -	\$ 15,246.30	\$ 15,444.52	\$ (15,200.00)
319	NC Pre-K Grant (per slot) - Federal Funds	\$ -	\$ 1,499,200.00	\$ -	\$ 1,069,372.00	\$ 2,568,572.00	\$ 803,750.00	\$ 629,900.00	\$ 744,700.00	\$ 2,178,350.00	\$ 390,222.00
319	1/10 CASH PAYMENT from DCDEE -NC Pre-K Grant	\$ -	\$ -	\$ -	\$ -	\$ 839,850.00	\$ 839,850.00	\$ -	\$ -	\$ 839,850.00	\$ -
324	NC Pre-K Grant Summer Learning Program - Federal Funds [June 1, 2021 through August 31, 2021 for direct payments; 10% admin is indefinite]	\$ -	\$ -	\$ -	\$ -	\$ 768,750.00	\$ -	\$ -	\$ -	\$ 768,750.00	\$ -
328	NC Pre-K Grant CCDF Quality Funds-Federal Funds	\$ -	\$ 13,283.84	\$ -	\$ 16,517.81	\$ 46,495.74	\$ 9,513.07	\$ 12,638.40	\$ 13,086.65	\$ 68,600.17	\$ (22,104.43)
329	NC Pre-K Capacity Building Grant - Effective 11-1-18 FEDERAL Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000.00	\$ 12,012.69	\$ 23,461.65	\$ (23,461.65)
	Sub-total for NC Pre-K	\$ -								Sub-total	\$ 725,431.77
FEDERAL RESTRICTED FUNDS											
307	DCD Grant - SWCDC	\$ 7,668.58	\$ 60,734.77	\$ 14,106.09	\$ 15,756.50	\$ 90,597.36	\$ 13,448.91	\$ 15,756.50	\$ 20,511.90	\$ 118,917.84	\$ (20,651.90)
312	Region 5 - Infant/Toddler Project	\$ 12,479.37	\$ -	\$ 50,750.25	\$ 10,615.20	\$ 61,365.45	\$ 14,211.61	\$ 7,796.88	\$ 13,891.56	\$ 88,069.75	\$ (14,224.93)
313	Region 5 - Healthy Social Behavior	\$ 32,705.26	\$ -	\$ 76,849.80	\$ 19,764.54	\$ 96,614.34	\$ 24,320.22	\$ 19,324.60	\$ 28,076.65	\$ 157,396.85	\$ (28,077.25)
807	Region 5 - Program Income	\$ -	\$ 10.00	\$ 450.00	\$ 639.90	\$ 4,365.40	\$ 22.87	\$ 429.60	\$ 32.49	\$ 1,308.06	\$ 3,057.34
	Sub-total for Federal Restricted	\$ 52,853.21								Sub-total	\$ (59,896.74)
SMART START AND RELATED FUNDS											
146	Smart Start - Services (FY18/19)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (15.94)	\$ 15.94
149	Smart Start - Admin. (FY 20/21)	\$ 14,128.40	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,084.41	\$ 43.99
150	Smart Start - Services (FY 20/21)	\$ 442,456.01	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 442,227.45	\$ 228.56
151	Smart Start - Admin. (FY 21/22)	\$ -	\$ 32,033.00	\$ 33,553.00	\$ 37,522.00	\$ 214,973.00	\$ 23,991.40	\$ 14,801.21	\$ 8,939.89	\$ 184,661.26	\$ 30,311.74
152	Smart Start - Services (FY 21/22)	\$ -	\$ 284,125.00	\$ 297,608.00	\$ 332,807.00	\$ 1,906,754.00	\$ 175,005.24	\$ 213,781.90	\$ 294,850.51	\$ 1,251,680.11	\$ 655,073.89
201	MAC SS Grant (Accting/Contracting)	\$ -	\$ 16,840.00	\$ -	\$ 16,840.00	\$ 50,520.00	\$ 5,525.06	\$ 10,023.47	\$ 9,603.89	\$ 50,750.13	\$ (230.13)
216	Dolly Parton's Imagination Library	\$ 17,681.70	\$ 7,500.00	\$ -	\$ -	\$ 15,000.00	\$ 729.00	\$ 2,229.00	\$ 9,028.95	\$ 14,775.14	\$ 17,906.56
801	Program Income (SS Related)	\$ 64,535.17	\$ 4,864.66	\$ 4,532.58	\$ 4,820.19	\$ 29,648.11	\$ 3,124.59	\$ 3,227.97	\$ 6,996.62	\$ 24,950.18	\$ 69,233.10
804	GEMS Shared Services (PI SS Related)	\$ 1,300.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,300.00
	Sub-total for Smart Start & Related	\$ 540,101.28								Sub-total	\$ 773,883.65

Partnership for Children of Cumberland County, Inc.

All Funding Sources

Fiscal Year 2021 - 2022

FUND CODE		July 1, 2021 Beginning Cash Balance	Receipts				Expenditures				Ending Cash Balance	
			October	November	December	YTD	October	November	December	YTD		
	TEMPORARILY RESTRICTED FUNDS - RESTRICTED FOR TIME TO SPEND FUNDS											
330	FEDERAL - CCHC Expansion Grant (NCPC) [02/01/2021 - 10/31/2021]	\$ (147.32)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 284.16	\$ 136.84	\$ (284.16)	
331	FEDERAL - PDG Family Connects Innovation Grant (NCPC) [03/01/2021 - 11/30/2022]	\$ (1,803.20)	\$ 172,934.09	\$ -	\$ 179,217.33	\$ 352,151.42	\$ 76,374.59	\$ 102,842.74	\$ 94,803.73	\$ 445,151.95	\$ (94,803.73)	
332	FEDERAL - ITTI Care Project Grant (Duke Sanford) [08/01/2021 - 09/30/2021]	\$ -	\$ -	\$ -	\$ -	\$ 1,000.00	\$ 239.96	\$ 760.04	\$ (10.00)	\$ 990.00	\$ 10.00	
539	Foundation for the Carolinas Grant - Operation Restoration [04/07/2019 - 04/16/2021 or TBD]	\$ 22,405.63	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,405.63	\$ -	
543	CC Foundation - Family Connect Grant [12/01/2019 - 12/31/2024]	\$ 29,457.51	\$ -	\$ -	\$ -	\$ -	\$ 4,476.90	\$ 4,824.18	\$ 4,085.53	\$ 28,042.72	\$ 1,414.79	
809	Hoke County Consumer Ed (not program income) [07/01/2021 - 06/30/2022]	\$ 4,331.07	\$ 7,996.47	\$ 670.59	\$ 144.86	\$ 20,458.45	\$ 426.08	\$ 858.83	\$ 656.43	\$ 26,178.51	\$ (1,388.99)	
	Sub-total for Temporarily Restricted	\$ 54,243.69									Sub-total	\$ (95,052.09)

Partnership for Children of Cumberland County, Inc.

All Funding Sources

Fiscal Year 2021 - 2022

FUND CODE		July 1, 2021 Beginning Cash Balance	Receipts				Expenditures				Ending Cash Balance
			October	November	December	YTD	October	November	December	YTD	
UNRESTRICTED FUNDS or NO RESTRICTION OF TIME TO SPEND FUNDS											
208	Unrestricted State Revenues - For Operating Purposes	\$ 15,140.22	\$ -	\$ -	\$ -	\$ -	\$ 1,143.53	\$ 1,354.87	\$ 2,175.86	\$ 7,700.71	\$ 7,439.51
	Unrestricted State Revenues - Invested in CDs and Money Market Account	\$ 488,220.41	\$ -	\$ -	\$ 25.00	\$ 8,156.19	\$ -	\$ 0.14	\$ -	\$ 4.14	\$ 496,372.46
324	NC Pre-K Grant Summer Learning Program - Federal Funds [June 1, 2021 through August 31, 2021 for direct payments; 10% admin is indefinite]	\$ -	\$ -	\$ -	\$ -	\$ 76,875.00	\$ 321.13	\$ -	\$ 208.94	\$ 32,927.61	\$ 43,947.39
501	Individual Gifts & Donations	\$ 94,878.19	\$ 2,478.00	\$ 279.07	\$ 1,792.00	\$ 8,115.78	\$ 26.89	\$ 4.25	\$ -	\$ 7,097.90	\$ 95,896.07
515	Vending Machine Commissions	\$ 167.12	\$ 31.01	\$ -	\$ 50.02	\$ 158.45	\$ -	\$ -	\$ -	\$ -	\$ 325.57
518	Kohl's Corporate Grants	\$ 2,733.04	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,758.79	\$ -	\$ 1,758.79	\$ 974.25
536	The CarMax Foundation Grant	\$ 9,082.30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,849.65	\$ 7,849.65	\$ 1,232.65
544	Falcon Children's Home - Car Seat Safety Program Donation	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000.00
546	CC Foundation - Diaper Bank Grant	\$ 453.52	\$ -	\$ -	\$ 6,280.16	\$ 6,280.16	\$ -	\$ -	\$ -	\$ -	\$ 6,733.68
802	PFCRC II (Non-Smart Start)	\$ 85,559.24	\$ 15,533.79	\$ 12,715.90	\$ 15,646.18	\$ 81,591.08	\$ 582.90	\$ 21,039.40	\$ 14,528.12	\$ 194,203.77	\$ (27,053.45)
806	Forward March Conference	\$ 33,633.68	\$ -	\$ -	\$ -	\$ -	\$ 2.21	\$ 3.55	\$ 2.71	\$ 15.60	\$ 33,618.08
812	PFCRC II - Administration	\$ 61,728.48	\$ 4,750.00	\$ 4,750.00	\$ 4,750.00	\$ 28,500.00	\$ 4,474.44	\$ 174.44	\$ 7,873.74	\$ 13,898.18	\$ 76,330.30
815	Hoke - Contracted Eval (not program income)	\$ 22,966.36	\$ -	\$ -	\$ -	\$ -	\$ 274.30	\$ 871.86	\$ 316.65	\$ 3,879.93	\$ 19,086.43
816	Contracted Data Services	\$ 3,448.15	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,448.15
820	Fundraising - PFC Annual Soiree	\$ 98,498.41	\$ -	\$ 35.00	\$ 67.00	\$ 102.00	\$ 8.83	\$ 202.74	\$ 18.20	\$ 258.26	\$ 98,342.15
824	Fundraising - PFC Annual Soiree - Administrative Allocation	\$ 6,587.08	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,587.08
825	Capital Projects Fund	\$ 21,578.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,578.00	\$ -
827	Fundraising - Mission Moments	\$ 139.52	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 139.52
828	Fundraising - Early Care & Education Initiatives	\$ 1,626.95	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,626.95
897	Sales Tax	\$ (15,364.31)	\$ -	\$ -	\$ -	\$ 15,364.31	\$ 353.42	\$ 2,780.49	\$ 1,560.07	\$ 7,483.54	\$ (7,483.54)
899	Interest Income (from Investment Funds)	\$ 29,200.75	\$ 1.58	\$ 1.70	\$ 1.65	\$ 2,729.79	\$ -	\$ -	\$ -	\$ 8,131.19	\$ 23,799.35
902	COBRA - Employee Insurance Withholdings	\$ (18.16)	\$ -	\$ -	\$ -	\$ 60.18	\$ 20.06	\$ 20.06	\$ 20.06	\$ (65.90)	\$ 107.92
904	Forfeited FSA	\$ (16,299.11)	\$ -	\$ 8,105.00	\$ -	\$ 8,105.00	\$ -	\$ 4.25	\$ 4.25	\$ 8.50	\$ (8,202.61)
905	Employee Withholding	\$ 259.53	\$ 21,747.57	\$ 21,778.94	\$ 26,332.73	\$ 142,736.29	\$ 21,362.49	\$ 21,950.73	\$ 18,499.10	\$ 134,316.30	\$ 8,679.52
	Sub-total for Unrestricted Funds	\$ 949,219.37								Sub-total	\$ 886,947.43

Partnership for Children of Cumberland County, Inc.

All Funding Sources

Fiscal Year 2021 - 2022

FUND CODE		July 1, 2021 Beginning Cash Balance	Receipts				Expenditures				Ending Cash Balance
			October	November	December	YTD	October	November	December	YTD	
	INFORMATION TECHNOLOGY										
992	PFC IT Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 162.91	\$ 272.69	\$ 972.10	\$ 2,724.12	\$ (2,724.12)
993	IT - Core	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
994	IT - Outside Agencies	\$ 119,607.66	\$ 6,011.51	\$ 7,781.16	\$ 7,143.92	\$ 45,622.24	\$ 7,582.72	\$ 11,588.85	\$ 8,896.30	\$ 54,369.85	\$ 110,860.05
995	IT - PFC Enhanced	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400.08	\$ -	\$ 629.54	\$ (629.54)
996	IT - PFC Regular	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (77.40)	\$ -	\$ (91.10)	\$ 91.10
Sub-total for Information Technology		\$ 119,607.66								Sub-total	\$ 107,597.49
	PERMANENTLY RESTRICTED FUNDS										
599	Cumberland Community Foundation Endowment	\$ 31,384.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,384.00
Sub-total for Permanently Restricted Funds		\$ 31,384.00								Sub-total	\$ 31,384.00
TOTAL		\$ 1,747,409.21								TOTAL	\$ 2,370,295.51

ADDITIONAL SUMMARIZED INFORMATION

USR

Operating Cash	7,439.51
Investments	496,372.46
\$	503,811.97

NCPK

Operating Cash	276,765.42
"Cash Advance"	-
\$	276,765.42

Partnership for Children of Cumberland County, Inc. - UNRESTRICTED STATE REVENUES [FUND 208]

Fiscal Year 2021 / 2022									
							SHOULD BE:	50%	50%
	Activity	FY 21/22 Budget Effective 7/1/2021	October	November	December	Expenditures Y-T-D	Unspent Allocated Budget Amount	% of Budget Expended	% of Available Funds
	Administrative Operations	\$ 12,000.00	\$ 1,143.53	\$ 1,355.01	\$ 2,150.86	\$ 7,679.85	\$ 4,320.15	64%	36%
	CC&R - Core (in case of Federal shutdown)	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00	0%	100%
	Sub-Total	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00	0%	100%
	Total Allocated Budget for FY21-22	62,000.00							
	Allocated Budget Amount SPENT		\$ 1,143.53	\$ 1,355.01	\$ 2,150.86	\$ 7,679.85			
	Allocated Budget Amount UNSPENT						\$ 54,320.15		
	SUMMARY OF CASH AND INVESTMENTS								
	July 1 - Total Cash Carryover including Investments							\$ 503,360.63	
	Unallocated Unrestricted State Revenues at the month end		\$ -	\$ -		\$ (46,859.78)		<---- Cash of \$15,140.22 in GL 1113 at 07-01-21 less the FY 21-22 budget amount	
	Unspent Budget for FY20-21 at the month end		\$ -	\$ -		\$ 54,320.15			
	Subtotal (cash in GL 1113 at the month end to be used for operating funds)		\$ -	\$ 0.14	\$ (25.00)		\$ 7,439.51		
	Investments at month end (Includes money market account and certificates of deposits, if applicable)	\$488,220.41	\$ -	\$ (0.14)	\$ 25.00		\$ 496,372.46	<---- \$25,000 of the investments may be redeemed and used for operating funds if needed.	
	CURRENT TOTAL OF CASH AND INVESTMENTS AT THE MONTH END						\$ 503,811.97		



December 1, 2021 - December 31, 2021

Account Number: [REDACTED]

Account Type: NON-PROFIT

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Jersey City, NJ 07303-0484

1-800-ETRADE-1 (1-800-387-2331)

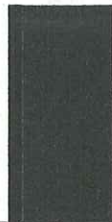
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E*TRADE Securities
Investment Account**IMPORTANT INFORMATION****Why not get your statements, confirmations, and tax documents online?**Enroll for paperless delivery today at etrade.com/paperless.

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PARTNERSHIP FOR CHILDREN OF CU
351 WAGONER DRIVE SUITE 200
FAYETTEVILLE NC 28303-4672**Account At A Glance****\$137,962.79**

As of 11/30/21

\$140,101.55

As of 12/31/21

Net Change: \$2,138.76

▲ DETACH HERE

PARTNERSHIP FOR CHILDREN OF CU
351 WAGONER DRIVE SUITE 200
FAYETTEVILLE NC 28303-4672

DETACH HERE ▲

Use This Deposit Slip

Acct: [REDACTED]

Please do not send cash

Make checks payable to E*TRADE Securities LLC

Mail deposits to:



E*TRADE SECURITIES LLC

P.O. Box 484

Jersey City, NJ 07303-0484

TOTAL DEPOSIT

Dollars	Cents

123120210001 111450253427

E*TRADE

Please refer to the E*TRADE Securities LLC ("ETS") Customer Agreement (the "Customer Agreement") at www.etrade.com/custagree for a complete discussion of the terms and conditions governing your account and the Relationship Summary at www.etrade.com/formcrs for information about ETS services. If you have questions regarding the Customer Agreement, your account, or positions and balances please contact us through etrade.com or call 800-ETRADE1. THE INFORMATION CONTAINED IN YOUR ACCOUNT STATEMENT SHALL BE BINDING UPON YOU IF YOU DO NOT OBJECT, EITHER IN WRITING OR VIA ELECTRONIC MAIL, WITHIN FIVE (5) DAYS AFTER THE ACCOUNT STATEMENT IS FIRST RECEIVED BY YOU.

Securities products and services are offered by ETS, Member FINRA/SIPC. Your account is carried by ETS, Member FINRA/SIPC, which maintains your funds and securities deposited with ETS directly by you or your advisor firm. Please review this statement carefully. If you disagree with any transaction, or if there are any errors or omissions, please notify us at 800-ETRADE1 within five (5) days of your receipt of this statement. Any oral statements that you have made to us should be confirmed in writing.

For E*TRADE Advisor Services clients, your advisor firm is separate from and not affiliated with ETS, and ETS is not responsible for the products, services, or recommendations provided by your advisor firm.

Applicable Rules and Regulations. All transactions in your account shall be subject to the constitution, rules, regulations, customs, and usages of the exchange or market, and its clearing house, where the transactions are executed by ETS or its agents, including ETS affiliates. Also, where applicable, the transactions shall be subject to the provisions of the Securities Act of 1933, as amended, the Securities Exchange Act of 1934, as amended, and the rules and regulations of the Securities and Exchange Commission ("SEC"), the Board of Governors of the Federal Reserve System, and any applicable self-regulatory organization. For information about FINRA's Broker Check Program, including an investor brochure, please contact FINRA at 800-289-9999 or www.finra.org.

Securities Pricing. The amounts printed in the total market value column of the Account Holdings section, or any amounts derived therefrom, are based on US month end prices and are provided by outside quotation services for the securities held by us in your account. Prices of municipal bonds, certain over-the-counter securities, and federal obligations are approximations and are only for guidance purposes. Prices used are based on the last reported transaction known to the quotation services or the yields or values that are calculated on the basis of these prices. Value of brokered CDs reflected on this statement is estimated by a third-party pricing service. Actual value may differ if you elect to sell your CD(s) in the secondary market. Bonds and/or fixed income securities trade differently than equity securities and do not trade on a liquid exchange. Rather, they trade in the OTC (over-the-counter) market and sufficient liquidity may not exist for you to sell your position prior to maturity. The sale of instruments prior to maturity may result in a loss of principal.

Interest/Dividends. We are required by law to report annually to you and to the Internal Revenue Service on Form 1099 any taxable interest, dividends, and capital gains credited to your account, as well as any taxes withheld. The year-to-date figures shown on your statement reflects these amounts classified to the best of our current knowledge based on activity. In certain circumstances, payments may be subject to reclassification, such reclassifications will be reflected to the Internal Revenue Service on your Form 1099. Your statement may not reflect all adjustments required for tax purposes, please refer to your tax documents.

SIPC and other Insurance Coverage. ETS is a member of the Securities Investor Protection Corporation ("SIPC"). SIPC currently protects the assets in each of your securities accounts at ETS up to \$500,000 (including \$250,000 for claims for cash). Visit www.sipc.org or call 202-371-8300 for more information including a brochure on SIPC protection. (Please note that money market mutual fund balances are considered securities rather than cash.) Additional protection for ETS has been secured through an independent insurer, more information about which can be found at <https://us.etrade.com/customer-service/faq>. The market risks associated with investing and any resulting losses are not covered by SIPC or the additional protection.

Payment for Order Flow. The SEC (and FINRA) requires that all broker-dealers inform their customers when a new account is opened, and on an annual basis thereafter, of payment for order flow practices (compensation received for placing orders through specialists on national securities exchanges, over-the-counter market makers, alternative trading systems, and ECN's (collectively, "market centers"). Consistent with the overriding principle of best execution, ETS routes orders to various market centers. ETS receives remuneration (generally in the form of per share cash payments or through profit sharing arrangements) for routing orders in securities to particular market centers for execution. Such remuneration is considered compensation to ETS, and the source and amount of any compensation received in connection with your transaction will be disclosed to you upon written request. ETS posts SEC Rule 606 quarterly reports that include order routing disclosures including the material aspects of the firm's relationships with outside market centers at www.etrade.com. In addition, on request, ETS may provide the identity of the venue to which your orders were routed for execution in the six months prior to the request, whether the orders were directed orders or nondirected orders, and the time of the transactions, if any, that resulted from such orders. ETS regularly assesses the execution quality provided by the market centers to which we route order flow in seeking best execution for our clients. For non-directed client orders, it is our policy to route orders to market centers based on a number of factors that are more fully discussed in the Supplemental Materials of FINRA Rule 5310, including where applicable, but not necessarily limited to, speed of execution, price improvement opportunities, differences in price dis-improvement, likelihood of executions, the marketability of the order, size guarantees, service levels and support, the reliability of order handling systems, customer needs and expectations, transaction costs and whether the firm will receive remuneration for routing order flow to such market centers. Price improvement is available under certain market conditions and for certain order types and we regularly monitor executions to test for such improvement if available.

Margin Accounts. The amount of margin required will be the greater of the (1) amount required by applicable laws, regulations, rules of applicable self-regulatory organizations and clearinghouses, or (2) amount required by ETS in its sole discretion. You will be charged interest on a daily basis on all debit balances that you owe to ETS and on credit extended to you by ETS for the purpose of purchasing, carrying, or trading in securities or otherwise. Interest is calculated on a 360-day basis using settlement date balances. Except as otherwise agreed by you and ETS, the applicable interest rate for margin loans will be determined by adding the prevailing base rate and the applicable sliding scale percentage rate, which is in turn determined by your average daily debit balance. Your stated interest rate is subject to change without notice during each period in accordance with fluctuations in your average daily debit balance and changes to the base rate that are attributable to a change in the Federal Funds rate. ETS will provide you with at least 30 days prior written notice before changing your stated interest rate for any other reason. Information about ETS's base rate is available upon written request to ETS. For more information on how ETS calculates interest, please see the Customer Agreement. If you have a margin account, this statement is a combined statement for both your margin account and special memorandum account. The permanent record of the separate account as required by Regulation T of the Federal Reserve Board is available for your inspection.

Free Credit Balances. Any cash balances in your securities account, which represent an obligation of ETS, are payable to you upon demand and referred to as free credit balances. Your free credit cash balances: 1) can be maintained in the securities account and will earn interest through the "Cash Balance Program" as more fully described at: <https://us.etrade.com/options-uninvested-cash>, and 2) as such are held unsegregated and may be used by ETS in the conduct of its business, subject to the limitations of Rule 15c3-3 under the Securities Exchange Act of 1934. Your free credit cash balances can alternatively be directed to other cash balance options. For E*TRADE Advisor Services clients your uninvested cash will be automatically swept into the Advisor Sweep Deposit Account Program ("ASDA Program"). For current rates and other information, speak to your investment advisor or call 866-789-0755. We will provide you with a copy of the ASDA Program Customer Agreement which can also be found at <http://www.etrade.com/easconnectsweepagreement> or requested by calling 866-789-0755.

Other Cash Balance Option. In addition to the Cash Balance Program you may have the option to have free credit balances in your securities account automatically transferred to a bank sweep product, which is an account at a bank (or banks, collectively, "Program Banks") whose deposits are insured by the FDIC, but which are not obligations of ETS. Accounts opened prior to May 10, 2018 may also be eligible to have their free credit balances transferred to certain money market mutual funds. For information about the products available for free credit balances go to www.etrade.com/sweepoptions ("Sweep Program"). The products available under the Sweep Program may change at any time. Notification of changes will be provided to the extent required by applicable law. Additionally, you may at any time change your selection among the products available in the Sweep Program. You may elect, subject to any limitation set forth in any Sweep Program agreement or, with respect to an account at a bank, under federal banking laws (which includes, without limitation, program banks' potential requirement of seven days' notice before permitting a withdrawal or transfer of funds from such account) that the balance in the bank deposit account be returned, or shares of the money market mutual fund in which you have a beneficial interest be liquidated and the proceeds returned, as applicable, to the securities account or remitted to you. With respect to your decision to participate in a bank sweep product, please remember you are responsible for monitoring the cash balance of your bank sweep accounts deposited with the Program Banks to determine whether you have total deposit balances held in the same capacity at any Program Bank in excess of the \$250,000 FDIC deposit insurance limit.

Options Trading. If you are approved for options trading, you are responsible for advising ETS of any material changes in your investment objectives or financial situation. Additionally, further information regarding commissions and other charges related to the execution of option transactions has been included in the confirmations of such transactions previously provided to you. Such information will also be made available promptly upon request.

Random Allocation of Options Assignment Notices. Assignment notices for short option contracts are allocated among customer short option positions in accordance with a random allocation method. A detailed description of ETS's random allocation method is available at etrade.com and a hard copy of the allocation procedures is available upon request.

Financial Statement. A financial statement of ETS is available for your inspection at its offices or at etrade.com or will be mailed to you upon your written request.

Valuation of Certain Alternative Investments (including DPP and REIT securities). Account statements for Individual Retirement Accounts may include valuations for alternative investments. The values of such investments are estimated and reflect either the most recent valuation provided to ETS by the issuer of the investment, or a valuation provided by an independent third party, which ETS will obtain as part of its services, on an annual or more frequent basis. ETS does not provide a guarantee of the value or the appropriateness of the appraisal methodology applied by the independent third party in providing a value and ETS assumes no responsibility for verifying the accuracy of any valuation presented. Failure of the issuer to provide a timely valuation is your sole responsibility. The investment may reflect no value if a valuation was unavailable or is inaccurate. Investment in non-publicly traded securities, which includes alternative investments, often involves higher risk and less liquidity than other investments. Because there is generally no secondary market for alternative investments, the values reported to you should not be relied upon as any indication of market value. You may be able to sell your interests in the alternative investments held in your account, if at all, only for amounts that are substantially less than their purchase price or the estimated values on your account statements if your statement reflects a distribution that included a return of capital on Direct Participation Programs and/or REITs, please note that said distributions are reported and a net investment per share estimated value is also reported. Pricing and distribution information has been provided by the sponsor, issuer or other external party responsible for reporting of the DPP or REIT and the classification of distributions as income or return of capital, in whole or in part, is subject to final accounting by such party(ies) and will be reported to you on a Form 1099 or K-1, as applicable.

In case of errors or questions about your Electronic Fund Transfers please contact us at 800-ETRADE-1 immediately or in writing at E*TRADE Securities LLC, PO Box 484, Jersey City, NJ 07303-0484 or by visiting etrade.com, if you think your statement or receipt is wrong or if you need more information about a transfer on the statement or receipt. The information contained in your account statement shall be binding upon you if you do not object within sixty (60) days for any transfer of funds subject to Regulation E, such as ATM and point-of-sale transfers, debit transactions, direct deposits, and withdrawals. We must hear from you no later than 60 days after we sent you the FIRST statement on which the error or problem appeared.

- (1) Tell us your name and account number.
- (2) Describe the error or the transfer you are unsure about, and explain as clearly as you can why you believe it is an error or why you need more information.
- (3) Tell us the dollar amount of the suspected error.

We will investigate your complaint and will correct any error promptly. If we take more than 10 business days to do this, we will credit your account for the amount you think is in error, so that you will have the use of the money during the time it takes us to complete our investigation.

ETS is an indirect subsidiary of E*TRADE Financial Corporation. If you have a complaint, please call 800-ETRADE1, or write to: E*TRADE Securities LLC, P.O. Box 484, Jersey City, NJ 07303-0484.

Definitions:

Activity/Trade Date. Trade date or transaction date of other entries.

Total Portfolio Percent. Percentage of your holding by issue of security.

DIV/CNPN % Yield. Annual dividend or bond % yield.

Open Orders. Buy or sell orders for securities that have not yet been executed or canceled.

Symbol/CUSIP. The symbol or identification number for each security.

¹ Denotes a security where either the country of issue or country of incorporation of the issuer is outside the US.

Pending and Unsettled Transactions. Based on the timing of statement generation, the value of certain unsettled trades and/or pending transactions (e.g., transactions that take place or settle after the last business day of the month) may not be reflected on your statement. Please e-mail us through etrade.com or call 800-ETRADE1 with any questions.

S1R8240 - 07/20



Account Number: [REDACTED]

Statement Period : December 1, 2021 - December 31, 2021

Account Type: NON-PROFIT

Customer Update:

Tax questions? No problem.

Get helpful tips, tools, and key dates in the Tax Center. Visit etrade.com/tax today.

ACCOUNT OVERVIEW

Last Statement Date: November 30, 2021

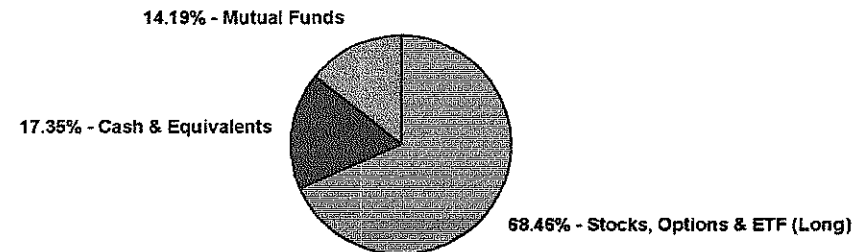
Beginning Account Value (On 11/30/21): \$ 137,962.79

Ending Account Value (On 12/31/21): \$ 140,101.55

Net Change: \$ 2,138.76

For current rates, please visit etrade.com/rates

ASSET ALLOCATION (AS OF 12/31/21)



ACCOUNT VALUE SUMMARY

	AS OF 12/31/21	AS OF 11/30/21	% CHANGE
Cash & Equivalents	\$ 24,307.05	\$ 24,011.05	1.23%
Total Cash/Margin Debt	\$ 24,307.05	\$ 24,011.05	1.23%
Stocks, Options & ETF (Long)	\$ 95,907.20	\$ 94,397.57	1.60%
Mutual Funds	\$ 19,887.30	\$ 19,554.17	1.70%
Total Value of Securities	\$ 115,794.50	\$ 113,951.74	1.62%
Net Account Value	\$ 140,101.55	\$ 137,962.79	1.55%

Securities products and services are offered by E*TRADE Securities LLC, Member FINRA/SIPC. Sweep Deposit Account is a bank deposit account with E*TRADE Bank, a Federal savings bank, Member FDIC. Sweep deposit accounts at each bank are FDIC-insured up to a maximum of \$250,000. Securities products and cash balances other than Sweep Deposit Account funds are not FDIC-insured, are not guaranteed deposits or obligations of E*TRADE Bank, and are subject to investment risk, including possible loss of the principal invested.

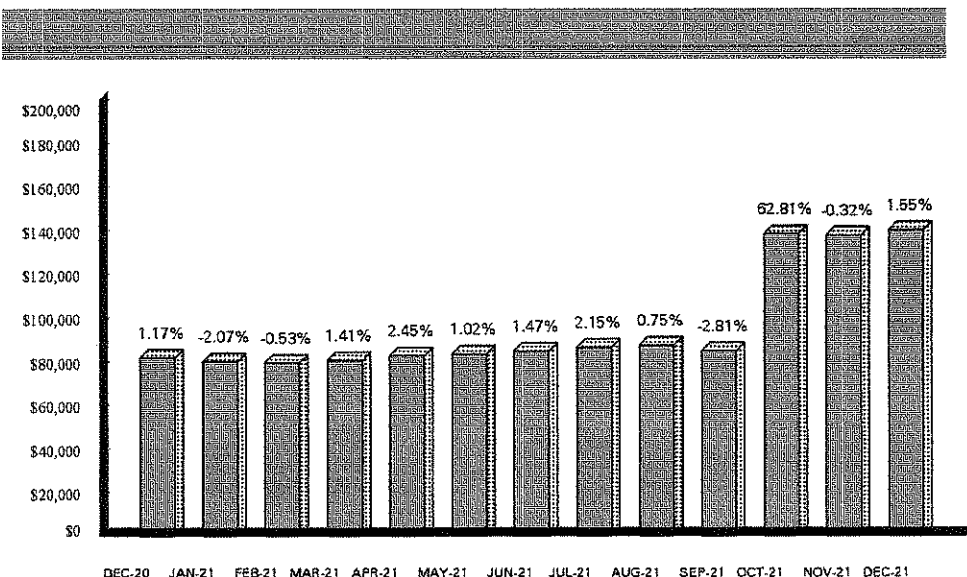


Account Number: [REDACTED]

Statement Period : December 1, 2021 - December 31, 2021

Account Type: NON-PROFIT

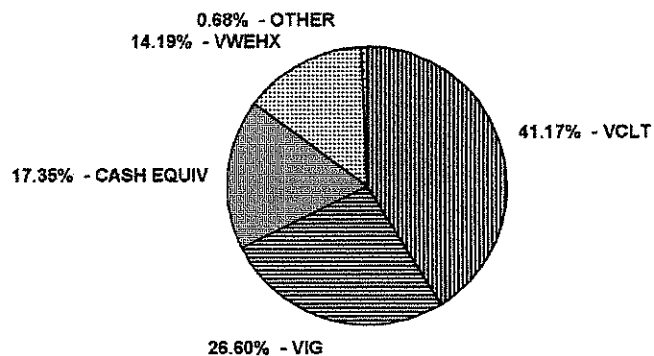
NET ACCOUNT VALUE BY MONTH END



ACCOUNT TRANSACTION SUMMARY

DESCRIPTION	THIS PERIOD	YEAR TO DATE
Securities Purchased	\$ 0.00	\$ -30,029.44
<u>Interest Received</u>		
Taxable	\$ 0.20	\$ 0.86
<u>Dividends Received</u>		
Taxable	\$ 528.89	\$ 2,399.56

TOP 10 ACCOUNT HOLDINGS (AS OF 12/31/21)





Account Number: [REDACTED]

Statement Period : December 1, 2021 - December 31, 2021

Account Type: NON-PROFIT

ACCOUNT HOLDINGS

CASH & CASH EQUIVALENTS (17.35% of Holdings)

DESCRIPTION	PORTFOLIO %	AMOUNT
Extended Insurance Sweep Deposit Account		
Opening Balance		24,011.05
Closing Balance	17.35	24,307.05
Average Balance		24,129.90
Extended Insurance Sweep Deposit Account Balance by Bank as of December 31, 2021		
JPMORGAN CHASE BANK N		24,307.05

Under the Extended Insurance Sweep Deposit Account (ESDA) Program, cash balances from your brokerage account into the ESDA Program may shift from one program bank to another on a daily basis and a different combination or subset of the Program Banks may be used from day to day with dynamic deposit limits. Your ESDA Program cash balances will be FDIC-insured up to an aggregate of at least \$1,250,000. Uninvested cash balances in the ESDA program are not covered by SIPC. The balance in your bank deposit sweep account may be withdrawn on your order and proceeds returned to your securities account or remitted to you. To see a list of Program Banks please visit www.etrade.com/esdaagreement or call us at 1-800-ETRADE-1 (1-800-387-2331).

TOTAL CASH & CASH EQUIVALENTS

17.35% \$24,307.05

STOCKS, OPTIONS & EXCHANGE-TRADED FUNDS (68.46% of Holdings)

DESCRIPTION	SYMBOL/ CUSIP	ACCT TYPE	QUANTITY	PRICE	TOTAL MKT VALUE	PORTFOLIO (%)	EST. ANNUAL INCOME	EST. ANNUAL YIELD (%)
***THOMSON REUTERS CORP COM NEW	TRI	Cash	8	119.6200	956.96	0.68	13.00	1.36%
VANGUARD SCOTSDALE FUNDS VANGUARD LONG-TERM CORPORATE BOND ETF	VCLT	Cash	545	105.8400	57,682.80	41.17	1,773.00	3.07%
VANGUARD SPECIALIZED FUNDS VANGUARD DIVIDEND APPRECIATION ETF	VIG	Cash	216.9865	171.7500	37,267.44	26.60	577.00	1.55%
TOTAL STOCKS, OPTIONS & ETF					\$95,907.20	68.46%	\$2,363.00	2.46%



Account Number: [REDACTED]

Statement Period : December 1, 2021 - December 31, 2021

Account Type: NON-PROFIT

MUTUAL FUNDS (14.19% of Holdings)

DESCRIPTION	SYMBOL/ CUSIP	ACCT TYPE	QUANTITY	PRICE	TOTAL MKT VALUE	PORTFOLIO (%)	EST ANNUAL INCOME
**VANGUARD FIXED INCOME SECS FD INC-HIGH YIELD CORP PORTFOL	VWEHX	Cash	3,342.404	\$9500	\$19,887.30	14.19	\$829.00
TOTAL MUTUAL FUNDS					\$19,887.30	14.19%	\$829.00
TOTAL PRICED PORTFOLIO HOLDINGS (ON 12/31/21)					\$140,101.55		
TOTAL ESTIMATED ACCOUNT HOLDINGS ANNUAL INCOME					\$3,192.00		

TRANSACTION HISTORY

DIVIDENDS & INTEREST ACTIVITY

DATE	TRANSACTION TYPE	DESCRIPTION	SYMBOL/ CUSIP	AMOUNT DEBITED	AMOUNT CREDITED
12/01/21	Dividend	**VANGUARD FIXED INCOME SECS FD INC-HIGH YIELD CORP PORTFOL RECORD 11/30/21 PAY 12/01/21	VWEHX		65.74
12/06/21	Dividend	VANGUARD SCOTTSDALE FUNDS VANGUARD LONG-TERM CORPORATE BOND ETF CASH DIV ON 545 SHS REC 12/02/21 PAY 12/06/21 NON-QUALIFIED DIVIDEND	VCLT		142.08
12/15/21	Dividend	***THOMSON REUTERS CORP COM NEW CASH DIV ON 8 SHS REC 11/18/21 PAY 12/15/21 FRGN W/H@SOURCE	TRI	0.49	3.24
12/23/21	Dividend	VANGUARD SPECIALIZED FUNDS VANGUARD DIVIDEND APPRECIATION ETF CASH DIV ON 216 SHS REC 12/21/21 PAY 12/23/21 NON-QUALIFIED DIVIDEND	VIG		166.86
12/27/21	Interest	EXTENDED INSURANCE SWEEP DEPOSIT ACCOUNT INTEREST			0.20



Account Number: [REDACTED]

Statement Period : December 1, 2021 - December 31, 2021

Account Type: NON-PROFIT

DIVIDENDS & INTEREST ACTIVITY (Continued)

DATE	TRANSACTION TYPE	DESCRIPTION	SYMBOL/ CUSIP	AMOUNT DEBITED	AMOUNT CREDITED
12/29/21	Dividend	VANGUARD SCOTTSDALE FUNDS VANGUARD LONG-TERM CORPORATE BOND ETF CASH DIV ON 545 SHS REC 12/27/21 PAY 12/29/21 NON-QUALIFIED DIVIDEND	VCLT		150.97
TOTAL DIVIDENDS & INTEREST ACTIVITY				\$0.49	\$529.09
NET DIVIDENDS & INTEREST ACTIVITY					\$528.60

OTHER ACTIVITY

DATE	DESCRIPTION	SYMBOL/ CUSIP	TRANSACTION TYPE	QUANTITY	PRICE	AMOUNT DEBITED	AMOUNT CREDITED
12/01/21	** VANGUARD FIXED INCOME SECS FD INC-HIGH YIELD CORP PORTFOL REINVEST PRICE \$ 5.87	VWEHX	Reinvest	11.199		65.74	
12/23/21	VANGUARD SPECIALIZED FUNDS VANGUARD DIVIDEND APPRECIATION ETF REIN @ 169.1368 REC 12/21/21 PAY 12/23/21	VIG	Div Reinvest	0.9865		166.86	
TOTAL OTHER ACTIVITY						\$232.60	
NET OTHER ACTIVITY						\$232.60	

EXTENDED INSURANCE SWEEP DEPOSIT ACCOUNT (ESDA) ACTIVITY (0.0100% APY/0.0100%APY Earned as of 12/31/21)

Under the Extended Insurance Sweep Deposit Account (ESDA) Program, cash balances from your brokerage account into the ESDA Program may shift from one program bank to another on a daily basis and a different combination or subset of the Program Banks may be used from day to day with dynamic deposit limits. Your ESDA Program cash balances will be FDIC-insured up to an aggregate of at least \$1,250,000. Uninvested cash balances in the ESDA program are not covered by SIPC. The balance in your bank deposit sweep account may be withdrawn on your order and proceeds returned to your securities account or remitted to you. To see a list of Program Banks please visit www.etrade.com/esdaagreement or call us at 1-800-ETRADE-1 (1-800-387-2331).

DATE	TRANSACTION TYPE	DESCRIPTION	TRANSACTION AMOUNT
12/01/21		OPENING BALANCE	\$24,011.05
12/06/21	Deposit	EXTND INS SWEEP ACCT(FDIC-INS)	142.08
12/16/21	Deposit	EXTND INS SWEEP ACCT(FDIC-INS)	2.75
12/23/21	Deposit	EXTND INS SWEEP ACCT(FDIC-INS)	166.86
12/27/21	Withdrawal	EXTND INS SWEEP ACCT(FDIC-INS)	-166.56
12/29/21	Deposit	EXTND INS SWEEP ACCT(FDIC-INS)	150.97
12/31/21		CLOSING BALANCE	\$24,307.05

Partnership for Children of Cumberland County, Inc.
Accounting Policies and Procedures

Section 29 – Investment Policy

Purpose:

- a. To formalize the Board's attitudes and expectations for the investment of PFC's investment portfolio.
- b. To establish investment objectives, standards of prudence, eligible investments and safekeeping and custodial procedures necessary for the prudent management of non-State funds of the Partnership for Children of Cumberland County, Inc. (PFC).
- c. To create a framework for effective communication between the staff, committee members and the Board.

1. Objectives

- a. PFC's investment portfolio shall be designed to attain the best yield, throughout economic cycles, commensurate with PFC's conservative investment risk constraints and the cash flow characteristics of the portfolio.
- b. The portfolio will remain sufficiently liquid to meet operating requirements that are reasonably anticipated.
- c. The objective is to mitigate credit risk and interest-rate risk and comply with all fiduciary, prudence and due diligence requirements that experienced professionals would utilize.

2. Policies/General Guidelines

- a. **Prudence** – The standard of prudence to be used by officers and employees involved in the investment process is the prudent investor rule which states: Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.
- b. **Ethics and Conflicts of Interest** – Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with the proper execution of the investment program, or which could impair their ability to make impartial investment decisions.
- c. **Semi-Annual Review** – The Finance Committee, Executive Committee and Board of Directors will review the investments periodically but no less frequently than semi-annually.

Partnership for Children of Cumberland County, Inc.
Accounting Policies and Procedures

Section 29 – Investment Policy

d. Identification of Short-Term and Mid-Term Investments

- 1) Investments for short-term needs include U.S. Treasury obligations; U.S. Agency securities; and time deposit open accounts, certificates of deposit and savings accounts.
- 2) Investments for the longer term include bankers' acceptances; commercial paper; investment grade bonds; high-quality stocks; no-load mutual funds and money market funds; and exchange trade funds.

e. **Authorized and Suitable Investments** – Funds governed by this Policy may be invested in the instruments described below. Investments not listed below are strictly prohibited.

- 1) United States Treasury Security. Treasury Obligations of the United States Government for which the full faith and credit of the United States are pledged for the payment of principal and interest and with maturities not exceeding three years from the date of purchase.
- 2) United States Agency Securities. Obligations issued or guaranteed by any agency of the United States Government.
- 3) Obligations of the State of North Carolina. Lawfully issued debt obligations of North Carolina and its political subdivisions that have a long-term rating of AAA or an equivalent rating or better. Maturities for these obligations shall not exceed three years.
- 4) Bankers' Acceptances. Time drafts drawn on and accepted by a commercial bank, otherwise known as bankers' acceptances, issued by domestic commercial banks possessing the highest rating issued by Moody's Investor Services, Inc. or Standard and Poor's Corporation.
- 5) Commercial Paper. Commercial paper issued by domestic corporations, that has received the highest rating issued by Moody's Investor Services, Inc. or Standard and Poor's Corporation. Eligible paper is further limited to issuing corporations that have total commercial paper program size in excess of five hundred million dollars (\$500,000,000).
- 6) Investment Grade Bonds. Bonds with a credit rating of Aa3 or higher by Moody's Investor Services, Inc. or a rating of AAA or higher by Standard and Poor's Corporation.

Partnership for Children of Cumberland County, Inc.
Accounting Policies and Procedures

Section 29 – Investment Policy

- 7) High-quality Stocks. Stocks with low leverage, high profitability, and low earnings volatility.
 - 8) Exchange Traded Funds. Funds that track broad market indexes, have strong performance records and low fees.
 - 9) Time Deposit Open Accounts, Certificates of Deposit, and Savings Accounts that are issued by a state or national bank or savings bank insured by the Federal Deposit Insurance Corporation. Maturities may not exceed 48 months.
 - 10) No-Load Money Market Mutual Funds that are registered with and regulated by the Securities and Exchange Commission that:
 - 1) Have a dollar-weighted average stated maturity of 90 days or fewer;
 - 2) Seek to maintain a stable net asset value of \$1 per share;
 - 3) Are A-rated or above; and
 - 4) Have provided the Agency with a prospectus and other information required by the Securities Exchange Act of 1934 or the Investment Company Act of 1940.
 - 11) No-Load Money Market Mutual Funds that invest in short-term debt securities, such as certificates of deposit, Treasury bills, and commercial paper.
- f. **Diversification of Investment** – PFC’s investment portfolio may be diversified to limit market and credit risk by observing the following limitations:
- 1) U. S. Treasury Obligations may consist of up to 100% of the total portfolio.
 - 2) U. S. Agency Securities may consist of up to 20% of the portfolio.
 - 3) Obligations of the State of North Carolina. No more than 20% of the total portfolio may be invested in the obligations of any single issuer and no more than 40% of the total portfolio may be invested in these securities.
 - 4) Bankers’ Acceptances may consist of 20% of the total portfolio.
 - 5) Commercial Paper may consist of 20% of the total portfolio.
 - 6) Investment Grade Bonds may consist of 50% of the total portfolio.

Partnership for Children of Cumberland County, Inc.
Accounting Policies and Procedures

Section 29 – Investment Policy

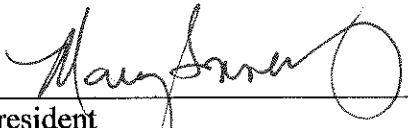
- 7) High-quality Stocks may comprise 10% of the total portfolio.
- 8) Exchange Traded Funds may comprise 20% of the total portfolio.
- 9) Time Deposit Open Accounts, Certificates of Deposit, and Savings Accounts may comprise 100% of the total portfolio.
- 10) No-Load Money Market Funds may comprise 75% of the total portfolio.
- 11) No-Load Money Market Mutual Funds may comprise no more than 25% of the total portfolio.
Time Deposit Open Accounts, Certificates of Deposit and Savings Accounts may comprise 100% of the total portfolio.
- g. **Sale of Securities** – PFC's policy is to hold securities to maturity.
- h. **Safekeeping and Custody** – All investments shall be properly controlled to safeguard against theft, misuse or damage. Certificates and other investment documents will be properly controlled by the Vice President of Finance and bankers or brokers, if any.

3. Procedures

- a. Prior to the maturity date for each investment and at least semi-annually, the President or Vice President of Finance will communicate an assessment of the opportunities for the investment within the framework of the established policies, e.g., instruments, current interest rates, investment periods, to the Finance Committee.
- b. Board members, local business leaders and other staff may be included in the assessment based on their area of expertise.
- c. Additional information will include a review PFC's current investments, current year income and expenditures, projected income and expenditures for the upcoming fiscal year as well as the foreseeable economic climate.
- d. The Vice President of Finance or designee will be responsible for implementing the decision of the Finance Committee.
- e. The Finance Committee's decisions will be forwarded to the Board of Directors for information purposes.

Partnership for Children of Cumberland County, Inc.
Accounting Policies and Procedures

Section 29 – Investment Policy



President



Procedures Approval Date



Procedures Effective Date

Policy:

Created/Approved – November 2012; Effective – December 2012

Revised – February 2014; Effective – February 2014

Revised – March 2017; Effective – April 2017

Procedures:

Created/Approved – November 2012; Effective – December 2012

Revised – February 2014; Effective – February 2014

Job Titles updates – January 2014

Revised – August 2018; Effective – August 2018



**Partnership for Children of Cumberland County, Inc.
Contingency Reversion Plan
FY 2122**

Reversions or Reserved Funds							
Direct Service Provider	Activity	Description/Comments	Amount	Approval or Recommendation	Date	Description/Comments	Amount
N/A	N/A	Return of FY20/21 reverted funds from NCPC	\$459,422	To Board for recommendation	11/18/21	Approved by Board	\$459,422
N/A	N/A	*NEW* Smart Start Services Funds	\$231,005	To Board for recommendation	01/27/22		\$231,005
PFC	Child Care Subsidy TANF	Decrease funding due to need through yearend	\$84,000	To Board for recommendation	01/27/22		\$84,000
PFC	Family Connects	Decrease funding due to need through yearend	\$50,000	To Board for recommendation	01/27/22		\$50,000
			\$824,427	Total Reverted/Received		\$ 824,427.00	
Requests for Additional Funding							
Kerri Hurley	Kindermusik & Music Therapy Connection	Serve additional classes & purchase kits for classrooms being served virtually	\$17,610	To Board for recommendation	11/18/21	Approved by Board	\$17,610
CCSA	WAGE\$	Increase to Tier 3 for 3rd & 4th Quarter	\$200,000	To Board for recommendation	11/18/21	Approved by Board	\$200,000
PFC	Community Engagement	Increased cost-allocation plan related expenses; plus \$94,300 in additional outreach and marketing efforts	\$25,812	To Board for recommendation	11/18/21	Approved by Board	\$25,812
CCDSS	DSS Child Care Subsidy	Serve approximately 25 additional Smart Start eligible children from waiting list	\$200,000	To Board for recommendation	11/18/21	Approved by Board	\$200,000
CCDSS	DSS Child Care Subsidy Admin	Fund additional staff to support additional children being served from wait list	\$16,000	To Board for recommendation	11/18/21	Approved by Board	\$16,000
PFC	Community Engagement	Increased cost-allocation plan related expenses; plus \$94,300 in additional outreach and marketing efforts	\$132,000	To Board for recommendation	01/27/22		\$132,000
PFC	Planning, Monitoring and Evaluation	Increased for Mosaic software, licenses, migration and other support services	\$99,005	To Board for recommendation	01/27/22		\$99,005
PFC	NC Pre-K Enhancements TANF	10-month 2% Enhancements *amount may be adjusted	\$71,000	To Board for recommendation	01/27/22		\$71,000
PFC	NC Pre-K Enhancements Non-TANF	10-month 2% Enhancements *amount may be adjusted	\$13,000	To Board for recommendation	01/27/22		\$13,000
PFC	WAGE\$	Increase to Tier 3 for 3rd & 4th Quarter	\$50,000	To Board for recommendation	01/27/22		\$50,000
			\$ 824,427.00	Total Allocated		\$ 824,427.00	
Balance Left to Allocate						\$	-

Partnership for Children of Cumberland County, Inc. - FY 21/22, 22/23, 23/24 Proposed Smart Start Allocations
(Created: January 11, 2021) UPDATED January 12, 2022

Effective 02-15-2022										
PSC	AC	Activity	Contractor	Final Allocation Team Recommendations to Board - Projections for FY 21/22-22/23-23/24 Smart Start Allocations Effective 07-01-2021	Increases due to allocation of prior year unspent Smart Start Funds [\$459,422]	BOARD APPROVED ON 11/18/2021 Projections for FY 21/22 Smart Start Allocations Effective 12/31/2021	NEW Smart Start Funding [Services \$207,413 plus \$23,592; Admin \$XXXXXX] Does NOT need to be included in Smart Start mandates. Effective 02/15/2022	Budget Amendments Effective 02/15/2022	BOARD APPROVED ON 01/27/2022 Projections for FY 21/22 Smart Start Allocations Effective 02/15/2022	Totals and Percentages to Ensure Smart Start Legislative Mandates Are Met
		EC&E Subsidy [X3XX]								
2341	002	Child Care Subsidy (TANF)	Partnership for Children	\$ 366,368	\$ -	\$ 366,368		\$ (84,000)	\$ 282,368	
2342	034	NC Pre-K Enhancements (TANF)	Partnership for Children	\$ 71,000	\$ -	\$ 71,000		\$ 71,000	\$ 142,000	
2340	760	DSS Child Care Subsidy (TANF)	Department of Social Services	\$ 2,230,306	\$ 200,000	\$ 2,430,306			\$ 2,430,306	(\$ 2,803,934 required)
2341	218	FTCC CC Scholarship (TANF)	Fayetteville Technical Community College	\$ 207,260	\$ -	\$ 207,260			\$ 207,260	
										\$ 3,061,934 45%
2361	021	Child Care Subsidy/Admin.	Partnership for Children	\$ 41,000	\$ -	\$ 41,000			\$ 41,000	
2360	750	DSS CC Subsidy Support/Admin.	Department of Social Services	\$ 159,807	\$ 16,000	\$ 175,807			\$ 175,807	
2361	256	FTCC CC Scholarship/Admin.	Fayetteville Technical Community College	\$ 11,550	\$ -	\$ 11,550			\$ 11,550	
										\$ 228,357 3%
2347	022	Child Care Subsidy (Non-TANF)	Partnership for Children	\$ 60,000	\$ -	\$ 60,000			\$ 60,000	
2348	035	NC Pre-K Enhancements (non-TANF)	Partnership for Children	\$ 12,527	\$ -	\$ 12,527		\$ 13,000	\$ 25,527	\$ 85,527 1%
										\$ 3,375,818 49%
		EC&E Quality [X1XX]								
3104	001	Child Care Resource and Referral	Partnership for Children	\$ 1,195,000	\$ -	\$ 1,195,000			\$ 1,195,000	
3107	720	WAGES	Child Care Services Association	\$ 398,091	\$ 200,000	\$ 598,091		\$ 50,000	\$ 648,091	
3115	036	Lending Library	Partnership for Children	\$ 47,325	\$ -	\$ 47,325			\$ 47,325	
										\$ 1,890,416 27%
										\$ 5,266,234 77%
										(\$ 4,378,709 required) 70% required/80% target
		Health/Safety [X4XX]								
5410	259	ABCD [Assuring Better Child Health & Development]	4Cs (Carolina Collaborative Community Care)	\$ 92,000	\$ -	\$ 92,000			\$ 92,000	
5413	032	Family Connects	Partnership for Children	\$ 100,000	\$ -	\$ 100,000		\$ (50,000)	\$ 50,000	
5417	220	Kindermusik	Kerri Hurley	\$ 57,209	\$ 17,610	\$ 74,819			\$ 74,819	
3414	263	Child Care Health Consultant	Cumberland County Health Dept	\$ 60,348	\$ -	\$ 60,348			\$ 60,348	
										\$ 277,167 4%
		Family Support [X5XX]								
5505	232	Circle of Parents Support Program	Autism Society of Cumberland County	\$ 45,000	\$ -	\$ 45,000			\$ 45,000	
5505	031	All Children Excel	Partnership for Children	\$ 157,550	\$ -	\$ 157,550			\$ 157,550	
5506	037	Kaleidoscope	Partnership for Children	\$ 41,300	\$ -	\$ 41,300			\$ 41,300	
5517	030	Community Engage. & Dev.	Partnership for Children	\$ 432,375	\$ 25,812	\$ 458,187	\$ 132,000		\$ 590,187	
5523	262	Reach Out & Read (ROR)	4Cs (Carolina Collaborative Community Care)	\$ 16,500	\$ -	\$ 16,500			\$ 16,500	
										\$ 850,537 12%

Partnership for Children of Cumberland County, Inc. - FY 21/22, 22/23, 23/24 Proposed Smart Start Allocations
(Created: January 11, 2021) UPDATED January 12, 2022

PSC	AC	Activity	Contractor	Final Allocation Team Recommendations to Board - Projections for FY 21/22-22/23-23/24 Smart Start Allocations Effective 07-01-2021	Increases due to allocation of prior year unspent Smart Start Funds [\$459,422]	BOARD APPROVED ON 11/18/2021 Projections for FY 21/22 Smart Start Allocations Effective 12/31/2021	NEW Smart Start Funding [Services \$207,413 plus \$23,592; Admin \$XXXXXX] Does NOT need to be included in Smart Start mandates. Effective 02/15/2022	Budget Amendments Effective 02/15/2022	BOARD APPROVED ON 01/27/2022 Projections for FY 21/22 Smart Start Allocations Effective 02/15/2022	Totals and Percentages to Ensure Smart Start Legislative Mandates Are Met
		System Support [X6XX]								
5603	007	Planning, Monitoring & Evaluation	Partnership for Children	\$ 387,052	\$ -	\$ 387,052	\$ 99,005		\$ 486,057	
		*Consolidate FRC and Comm Engage								\$ 486,057 7%
										\$ 1,613,761 23%
										20% target
										\$ 6,879,995 100%
		Requests (Over)/Under Allocation		\$ -						\$ -
		TOTAL SERVICES		\$ 6,189,568		\$ 6,648,990		\$ -	\$ 6,879,995	
9100	999	Administration	Partnership for Children	\$ 317,749	\$ -	\$ 317,749	TBD		\$ 317,749	\$ 317,749 5%
9200	990	Fundraising - 1% Allowance of Total Allocation. Maximum amount is \$65,730	Partnership for Children	\$ 65,730	\$ -	\$ 65,730			\$ 65,730	\$ 65,730 1%
		TOTAL ADMINISTRATION		\$ 383,479		\$ 383,479			\$ 383,479	
		TOTAL ALLOCATION		\$ 6,573,047	\$ 459,422	\$ 7,032,469	\$ 231,005		\$ 7,263,474	\$ 7,263,474

Projected Base Allocation for Annual Funding	\$ 6,573,047
Projected PREVIOUS YEAR REVERTED Smart Start Funding	\$ 459,422
NEW Smart Start Funding [\$207,413 +]	\$ -
NEW FULL ALLOCATION	\$ 7,032,469
Less Current Requests for Smart Start Funding	\$ (459,422)
Unallocated Funds	\$ -
Requests MORE THAN available Smart Start funding	\$ -

\$ 6,573,047
\$ 459,422
\$ 231,005
\$ 7,263,474
\$ (231,005)
\$ -

Partnership for Children of Cumberland County, Inc. - FY 21/22, 22/23, 23/24 Proposed Smart Start Allocations
(Created: January 11, 2021) UPDATED January 12, 2022

PSC	AC	Activity	Contractor	Final Allocation Team Recommendations to Board - Projections for FY 21/22-22/23-23/24 Smart Start Allocations Effective 07-01-2021	Increases due to allocation of prior year unspent Smart Start Funds [\$459,422]	BOARD APPROVED ON 11/18/2021 Projections for FY 21/22 Smart Start Allocations Effective 12/31/2021	NEW Smart Start Funding [Services \$207,413 plus \$23,592; Admin \$XXXXXX] Does NOT need to be included in Smart Start mandates. Effective 02/15/2022	Budget Amendments Effective 02/15/2022	BOARD APPROVED ON 01/27/2022 Projections for FY 21/22 Smart Start Allocations Effective 02/15/2022	Totals and Percentages to Ensure Smart Start Legislative Mandates Are Met
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THE INFORMATION BELOW IS AN INTEGRAL COMPONENT TO THIS DOCUMENT.

Direct funding towards the highest priority needs, “move the needle” and have a substantial impact with collective strategic investments, and lead to the outcomes PFC desires for children, families, and/or early childhood professionals in the Early Childhood System. These outcomes can be grouped into three categories:

- *Access outcomes includes the supports and services that all children and families should be able to access.
- *Quality outcomes underscore what research and practice indicates; access alone does not provide the desired outcomes, high quality supports and services are essential.
- *Equity outcomes target specific populations. With achievement gaps, disparities in health status, and the geographic and socioeconomic diversities in Cumberland County, there is a need to target resources and services to specific populations.

The FY 21/22 Smart Start Allocation Plan and organizational budget plan will be submitted to the Board for approval.

Legislative Mandates:

- (1) Not less than seventy percent (70%) of the funds spent in each year of the direct services allocation must be used for programs child care-related activites and early childhood education
 - (2) Not less than thirty percent (30%) of the funds spent in each year of the direct services allocation must be used for child care subsidies
 - (3) Because of the \$59m federal funding matching requirement, PFC is required to maintain child care subsidies at not less than \$2,803,934.
- A Smart Start allocation reduction in any amount or percentage must come from other activities and not from the activities with PSC 2340 or PSC 2341.

**Partnership for Children of Cumberland County, Inc.
In-House Activity Budget Revision/Amendment Request**

Unit:	Partnership for Children of Cumberland County, Inc.		Activity Name:		Community Engagement & Development [5517-030]
	Community Engagement		Requested Effective Date:		2/15/2022
Line #	Description	Budget Effective 12/31/21	Amount Changed	Budget Effective 02/15/22	Explanation
11	Personnel	\$ 283,300.00	\$ -	\$ 283,300.00	
12	Contracted Professional Services	\$ 76,750.00	\$ 60,000.00	\$ 136,750.00	Increase for website services and databased upgrades not previously budgeted.
14	Office Supplies & Materials	\$ 5,500.00	\$ 3,000.00	\$ 8,500.00	Increase due to cost allocation of supplies (masks, etc.) not previously budgeted.
15	Service Related Supplies	\$ 50.00	\$ -	\$ 50.00	
17	Travel	\$ 500.00	\$ -	\$ 500.00	
18	Communications & Postage	\$ 4,800.00	\$ -	\$ 4,800.00	
19	Utilities	\$ 18,000.00	\$ -	\$ 18,000.00	
20	Printing and Binding	\$ 750.00	\$ -	\$ 750.00	
21	Repair and Maintenance	\$ 27,500.00	\$ 20,000.00	\$ 47,500.00	Increase due to cost allocations of necessary repairs and maintenance that were not previously budgeted or under budgeted.
22	Meeting/Conference Expense	\$ 750.00	\$ -	\$ 750.00	
23	Employee Training (no travel)	\$ 1,800.00	\$ -	\$ 1,800.00	
24	Advertising and Outreach	\$ 26,687.00	\$ 44,500.00	\$ 71,187.00	Increase to support outreach and marketing efforts through the fiscal yearend.
25	Board Member Expense	\$ -	\$ -	\$ -	
27	Office Rent (Land, Buildings, Etc.)	\$ -	\$ -	\$ -	
28	Furniture Rental	\$ -	\$ -	\$ -	
29	Equipment Rental (Phones, Computers, etc.)	\$ 1,200.00	\$ 3,000.00	\$ 4,200.00	Increase due to cost allocation of phones, etc. not previously budgeted.
30	Vehicle Rental	\$ -	\$ -	\$ -	
31	Dues, Subscriptions and Fees	\$ 5,300.00	\$ 1,500.00	\$ 6,800.00	Increase due to upgrade on web hosting as a result of increased web traffic ALREADY PAID
32	Insurance & Bonding	\$ 3,300.00		\$ 3,300.00	
33	Book/Library Reference Materials	\$ -		\$ -	
34	Mortgage Interest/Bank Fees	\$ -		\$ -	
35	Other Expenses	\$ -		\$ -	
39	Furniture/Non-Computer Eqpt. \$500+ per item	\$ 1,500.00	\$ -	\$ 1,500.00	
40	Computer Equipment/Printers, \$500+ per item	\$ 500.00	\$ -	\$ 500.00	
41	Furniture/Eqpt. under \$500 per item	\$ -		\$ -	
43	Purchases of Services	\$ -		\$ -	
45	Stipends/Scholarships	\$ -		\$ -	
46	Cash Grants and Awards	\$ -		\$ -	
47	Non-Cash Grants and Awards	\$ -		\$ -	
	Total	\$ 458,187.00	\$ 132,000.00	\$ 590,187.00	

Department Manager Signature _____

Date _____

Fiscal Year 2021/2022

**Partnership for Children of Cumberland County, Inc.
In-House Activity Budget Revision/Amendment Request**

Unit:	Partnership for Children of Cumberland County, Inc.		Activity Name:		Planning Monitoring and Evaluation [5603-007]
	Planning Monitoring and Evaluation		Requested Effective Date:		2/15/2022
Line #	Description	Budget Effective 07/01/21	Amount Changed	Budget Effective 02/15/22	Explanation
11	Personnel	\$ 244,836.00	\$ -	\$ 244,836.00	
12	Contracted Professional Services	\$ 43,000.00	\$ 50,000.00	\$ 93,000.00	Mosaic migration services, technical support, and related support services
14	Office Supplies & Materials	\$ 50,000.00	\$ 49,005.00	\$ 99,005.00	Mosaic user licenses for various data reporting modules
15	Service Related Supplies	\$ 300.00	\$ -	\$ 300.00	
17	Travel	\$ 3,116.00	\$ -	\$ 3,116.00	
18	Communications & Postage	\$ 10,000.00	\$ -	\$ 10,000.00	
19	Utilities	\$ 6,000.00	\$ -	\$ 6,000.00	
20	Printing and Binding	\$ 300.00	\$ -	\$ 300.00	
21	Repair and Maintenance	\$ 10,000.00	\$ -	\$ 10,000.00	
22	Meeting/Conference Expense	\$ 300.00	\$ -	\$ 300.00	
23	Employee Training (no travel)	\$ 7,500.00	\$ -	\$ 7,500.00	
24	Advertising and Outreach	\$ 500.00	\$ -	\$ 500.00	
25	Board Member Expense	\$ -	\$ -	\$ -	
27	Office Rent (Land, Buildings, Etc.)	\$ -	\$ -	\$ -	
28	Furniture Rental	\$ -	\$ -	\$ -	
29	Equipment Rental (Phones, Computers, etc.)	\$ 3,200.00	\$ -	\$ 3,200.00	
30	Vehicle Rental	\$ 300.00	\$ -	\$ 300.00	
31	Dues, Subscriptions and Fees	\$ 600.00	\$ -	\$ 600.00	
32	Insurance & Bonding	\$ 3,000.00	\$ -	\$ 3,000.00	
33	Book/Library Reference Materials	\$ -	\$ -	\$ -	
34	Mortgage Interest/Bank Fees	\$ -	\$ -	\$ -	
35	Other Expenses	\$ -	\$ -	\$ -	
39	Furniture/Non-Computer Eqpt. \$500+ per item	\$ 300.00	\$ -	\$ 300.00	
40	Computer Equipment/Printers, \$500+ per item	\$ 3,000.00	\$ -	\$ 3,000.00	
41	Furniture/Eqpt. under \$500 per item	\$ 800.00	\$ -	\$ 800.00	
43	Purchases of Services	\$ -	\$ -	\$ -	
45	Stipends/Scholarships	\$ -	\$ -	\$ -	
46	Cash Grants and Awards	\$ -	\$ -	\$ -	
47	Non-Cash Grants and Awards	\$ -	\$ -	\$ -	
	Total	\$ 387,052.00	\$ 99,005.00	\$ 486,057.00	

Department Manager Signature _____

Date _____

Fiscal Year 2021/2022

**Partnership for Children of Cumberland County, Inc.
In-House Activity Budget Revision/Amendment Request**

Unit: Partnership for Children of Cumberland County, Inc. Child Care Resource & Referral		Activity Name: PFC Child Care Subsidy TANF/CCDF [2341-002] Requested Effective Date: 2/15/2022			
Line #	Description	Budget Effective 07/01/21	Amount Changed	Budget Effective 02/15/22	Explanation
11	Personnel	\$ -		\$ -	
12	Contracted Professional Services	\$ -		\$ -	
14	Office Supplies & Materials	\$ -		\$ -	
15	Service Related Supplies	\$ -		\$ -	
17	Travel	\$ -		\$ -	
18	Communications & Postage	\$ -		\$ -	
19	Utilities	\$ -		\$ -	
20	Printing and Binding	\$ -		\$ -	
21	Repair and Maintenance	\$ -		\$ -	
22	Meeting/Conference Expense	\$ -		\$ -	
23	Employee Training (no travel)	\$ -		\$ -	
24	Advertising and Outreach	\$ -		\$ -	
25	Board Member Expense	\$ -		\$ -	
27	Office Rent (Land, Buildings, Etc.)	\$ -		\$ -	
28	Furniture Rental	\$ -		\$ -	
29	Equipment Rental (Phones, Computers, etc.)	\$ -		\$ -	
30	Vehicle Rental	\$ -		\$ -	
31	Dues, Subscriptions and Fees	\$ -		\$ -	
32	Insurance & Bonding	\$ -		\$ -	
33	Book/Library Reference Materials	\$ -		\$ -	
34	Mortgage Interest/Bank Fees	\$ -		\$ -	
35	Other Expenses	\$ -		\$ -	
39	Furniture/Non-Computer Eqpt. \$500+ per item	\$ -		\$ -	
40	Computer Equipment/Printers, \$500+ per item	\$ -		\$ -	
41	Furniture/Eqpt. under \$500 per item	\$ -		\$ -	
43	Purchases of Services	\$ 366,368.00	\$ (84,000.00)	\$ 282,368.00	Decrease due to lesser demand for services as a result of the COVID-19 pandemic
45	Stipends/Scholarships	\$ -		\$ -	
46	Cash Grants and Awards	\$ -		\$ -	
47	Non-Cash Grants and Awards	\$ -		\$ -	
	Total	\$ 366,368.00	\$ (84,000.00)	\$ 282,368.00	

Department Manager Signature

Date

Fiscal Year 2021/2022

**Partnership for Children of Cumberland County, Inc.
In-House Activity Budget Revision/Amendment Request**

Unit: Partnership for Children of Cumberland County, Inc.		Activity Name: Family Connects [5413-032]	
Community Engagement		Requested Effective Date: 2/15/2022	

Line #	Description	Budget Effective 07/01/21	Amount Changed	Budget Effective 02/15/22	Explanation
11	Personnel	\$ 37,750.00	\$ (25,000.00)	\$ 12,750.00	The staff position remains unfilled. The decrease is due to lapse salaries.
12	Contracted Professional Services	\$ 11,275.00	\$ (5,000.00)	\$ 6,275.00	Decrease anticipated need to yearend.
14	Office Supplies & Materials	\$ 2,000.00	\$ (1,000.00)	\$ 1,000.00	Decrease anticipated need to yearend.
15	Service Related Supplies	\$ 8,000.00	\$ (4,000.00)	\$ 4,000.00	Decrease anticipated need to yearend.
17	Travel	\$ 6,125.00	\$ (4,000.00)	\$ 2,125.00	Decrease anticipated need to yearend.
18	Communications & Postage	\$ 1,000.00	\$ -	\$ 1,000.00	
19	Utilities	\$ 700.00	\$ -	\$ 700.00	
20	Printing and Binding	\$ 3,500.00	\$ (1,500.00)	\$ 2,000.00	Decrease anticipated need to yearend.
21	Repair and Maintenance	\$ 900.00	\$ -	\$ 900.00	
22	Meeting/Conference Expense	\$ 2,500.00	\$ -	\$ 2,500.00	
23	Employee Training (no travel)	\$ 5,000.00	\$ (4,000.00)	\$ 1,000.00	Decrease anticipated need to yearend.
24	Advertising and Outreach	\$ 13,750.00	\$ (5,500.00)	\$ 8,250.00	Decrease anticipated need to yearend.
25	Board Member Expense	\$ -	\$ -	\$ -	
27	Office Rent (Land, Buildings, Etc.)	\$ -	\$ -	\$ -	
28	Furniture Rental	\$ -	\$ -	\$ -	
29	Equipment Rental (Phones, Computers, etc.)	\$ -	\$ -	\$ -	
30	Vehicle Rental	\$ -	\$ -	\$ -	
31	Dues, Subscriptions and Fees	\$ -	\$ -	\$ -	
32	Insurance & Bonding	\$ -	\$ -	\$ -	
33	Book/Library Reference Materials	\$ -	\$ -	\$ -	
34	Mortgage Interest/Bank Fees	\$ -	\$ -	\$ -	
35	Other Expenses	\$ -	\$ -	\$ -	
39	Furniture/Non-Computer Eqpt. \$500+ per item	\$ -	\$ -	\$ -	
40	Computer Equipment/Printers, \$500+ per item	\$ 7,500.00	\$ -	\$ 7,500.00	
41	Furniture/Eqpt. under \$500 per item	\$ -	\$ -	\$ -	
43	Purchases of Services	\$ -	\$ -	\$ -	
45	Stipends/Scholarships	\$ -	\$ -	\$ -	
46	Cash Grants and Awards	\$ -	\$ -	\$ -	
47	Non-Cash Grants and Awards	\$ -	\$ -	\$ -	
	Total	\$ 100,000.00	\$ (50,000.00)	\$ 50,000.00	

Department Manager Signature _____

Date _____

Fiscal Year 2021/2022

**Partnership for Children of Cumberland County, Inc.
In-House Activity Budget Revision/Amendment Request**

Unit: Partnership for Children of Cumberland County, Inc. Child Care Resource & Referral		Activity Name: NC Pre-K Enhancements TANF/CCDF [2342-034] Requested Effective Date: 2/15/2022			
Line #	Description	Budget Effective 07/01/21	Amount Changed	Budget Effective 02/15/22	Explanation
11	Personnel	\$ -		\$ -	
12	Contracted Professional Services	\$ -		\$ -	
14	Office Supplies & Materials	\$ -		\$ -	
15	Service Related Supplies	\$ -		\$ -	
17	Travel	\$ -		\$ -	
18	Communications & Postage	\$ -		\$ -	
19	Utilities	\$ -		\$ -	
20	Printing and Binding	\$ -		\$ -	
21	Repair and Maintenance	\$ -		\$ -	
22	Meeting/Conference Expense	\$ -		\$ -	
23	Employee Training (no travel)	\$ -		\$ -	
24	Advertising and Outreach	\$ -		\$ -	
25	Board Member Expense	\$ -		\$ -	
27	Office Rent (Land, Buildings, Etc.)	\$ -		\$ -	
28	Furniture Rental	\$ -		\$ -	
29	Equipment Rental (Phones, Computers, etc.)	\$ -		\$ -	
30	Vehicle Rental	\$ -		\$ -	
31	Dues, Subscriptions and Fees	\$ -		\$ -	
32	Insurance & Bonding	\$ -		\$ -	
33	Book/Library Reference Materials	\$ -		\$ -	
34	Mortgage Interest/Bank Fees	\$ -		\$ -	
35	Other Expenses	\$ -		\$ -	
39	Furniture/Non-Computer Eqpt. \$500+ per item	\$ -		\$ -	
40	Computer Equipment/Printers, \$500+ per item	\$ -		\$ -	
41	Furniture/Eqpt. under \$500 per item	\$ -		\$ -	
43	Purchases of Services	\$ 71,000.00	\$ 71,000.00	\$ 142,000.00	Direct payments to early care and education providers to enhance the NC Pre-K rate for children served in the NC Pre-K program whose families meet the Temporary Assistance for Needy Families (TANF) or Child Care Development Fund (CCDF) eligibility guidelines.
45	Stipends/Scholarships	\$ -		\$ -	
46	Cash Grants and Awards	\$ -		\$ -	
47	Non-Cash Grants and Awards	\$ -		\$ -	
	Total	\$ 71,000.00	\$ 71,000.00	\$ 142,000.00	

Department Manager Signature

Date

Fiscal Year 2021/2022

**Partnership for Children of Cumberland County, Inc.
In-House Activity Budget Revision/Amendment Request**

Unit: Partnership for Children of Cumberland County, Inc. Child Care Resource & Referral		Activity Name: NC Pre-K Enhancements Non-TANF/CCDF [2348-035] Requested Effective Date: 2/15/2022			
Line #	Description	Budget Effective 07/01/21	Amount Changed	Budget Effective 02/15/22	Explanation
11	Personnel	\$ -		\$ -	
12	Contracted Professional Services	\$ -		\$ -	
14	Office Supplies & Materials	\$ -		\$ -	
15	Service Related Supplies	\$ -		\$ -	
17	Travel	\$ -		\$ -	
18	Communications & Postage	\$ -		\$ -	
19	Utilities	\$ -		\$ -	
20	Printing and Binding	\$ -		\$ -	
21	Repair and Maintenance	\$ -		\$ -	
22	Meeting/Conference Expense	\$ -		\$ -	
23	Employee Training (no travel)	\$ -		\$ -	
24	Advertising and Outreach	\$ -		\$ -	
25	Board Member Expense	\$ -		\$ -	
27	Office Rent (Land, Buildings, Etc.)	\$ -		\$ -	
28	Furniture Rental	\$ -		\$ -	
29	Equipment Rental (Phones, Computers, etc.)	\$ -		\$ -	
30	Vehicle Rental	\$ -		\$ -	
31	Dues, Subscriptions and Fees	\$ -		\$ -	
32	Insurance & Bonding	\$ -		\$ -	
33	Book/Library Reference Materials	\$ -		\$ -	
34	Mortgage Interest/Bank Fees	\$ -		\$ -	
35	Other Expenses	\$ -		\$ -	
39	Furniture/Non-Computer Eqpt. \$500+ per item	\$ -		\$ -	
40	Computer Equipment/Printers, \$500+ per item	\$ -		\$ -	
41	Furniture/Eqpt. under \$500 per item	\$ -		\$ -	
43	Purchases of Services	\$ 12,527.00	\$ 13,000.00	\$ 25,527.00	Direct payments to early care and education providers to enhance the NC Pre-K rate for children served in the NC Pre-K program whose families do not meet the Temporary Assistance for Needy Families (TANF) or Child Care Development Fund (CCDF) eligibility guidelines.
45	Stipends/Scholarships	\$ -		\$ -	
46	Cash Grants and Awards	\$ -		\$ -	
47	Non-Cash Grants and Awards	\$ -		\$ -	
	Total	\$ 12,527.00	\$ 13,000.00	\$ 25,527.00	

Department Manager Signature

Date

Fiscal Year 2021/2022



Direct Service Provider Revision or Amendment Request Form

Section I: Direct Service Provider Basic Information

DSP Name/Organization: _____ Contract #: _____
Activity Name: _____ Amendment #: _____
PSC/Activity ID: _____ Revision #: _____

Section II: Change Type Requested

☐ Revise Activity Budget ☐ Amend Activity Budget ☐ Terminate Contract/Activity
☐ Other Change (describe) _____

Requested Effective Date: _____ **Please note: Unless a later month is requested, requests received by the 10th of the month are typically processed and submitted for NCPC approval by the end of the month, and will be effective on the 15th of the following month.*

Section III: Justification/Explanation

Section IV: Direct Service Provider Authorizing Signature(s)

Authorized Official's Signature

Date

Second Authorized Official's Signature (if required by DSP)

Date

FOR PFC CONTRACTS USE ONLY

DATE RECEIVED: _____ FIN CMTE REV: _____ EXEC CMTE REV: _____
BOD REV: _____ SUBMITTED TO NCPC: _____ EFFECTIVE DATE: _____
REQUIRED DOCUMENTS PROCESSED: _____ EXECUTED: _____

Partnership for Children of Cumberland County, Inc.
DSP Budget Revision/Amendment Request

DSP: Child Care Services Association		Activity Name: WAGES\$ Project			
		Requested Effective Date: 02/15/2022 pending NCPC*		Contract #: State Contract	

Line #	Description	Budget Effective 12/31/21	Amount Changed	Budget Effective 02/15/2022*	Explanation
11	Personnel			\$ -	
12	Contracted Professional Services			\$ -	
14	Office Supplies & Materials			\$ -	
15	Service Related Supplies			\$ -	
17	Travel			\$ -	
18	Communications & Postage			\$ -	
19	Utilities			\$ -	
20	Printing and Binding			\$ -	
21	Repair and Maintenance			\$ -	
22	Meeting/Conference Expense			\$ -	
23	Employee Training (no travel)			\$ -	
24	Advertising and Outreach			\$ -	
25	Board Member Expense			\$ -	
27	Office Rent (Land, Buildings, Etc.)			\$ -	
28	Furniture Rental			\$ -	
29	Equipment Rental (Phones, Computers, etc.)			\$ -	
30	Vehicle Rental			\$ -	
31	Dues, Subscriptions and Fees			\$ -	
32	Insurance & Bonding			\$ -	
33	Book/Library Reference Materials			\$ -	
34	Mortgage Interest/Bank Fees			\$ -	
35	Other Expenses			\$ -	
39	Furniture/Non-Computer Eqpt. \$500+ per item			\$ -	
40	Computer Equipment/Printers, \$500+ per item			\$ -	
41	Furniture/Eqpt. under \$500 per item			\$ -	
43	Purchases of Services			\$ -	
45	Stipends/Scholarships	\$ 598,091	\$ 50,000	\$ 648,091	
46	Cash Grants and Awards			\$ -	
47	Non-Cash Grants and Awards			\$ -	
	Total	\$ 598,091	\$ 50,000	\$ 648,091	

Marsha Basloe

 DSP Authorized Signature

1/13/22

 Date

Fiscal Year 2021/2022

Partnership for Children of Cumberland County, Inc.
DSP Budget Revision/Amendment Request

DSP: Child Care Services Association		Activity Name: WAGES\$ Project			
		Requested Effective Date: 02/15/2022 pending NCPC*		Contract #: State Contract	
Line #	Description	Budget Effective 12/31/21	Amount Changed	Budget Effective 02/15/2022*	Explanation
*At this time, the effective date is contingent upon NCPC's date of notice to PFC of availability of funds.					

DSP Authorized Signature

Date

Fiscal Year 2021/2022

Cumberland County Formal Site Visit (FSV) Schedule FY 2021-22		
	Program Name	Site Visit Date / Time (10:00 a.m. - 1:00 p.m.)
1	All Children Excel (ACE)	3/1/2022
2	Assuring Better Child Health and Development (ABCD)	2/17/2022 (10-11:30)
3	CCR&R (Consumer Education and Referral)	3/8/2022
4	CCR&R (Provider Services)	3/24/2022
5	Child Care Health Consultant	3/22/2022
6	Circle of Parents Support Program (Autism)	3/10/2022
7	Community Engagement and Development (CED)	3/29/2022
8	DSS Child Care Subsidy	No Formal Site Visit Required
9	Family Connects	2/8/2022
10	Kaleidoscope Play and Learn (KPL)	2/22/2021
11	Kindermusik and Music Therapy	2/21/2022 (1:00 - 3:00 pm)
12	Lending Library	3/3/2022
13	NC Pre-K Enhancements	3/31/2022
14	Parents for Higher Education (PFHE) Subsidy	2/10/2022
15	PFC Child Care Subsidy	3/15/2022
16	Reach Out and Read (ROR)	2/17/2022 (11:30-1:00)
17	WAGES	No Formal Site Visit Required

Hoke County Formal Site Visit (FSV) Schedule FY 2021-22		
	Program Name	Site Visit Date
1	Speech Connections: Early Childhood Intervention with Enhanced Therapy Services (Via Zoom)	3/8/2022 10:00 am - 12:00 pm
2	Parents as Children (PAT)	3/16/2022 10:00 am - 12:00 pm
3	Child Passenger Safety Seat Program	3/16/2022 1:30 pm - 3:30 pm
4	Quality Child Care (QCC)	3/15/2022 1:30 pm - 3:30 pm
5	NC Pre-K (Hoke County Schools)	3/18/2022 9:00 am - 11:00 am
6	Mobile Preschool Program (MPP)	3/17/2022 10:00 am - 12:00 pm
7	Quality Enhancement Program (QEP)	3/17/2022 1:30 pm - 3:30 pm
8	Hoke DSS Child Care Subsidy	No Formal Site Visit Required

Partnership for Children of Cumberland County
Proposed Schedule
FY21/22 Fiscal Monitoring Site Visits

Rev. 07/2020

Direct Service Providers	Activity Title	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
Autism of Cumberland County	<i>Autism Outreach & Resource Services *</i>		Jan-22		May-22
Carolina Collaborative Community Care	<i>ABCD/Reach Out & Read **</i>		Jan-22		May-22
Fayetteville Technical Community College	<i>Child Care Scholarships /Admin & Early Childhood Education Center</i>			Feb-22	
Kerri Hurley	<i>Kindermusik / Music Therapy</i>			Feb-22	

* Modified SOS Program - quarterly desktop monitoring - Sept, Dec, Mar, Jun

** SOS Program - monthly desktop monitoring

Prepared by: _____
 Contracts Coordinator

Date: _____

Approved by: _____
 President

Date: _____

Executive Committee (Acting as Board)
(Virtual Meeting)
Thursday, December 16, 2021
President's Report

A. North Carolina Partnership for Children (NCPC) Updates / DCDEE Updates / Legislative Updates

1. NCPC

- **Carry-forward funds & New State funds** – Recommendations were approved at the November Board meeting. Waiting on amendment for carry-forward from NCPC; expect in December. Smart Start is receiving \$10M each year of the biennium in recurring funds. New State funds anticipated to be released to NCPC in January.
- **State Expansion of Child Care Health Consultants** – Our current contract was extended to June 30, 2022 as a no-cost extension. Funds were reduced due to lapsed salaries. Health Department has filled their two positions for the expansion grant.
- **PDG Grant for Regional Pilots for Family Connects** – All nurses are trained. 4C has several nurse vacancies and is recruiting. Recruitment of families and home visits continue. Over 700 babies who qualify for the pilot have been born since recruitment started October 4. The declined rate continues to be around 14%. Those births at Cape Fear outside the current catchment area are receiving follow-up from PFC staff. This will provide us valuable data as the pilot continues and we look at scaling up the program. Currently the three counties with births outside the catchment area are Harnett, Bladen and Sampson Counties.

2. DCDEE – Continue to monitor updated guidance for child care programs and NC Pre-K operation.

- **Region 5 Contracts** – All contracts have been executed. Fiscal and programmatic monitoring are in process.
- Enrollment continues to be down in child care programs and impacted by the ability to hire staff in child care programs.
- We continue to follow guidance from DCDEE and follow the ChildCareStrongNC Public Health Toolkit. We are closely monitoring conditions in child care programs and contact the facility administrators prior to visits to gauge comfort levels and ensure priorities are met during the visit.
- All licensing requirements are back to pre-pandemic standards and applicable during monitoring visits by the DCDEE Consultants.
- **NC Pre-K site monitoring and state monitoring reports** are in process.
- **NC Pre-K** – the State Budget included 2% rate increases for NC Pre-K as well as \$20M for NC Pre-K start-up, quality and capital expenditures. More information to come from DCDEE on how this funding will come.
- **HB 366, Section 2: NC Pre-K School Options** – requires DCDEE to post educational opportunities for kindergarten offered by local school districts, charter schools and scholarships for enrollment in nonpublic schools. This information shall be indexed or searchable by county and the Division shall update the information on June 1 of each year. NC Pre-K programs will be required to provide all families with the address of the website where the information is available.
- **NC Pre-K Winter Meeting** provided additional timelines and required information that contracting agencies must provide. We will be working on this information for January and February NC Pre-K Committee meetings.

- Vaccines are widely available with active campaigns to increase vaccination rates. Children 5-11 years are now eligible for vaccines.
 - **Approved Stabilization Grants (November 1, 2021):** Eligible, approved providers from the first round have received their payments. Their first reports are now due. Programs who have not applied may still apply for Stabilization Grants and can apply at any time and will be reviewed on a rolling basis.
 - Parent fees for subsidy are waived through January. Our dual-subsidy programs follows suit with waiving parent fees.
3. *Leandro* Case - Judge Lee issued an order on November 10 for \$1.7B to be transferred from the state's General Fund to fund the first two years of the *Leandro* comprehensive remedial plan. The order was initially stayed for 30 days. It has been challenged in the courts and has not gone into effect.
 4. NC General Assembly – The State Budget passed and Governor Cooper signed it. The budget did not fully move us to the *Leandro* mandates.
 5. Federal Level
 - The CDC continues to recommend wearing of masks, regardless of vaccination status, indoors in areas where rates are substantial. Boosters are now available for all COVID-19 vaccines and the Pfizer vaccine booster has now been approved for 16-17-year olds. The Pfizer vaccine been approved for 5-11 year olds. OSHA guidance for vaccine mandate implementation has been released. Due to legal challenges, implementation of vaccine mandates and OSHA Guidance at the federal level is on hold at this time. This does not prohibit businesses from implementing vaccine mandates.
 - **American Family Plan** – Build Back Better would fund universal Pre-K (3 & 4-year olds), expand child care subsidies, workforce support, extend expanded child care tax credit to 2025. The House passed the bill. The Senate has yet to vote on the bill. States will have to opt in if passed.

B. Grant Opportunities/Updates/RFPs

1. Continue to research capital grant opportunities. Submitted a request for a consultation with Golden Leaf for possible submission for their next cycle.
2. Presented to Cumberland County Commissioners on November 15 and the Fayetteville City Council on November 22. The presentation included updates as well as challenges we have in meeting the needs in the community. Both entities are still working on their plans for ARP funds.

C. COVID-19 Updates

PFC implemented its HR 110 Communicable Disease Policy on Monday, March 16, 2020. Building closed to general public March 30 and this status continues. Clients may be served by appointment only. As COVID-19 numbers increase with the Delta variant (or decrease) and federal, state and local health and safety guidelines are updated, we continue to review PFC operations. Policies have been reviewed and updated through our Board Committee process.

1. **Executive Orders:** We have implemented procedures and protocols following federal and state health and safety guidelines throughout the pandemic and in planning for work in the field and building. The state continues to be under a state of emergency.
2. **PFC Guidelines: A summary of operational guidelines was presented to Executive Committee and approved at the August meeting.**
 - a. We continue to review additional guidance from CDC, OSHA, DCDEE as well as local government mandates as we provide services to families and children through PFC and tenants. This has been and will continue to be an evolving process. Cumberland County continues to operate under a mask mandate.
 - b. Department heads developed “return to work” plans. Staff has been working throughout the pandemic. Staggered schedules and teleworking are part of the “return to work” plans as we adjust for the needs of employees and business operations. Telework agreements are in the process of being updated for any staff whose work plan continues to include teleworking.
 - c. Vaccination for PFC staff: The Board of Directors adopted a vaccine mandate for staff. Those staff who requested exemptions (either religious or medical) have submitted those and accommodation plans have been developed. We continue to monitor requirements as they come down from OSHA, EEOC as well as

funders and partners. Staff who are vaccinated have been asked to provide documentation to HR of their vaccine status. We have extended our compliance deadline from December 1 to January 4.

- d. Virtual options for contact with families and providers continue, with face-to-face contact with families and providers available per DCDEE guidance. Purchases have been made to enhance health and safety in offices and for work in the field.
- e. A tenant meeting was held on December 9 to review procedures, hours of operation and opening to the public.
- f. With our front desk being fully staffed, we will open to the public effective January 3. COVID precautions, including masking in all common areas and cleaning of high touch areas, will continue. The focus continues to be on services by appointment. Current hours remain in place and meet the needs of tenants at this time.
- g. Per Policy HR 110, President maintains regular contact with Board Chair for review and continuation of services. Regular communication has gone out to Board and staff. Decisions are made based on federal, state and local government guidance and mandates.

D. PFC Updates & Highlights

1. **New Staff:** Welcome to Maggie Jenkins, Parent Educator with the ACE program, Jana Stakeley, Community Support Specialist with Family Connects and Amanda Hamilton, Information Assistant for the Front Desk. They have officially started.
2. **Farewell** to Toni Gross, Coach with NC Pre-K. Toni will be taking a position as a State Consultant in the Statesville area. Her last day will be January 7. We wish her well in her new endeavor.
3. **Position openings posted: website link** (<https://www.indeed.com/cmp/Partnership-For-Children-of-Cumberland-County>)
 - Case Worker, Family Services
 - Program Specialist (2), Family Services
 - Parent Educator (1), ACE Program
 - Library Program Specialist, Provider Services
 - Program Support Specialist, Family Connects
4. **Infrastructure Project:** We have received Steve Fleming's design and engagement letter for the next phase.
5. **Audit** – We have received and reviewed the final draft of the audit and expect our final copies shortly. It was a clean audit. The final step will be submitting it to the Federal Clearinghouse once we receive the final report.

E. Events

1. **Board and Committee Meetings:** Meetings have been conducted virtually through the duration of the COVID emergency. Equipment to upgrade the Charles Morris Room for hybrid meetings has been installed. We have had a few small hybrid meetings and continue to tweak the system. We will continue to monitor rates of COVID cases to determine when Board is in person with a hybrid option can begin.
2. **All Staff meetings:** We continue monthly virtual meetings due to the size of our staff. We had our holiday celebration virtually at the All Staff meeting on December 15.
3. **NC Pre-K Recruitment continues. Applications for School year 21-22 are online.** There is a drop box outside the front door for families to drop off applications. **We are continuing to recruit children. The workgroup formed to work on a Universal Application for Pre-K services continues to meet to get this system in place for recruitment for the 22-23 school year.**
4. **Drive-Through Truckload of Hope Diaper Bank: January 8, February 12, March 12, April 9, May 14 and June 11** from 8:30-10:30 am. Volunteers needed. Contact Daniele Malvesti (dmalvesti@ccpfc.org) if you can assist. We are working on a new check in system using Eventbrite.
5. **Little Land** (a family outreach event and fundraiser): **Now scheduled for May 14, 2022, 10:00 am-2:00 pm at the Crown Arena. More details to come.** For information or sponsorships, contact Sharon Moyer (smoyer@ccpfc.org).
6. Community Engagement planned Letters to Santa and virtual visits with Santa in December.