

Virtual Board of Directors

Meeting Agenda

Quorum is 13 = 50% + 1 Attendee (Total Board Members = 23)

Thursday, January 28, 2021

NC Pre-K – 12:00 pm – 12:30 pm

PFC Board – 12:30 pm – 2:00 pm

Zoom Meeting

Be the Driving Force to meet our roles and responsibilities as a non-profit Board by:

➤ *Providing Oversight* ➤ *Ensuring Adequate Resources* ➤ *Establishing a Strategic Direction*

- I. **Networking [12:00]**
- II. **Determination of North Carolina Pre-Kindergarten Planning Committee (NC Pre-K) Quorum & Call to Order [12:10]**
- III. **Adjourn NC Pre-K [12:30]**
- IV. **Determination of Board Quorum & Call to Order – Ayesha Neal [12:30]**
 - A. Volunteer Forms ^Δ
 1. Board Donations – 61%
 2. PFC 10-10 Club / Circle of Friends
- V. **Approval of Minutes – Ayesha Neal [12:40]**
 - A. November 19, 2020*
 1. Open Session
 2. Closed Session
 - B. January 14, 2021 – Called Meeting*
- VI. **Consent Agenda – Providing Oversight*! (See Section X.) – Ayesha Neal [12:45]**
- VII. **President’s Report^Δ [12:50]**
 - A. North Carolina Partnership for Children (NCPC) / DCDEE Updates / Legislative Updates
 - B. Grant Opportunities / Updates
 - C. COVID-19 Updates
 - D. PFC Updates
 - E. Events
- VIII. **Establishing a Strategic Direction for the Future [1:00]**
 - A. Board Development – Mary Sonnenberg / Dr. Meredith Gronski
 1. New Potential Board Member*
 - a. Shanay Eason – Child Care Provider – Licensed Home Representative
 2. Board Resignations / Position Opening ^Δ
 - a. Patricia Crouch – DSS Designee
 - i. Shona Bannister – New DSS Designee
 - b. Chas Sampson – Business Leader
 - c. Community at Large – Dr. Phyllis Dunham’s Position
 3. Board Members 2nd Term Ending June 30, 2021^Δ
 - a. Amy Cannon – County Manager’s Office

- b. Lisa Childers – Local Cooperative Extension Agency
- c. Angela Crosby – Child Care Provider – Licensed Center – **NC Pre-K Mandated**
- d. Perry Melton – Child Care Provider – Licensed Center – **NC Pre-K Mandated**
- e. Jim Grafstrom – Business Leader
- 4. FY 2021/2022 Board Officers ^Δ
- B. Board Priorities ^Δ
 - 1. Capacity Building (NC Pre-K)
 - 2. Sustainability (Community Engagement)
 - 3. Community Collaboration Leader (Infrastructure)
- C. PFC Allocation Teams ^Δ – Mary Sonnenberg / Pamela Federline

IX. Ensuring Adequate Resources & Engagement [1:30]

- A. Financial Summary: December 2020 ^Δ – Marie Lilly
- B. Easter Seals UCP Contract* – Mary Sonnenberg
- C. Update on Bank RFPs / Construction ^Δ – Mary Sonnenberg
- D. PFC Audit ^Δ – Mary Sonnenberg
- E. CAD Change* – Pamela Federline

X. Consent Agenda Items*!

- A. *PED Committee – (January 7, 2021) – Brian Jones*
 - 1. *PFC Waiting Room Print and Digital Materials Display*
- B. *Finance Committee – (January 19, 2021) – Steve Terry*
 - 1. *Easter Seals UCP Contract (See Section IX. B.)*
- C. **Committee Information (Non-Action) ^Δ**
 - 1. *Finance Committee*
 - a. *Financial Summary: December 2020*
 - i. *Smart Start*
 - ii. *NC Pre-Kindergarten*
 - iii. *South West Child Development Commission (SWCDC) – Region 5*
 - iv. *All Funding Sources*
 - v. *Cash and In-Kind Report*
 - b. *December E-Trade Statement*

XI. Adjourn [2:00]

* Needs Action ^Δ Information Only !Possible Conflict of Interest (Recusals)

[°] Electronic Copy (Hard copies available upon request)



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November 19, 2020 (12:15 pm – 1:54 pm)
Be the Driving Force



<ul style="list-style-type: none"> e. Jim Grafstrom – Business Leader 4. FY 2021/2022 Board Officers ^Δ B. Board Priorities ^Δ <ul style="list-style-type: none"> a. Capacity Building (NC Pre-K) b. Sustainability (Community Engagement) c. Community Collaboration Leader (Infrastructure) C. Allocation Cycle and Review Team Request ^Δ 	<p>A.4. Dr. Gronski stated that the Board Development Committee is having discussions about FY 2021/2022 board officers. Some board members may be contacted soon regarding these positions.</p> <p>B. Updates were provided on the Board Priority Groups:</p> <ul style="list-style-type: none"> ○ Capacity Building/NC Pre-K – Looking at recruitment for the NC Pre-K program and how to reach more children. PFC is supporting child care programs during the pandemic and looking at how to conduct additional trainings through the COVID relief funds. Family Services are being offered remotely and staff is discussing other ways to offer these services. Nurses with Family Connects will be using an Agency Finder resource guide that will be building the capacity for the program. ○ Community Engagement/Sustainability – Sharon Moyer and the Community Engagement team is working on the Circle of Friends and developing a Fund Development and Sustainability Plan. RFPs have been processed for a Sustainability Consultant to help with the Sustainability Plan and a Certified Google Grant Ad Consultant. ○ Community Collaboration Leader/Infrastructure – Working with a variety of groups including the Family Resource Center, Pathways for Prosperity, some of the city and county groups, SOAR. Meetings take place with Cumberland County Department of Social services and Health Department. Coordinating with NC Works to provide business support for child care providers. <p>C. PFC is looking into what the community needs are and how best to prioritize where the funding is dispersed. A letter will be sent by Pamela Federline, via email, regarding the Smart Start Allocation Cycle and the need for reviewers to participate in the process. A Co-Chair is needed for one of the review teams.</p>	<p>None</p> <p>None</p> <p>None</p>	<p>None</p> <p>None</p> <p>None</p>
<p>IX. Ensuring Adequate Resources & Engagement</p> <ul style="list-style-type: none"> A. Financial Summary: October 2020^Δ <ul style="list-style-type: none"> 1. Smart Start 2. NC Pre-Kindergarten 3. South West Child Development Commission (SWCDC) – Region 5 4. All Funding Sources 5. Cash and In-Kind Report ^Δ B. October E-Trade Statement ^Δ C. Adjusted Timeline for Infrastructure Project* D. State Expansion for Child Care Health Consultants* E. Family Connect Community Advisory Committee – Special Committee; Bylaws Article V, Section 13* 	<p>A. Marie Lilly provided a brief overview of the October 2020 Financial Summary.</p> <p>A.5. Anna Hall provided an overview of the October Cash and In-Kind Report. Anna stated that the goal will increase once PFC goes to 100% allocation. Anna mentioned that if anyone uses Amazon Smile, they can select PFC to be the beneficiary organization and PFC will receive a small portion of the sales.</p> <p>B. Mary Sonnenberg provided an overview of the October E-Trade Statement. The statement was viewed electronically during the meeting.</p> <p>C. Mary reported on the Adjusted Timeline for the Infrastructure Project. Having received the Probable Cost of the project of \$1.2M, Facilities and Executive Committees have recommended moving forward with the next steps for the project. Grant funding is available to cover the cost of the Design Documents. Follow up with grant funders on use of funds necessitates adjustments to the timeline to begin construction. Action is requested to approve the following adjustments to the timeline so that we may proceed</p>	<p>None</p> <p>None</p> <p>None</p> <p>None</p>	<p>None</p> <p>None</p> <p>None</p> <p>None</p>



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<p>F. Pre-School Development Grant RFP for Family Connects – Regional Pilot*</p> <p>G. Contract Activity Descriptions (CAD)*</p> <p>H. NCPC COVID Relief Activities*</p> <p>I. Tenant Rent Increase^Δ</p> <p>J. Circle of Friends: Corporate and Community Giving Campaign^Δ</p>	<p>with the next steps and expend grant funds as dictated by the funder (Foundations of the Carolinas – Operation Restoration):</p> <table border="1" data-bbox="756 381 1728 917"> <tr> <td>Engage Steve Fleming to complete the Design Documents (plans and specifications), including options for phasing of project</td> <td>Engagement Letter signed October 19, 2020</td> </tr> <tr> <td>Board Approval for Infrastructure Project to move to RFP for construction pending review of Design Documents & RFP Bank Financing</td> <td>November 2020</td> </tr> <tr> <td>Prepare RFP for Bank Financing and Post RFP</td> <td>November/December 2020</td> </tr> <tr> <td>Review of Design Documents/Prepare RFP for Construction and Post RFP</td> <td>December 2020</td> </tr> <tr> <td>Research grant options for capital projects</td> <td>Initial Report November 2020; On-going</td> </tr> <tr> <td>Apply for grants for Infrastructure Project</td> <td>On-going</td> </tr> <tr> <td>Receive bids</td> <td>January 8, 2021</td> </tr> <tr> <td>Review bids for construction and financing</td> <td>Special meetings: Facilities and Finance Committees, Board January 2021</td> </tr> <tr> <td>Award contracts for construction and bank financing</td> <td>January 2021</td> </tr> <tr> <td>Notice to Proceed with Construction</td> <td>February 2021</td> </tr> <tr> <td>Mobilization of project – invoices for windows/initial materials</td> <td>Mid-March 2021 (to meet requirements of Foundations of the Carolinas for expenditures)</td> </tr> <tr> <td>Construction 4 months</td> <td>June 2021</td> </tr> </table> <p>Mary stated that after speaking with Charles Morris, it was recommended that PFC prepare an RFP for a construction loan. The recommendation was to look at obtaining up to 1 million dollars.</p> <p>Perry Melton moved to accept the RFP process as presented. Dr. Meredith Gronski seconded the motion. Hearing no further discussion, the Chair put the motion to a vote and asked if there was any oppositions. If any oppositions the board members were asked to type it in the ZOOM Chat Box. All votes were unanimous. There were no abstentions. The motion carried.</p> <p>Angela Crosby moved to accept the Adjusted Timeline for Infrastructure Project as presented. Jami McLaughlin seconded the motion. Hearing no further discussion, the Chair put the motion to a vote and asked if there was any oppositions. If any oppositions the board members were asked to type it in the ZOOM Chat Box. All votes were unanimous. There were no abstentions. The motion carried.</p> <p>D. Mary reported on the State Expansion of Child Care Health Consultants. PFC recommends partnering with Cumberland County Health Department as the “Hiring” agency. The form indicating contracting and hiring agencies is due this week with anticipated contracts by December 22, 2020. Hiring and training is slated to begin in</p>	Engage Steve Fleming to complete the Design Documents (plans and specifications), including options for phasing of project	Engagement Letter signed October 19, 2020	Board Approval for Infrastructure Project to move to RFP for construction pending review of Design Documents & RFP Bank Financing	November 2020	Prepare RFP for Bank Financing and Post RFP	November/December 2020	Review of Design Documents/Prepare RFP for Construction and Post RFP	December 2020	Research grant options for capital projects	Initial Report November 2020; On-going	Apply for grants for Infrastructure Project	On-going	Receive bids	January 8, 2021	Review bids for construction and financing	Special meetings: Facilities and Finance Committees, Board January 2021	Award contracts for construction and bank financing	January 2021	Notice to Proceed with Construction	February 2021	Mobilization of project – invoices for windows/initial materials	Mid-March 2021 (to meet requirements of Foundations of the Carolinas for expenditures)	Construction 4 months	June 2021	<p>Motion Carried</p> <p>Motion Carried</p>	<p>None</p> <p>None</p>
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Be the Driving Force



	<p>asked to type it in the ZOOM Chat Box. All votes were unanimous. There were no abstentions. The motion carried.</p> <p>G. Pamela Federline provided an overview of the two CAD changes. PFC Dual Subsidy is expanding options for use to subsidized care to include wrap-around care and subsidy rate enhancements for children birth to three. Additionally, clarification is provided for Non-TANF subsidy to include registration support regardless of TANF/CCDF status. The Autism Society of Cumberland County’s Circle of Parents Support Program is adding a clarifying statement that multiple funding streams provide support to the program in addition to Smart Start.</p> <p>Dr. Meredith Gronski moved to accept the CAD changes as presented. Lisa Childers seconded the motion. Hearing no further discussion, the Chair put the motion to a vote and asked if there was any oppositions. If any oppositions the board members were asked to type it in the ZOOM Chat Box. All votes were unanimous. The motion carried. Recusals: Angela Crosby and Perry Melton</p> <p>H. Mary reported on the NCPC COVID Relief Activities. PFC is participating in recruitment, training and distribution of tablets for this project, under a MOU with NCPC. NCPC has provided additional guidance based on recommendations from the auditors regarding documentation. As PFC will be distributing the tablets to families and child care providers, the fair market value of the tablets and MiFi must be included on Schedule 3 for Federal Awards. Value of tablets and MiFi is \$1,000 per recipient; PFC will be distributing 16 tablets. There will also be a note for the discrepancy on Exhibit A and B. Tawnya Rayman moved to accept the MOU as presented. Patricia Crouch seconded the motion. Hearing no further discussion, the Chair put the motion to a vote and asked if there was any oppositions. If any oppositions the board members were asked to type it in the ZOOM Chat Box. All votes were unanimous. The motion carried.</p> <p>I. The Facility and Tenant Committee recommendation that was approved at the October Executive Committee meeting was reviewed for information. This provided details on the approved tenant rate increase.</p> <p>J. Sharon Moyer provided an overview of the Circle of Friends: Corporate and Community Giving Campaign. Several levels of sponsorships are created in this program. PFC is asking for board members to sign-up to call individuals regarding this program.</p>	<p>Motion Carried</p> <p>Motion Carried</p> <p>None</p> <p>None</p>	<p>None</p> <p>None</p> <p>None</p> <p>None</p>
<p>X. CLOSED SESSION – PERSONNEL ACTION*</p>	<p>At 1:44 pm, Ayesha Neal, asked for a motion to go into Closed Session to discuss Personnel Actions, pursuant to NC Open Meetings Law, §143-318.11. Closed Sessions, Section (6) – To consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual public officer or employee or prospective public officer or employee; or to hear or investigate a complaint, charge, or grievance by or against an individual public officer or employee.</p>		



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	<p>Perry Melton moved to enter into closed session with Mary Sonnenberg and Anthony Ramos present. Anthony is to act as secretary for the closed session. Dr. Meredith Gronski seconded the motion. Hearing no further discussion, the Chair put the motion to a vote. All votes were unanimous. There were no abstentions. The motion carried.</p> <p>At 1:52 pm Dr. Meredith Gronski moved to go out of closed session and enter open session. Perry Melton seconded the motion. Hearing no further discussion, the Chair put the motion to a vote. All votes were unanimous. There were no abstentions. The motion carried.</p> <p>At 1:53 pm Angela Crosby moved to approve the decisions made in closed session. Tawnya Rayman seconded the motion. Hearing no further discussion, the Chair put the motion to a vote. All votes were unanimous. There were no abstentions. The motion carried.</p>	Motion Carried	None
		Motion Carried	None
		Motion Carried	None
XI. Consent Agenda Items (See Agenda)	The Consent Agenda items were approved in Section VI. Consent Agenda – Providing Oversight.		
XII. Adjourn	As there was no further business; the chair announced the meeting adjourned. The meeting was adjourned at 1:54 pm.	Adjourned	None

Submittal: The minutes of the above stated meeting are submitted for approval. _____

Secretary of Meeting

Date

Approval: Based on Committee consensus, the minutes of the above stated meeting are hereby approved as presented and/or corrected.

Committee Chair

Date



Partnership for Children of Cumberland County, Inc.
Virtual Board of Directors Meeting Minutes
CALLED MEETING
January 14, 2021 (9:08 am – 9:41 am)
Be the Driving Force



MEMBERS PRESENT: Dr. Pamela Adams-Watkins, Angela Crosby, Robin Deaver, Terrasine Gardner, Jim Grafstrom, Dr. Meredith Gronski, Alana Hix (D), Brian Jones, Cotina Jones, Karen McDonald, Tre’vone McNeill, Ayesha Neal, Tawnya Rayman, Steve Terry, Wanda Wesley and Ebone Williams (arrived at 9:21 am)
MEMBERS ABSENT: Lonnie Ballard, Amy Cannon, Lisa Childers, Dr. Marvin Connelly, Jr., Sandee Gronowski, Brenda Reid Jackson, Jami McLaughlin and Perry Melton
NON-VOTING ATTENDEES: Ar-Nita Davis, Pamela Federline, Belinda Gainey, Anna Hall, Julanda Jett, Marie Lilly, Mary Sonnenberg and Mike Yeager
GUEST: John Bantsolas (F&T), Eddie Bray (First Citizens Bank), Al Brunson (F&T), Joe Deaton (F&T), Charles Morris, Jackie Reynolds (PNC Bank) and Rosanna Tucker (Fleming and Associates)

AGENDA ITEM	DISCUSSION & RECOMMENDATION	ACTION	FOLLOW-UP
<i>This meeting was held via ZOOM due to COVID-19 and the PFC building being closed to the public.</i>			
I. Determination of Board Quorum & Call to Order A. Welcome (Board, Facility & Tenant Committee, Finance Committee, Guests from Fleming & Associates and Charles Morris) ^Δ	<p>The meeting of the Board of Directors was held via ZOOM on January 14, 2021 beginning at 9:08 am pursuant to prior written notice to each Board member. Ayesha Neal, Chair, determined that a quorum was present and called the meeting to order. Belinda Gainey, Executive Specialist, was Secretary for the meeting and recorded the minutes.</p> <p>A. Ayesha Neal asked board members to complete the volunteer form that was previously emailed to them. The form is to include time spent reading emails, reviewing packets and all other meetings they may have attended in regards to the Partnership for the Children which did not require them to sign in. Each attendee was asked to introduce themselves and to sign in to the Chat Box.</p>	<p>Called to Order</p> <p>None</p>	<p>None</p> <p>None</p>
II. Ensuring Adequate Resources & Engagement A. Contracts 1. Phase I of Building Construction* 2. Bank Financing for Infrastructure Construction Project*! 3. Hiring Agency for Nurse Home Visitors for Family Connects (related to Preschool Development Grant Family Connects Regional Pilots and Smart Start Family Connects Activity)*	<p>A.1. Mary Sonnenberg reported that Fleming and Associates has recommended that PFC enter into a construction contract with WxProofing (WaterProofing), LLC for a contract sum of \$284,470.00. Rosanna Tucker, with Fleming and Associates, stated that after reviewing other bids, WxProofing, LLC is the better deal. Mary stated that as part of the bid, it was asked about the per window pricing. The first phase to be completed is the 200-wing of the PFC building.</p> <p>Questions and Answers: John Bantsolas – Did Fleming contact R&R Homes Inc (another bidder) and ask why they did not include Bid Security. Rosanna - No. They did include a question about Bid Security but did not include it. Anna Hall stated that there was also a problem with the contractor’s license.</p>		



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January 14, 2021 (9:08 am – 9:41 am)
Be the Driving Force



	<p>A.3. Mary reported that an RFP was sent for a Hiring Agency for Nurse Home Visitors for Family Connects (related to Preschool Development Grant Family Connects Regional Pilots and Smart Start Family Connects Activity). The only proposal received was from Carolina Collaborative Community Care (4C). They did submit a proposed budget. The recommendation is to select 4C as the hiring agency contingency upon funding. PFC does have a relationship with this agency.</p> <p>Karen McDonald moved to accept the recommendation to select 4C as the hiring agency as presented. Dr. Meredith Gronski seconded the motion. Hearing no further discussion, the Chair put the motion to a vote and asked if there was any oposals. If any oposals the board members were asked to type it in the ZOOM Chat Box. All votes were unanimous. The motion carried. Recusals: Terrasine Gardner (on 4C board)</p>	<p>Motion Carried</p>	<p>None</p>
<p>III. Adjourn</p>	<p>As there was no further business; the chair announced the meeting adjourned. The meeting was adjourned at 9:41 am.</p>	<p>Adjourned</p>	<p>None</p>

Submittal: The minutes of the above stated meeting are submitted for approval. _____
Secretary of Meeting Date

Approval: Based on Committee consensus, the minutes of the above stated meeting are hereby approved as presented and/or corrected. _____
Committee Chair Date

**Board of Directors Meeting
(Virtual Meeting)
Thursday, January 28, 2021
President's Report**

A. North Carolina Partnership for Children (NCPC) Updates / DCDEE Updates / Legislative Updates

1. **NCPC** – Network meetings with executive directors have shifted to once weekly with topical agendas.
 - We are in contract for 100% allocation with carry-forward funds effective 12/31/2020.
 - **State Expansion of Child Care Health Consultants – contracts will run through NCPC.** Contracts are now in process. Our effective date is projected to be February 1, 2021 with the Health Department as the hiring agency. The budget is being prepared for submission.
2. **DCDEE** – Continue to monitor updated guidance for child care programs and NC PreK operation.
 - As of December 2020, approximately 90% of programs were open with 60% of their pre-pandemic enrollment. Enrollment varies across the state from very low (20%) to some programs being closed to fully enrolled. On average, child care providers are facing a 47% increase in operating costs during the pandemic.
 - Due to rising numbers of COVID cases, we continue to limit face to face visits. Virtual options continue to be provided. Regional staff, TAs and Child Care Health Consultants have been asked to provide TA to programs around Health & Safety guidelines. Licensing consultants have been doing modified annual compliance visits along with electronic review of needed records. No ERS Assessments are being conducted at this time.
 - NC PreK – site monitoring is in progress with providers. Information sessions have been conducted on the monitoring and self-assessment tool.
3. **Federal Level** – Consolidated Appropriations Act (CAA), signed December 27. The legislature is in session and will be working on allocations. **DCDEE** plans to hold several open forums/meetings to hear feedback for how to utilize the **anticipated \$338M for child care relief** under CCDBG funding.
4. **Local Level – Support to programs**
 - Candy Scott, VP for Programs, continues to represent the Partnership on the **Healthiest Cities and Counties Challenge grant**. Candy is working specifically on the Food Policy Council and getting information out regarding the community assessment.
 - Program staff collaborating with Health Department and Child Care Health Consultants on getting information out to child care providers about the COVID-19 vaccine.

B. Grant Opportunities/Updates/RFPs

1. **Infrastructure Project:** The contract has been signed with WxProofing LLC for construction. Pre-construction conference meeting scheduled for February 2nd. Plans are in process for relocating staff impacted during construction. Having additional conversations with the banks for financing quotes to bring to Executive Committee.
2. **RFA for PDG Regional Grants for Family Connects through NCPC is due February 1.** Carolina Collaborative Community Care (4C) has been designated the hiring agency for the Family Connects activity contingent on funding.

3. **Blue Cross/Blue Shield RFP** – To support grassroots efforts to promote equitable Early Childhood Systems. After attending the information session, it was determined that we are not eligible for this grant.
 4. **Junior League grant:** Applied for materials for the Diaper Bank.
 5. **CDBG RFP, City of Fayetteville** – exploring as a potential infrastructure grant under the Community Development Strategy around rehabilitation of public and community facilities. Due February 21.
- C. COVID-19 Updates**
1. **PFC implemented its HR 110 Communicable Disease Policy on Monday, March 16. Building closed to general public March 30 and this status continues.**
 2. **Phase 3 Extension:** We are implementing procedures and protocols following federal and state health and safety guidelines for returning to work. On January 27 the Governor extended modified Phase 3 through February 28 including the curfew from 10:00 pm – 5:00 am. All of our operations are completed by 9:30 pm. North Carolina’s trends are stabilizing but still high with community spread. Schools continue to have the option to function under three different plans. Most of our child care programs are open and operating under enhanced health and safety standards. The emphasis is to limit travel and gatherings.
 3. **PFC Guidelines:**
 - a. Staggered schedules continue, determined by supervisors by department to manage business and programmatic functions. Staggered schedules may include a combination of teleworking and on-site work.
 - b. Staff primarily teleworking include TAs and Professional Development staff and staff who are in high-risk categories.
 - c. The Consolidated Appropriations Act allowed for voluntary continuation of FFCRA Paid Sick Leave available for those staff who meet the criteria. To support staff who contract COVID or have to care for a family member with COVID, we are opting to continue this leave. Tax credits for the leave are handled through our payroll system. The CAA also gives employers the option to allow participants to roll over all unused amounts in their health or dependent care flexible spending accounts from 2021 to 2022. Employers can also allow participants to make election changes, including new elections, to their FSA benefits. We are working with Health Equity to put these options in place to assist staff.
 - d. Masks provided to all staff to reinforce the 3 Ws. PFC Staff, Tenants and their clients, and contractors (i.e. cleaning and security) must complete a screening questionnaire for COVID-19 prior to entry into the building. Staff screening questionnaire applies to staff coming into the office or doing limited work in the field representing PFC.
 - e. Enhanced cleaning of the building throughout the day continues.
 - f. The building is restricted to PFC staff, tenants and tenant clients by appointment only. Access is Monday-Friday during the hours of 8:30 am – 6:00 pm with extended hours two evenings a week until 9:00 pm and one Saturday each month from 9:00 am – 3:00 pm. The building remains closed all other weekends and PFC recognized holidays through Phase 3 Executive Orders.
 - g. Limited utilization of conference room space for groups of no more than 10 people continues under the modified Phase 3 extension. Screening procedures, the 3 Ws and cleaning procedures

must be followed by all participants including the facilitator of the group.

- h. Virtual options for contact with families and providers continue. Limited face-to-face contact with families and providers done with supervisor guidance when dictated to complete deliverables. In those cases, procedures for 3 Ws and screening are followed.
- i. Per Policy HR 110, President maintains regular contact with Board Chair for review and continuation of services. Regular communication going out to Board and staff. Decisions are made based on federal and state guidance and mandates.
- j. Email Updates and DHHS Guidance documents posted on website: ccpfc.org.

D. PFC Updates

- 1. **Audit** -We received our draft audit reports. There were no findings. As soon as we receive the finalized documents they will be posted on our website and sent out to Board.
- 2. **Proposals have been received for the next three-year Smart Start allocation period.** Allocation Review teams had their first meeting on January 12. Presentations will be done during the February 9 meeting. Final Recommendations from the teams will be made during the March 9 meeting from 2:00-5:00 pm.
- 3. **ACH payment** – We continue to move towards utilization of ACH to pay DSPs, NC PreK providers and Dual-Subsidy providers. The goal is to have everyone in these categories on ACH for the new fiscal year.
- 4. **Staff Thank You**

E. Events

- 1. **Board and Committee Meetings:** Meetings conducted virtually at least through the duration of the COVID emergency due to space limits of conference rooms for social distancing. We are assessing any additional equipment needed to be able to have a virtual option along with face-to-face meetings.
- 2. **All Staff Virtual meetings:** Scheduled the second and fourth Wednesdays, 2:30-3:30 pm through the duration of the COVID-19 emergency.



Partnership FOR CHILDREN

OF CUMBERLAND COUNTY

Nomination Form Board of Directors/Committee Membership

Contact Information

Nominee Name: Shirley Eason

Company Name: Tiny Imprints Child Care

Work Address: 695 Dawfield Dr. Fayetteville NC 28311

Home Address: 695 Dawfield Dr. Fayetteville NC 28311

Work Phone: 910-322-4973 Cell Phone: _____

Work Email: Shirley.Eason@gmail.com Home Email: _____

Date of Birth: _____ LinkedIn Account: Yes No

Children Age 5 or younger: Yes No

Children Ages: 5, 4, 3, 2, 1

Personal Information - Please use back or additional sheets if necessary.

Please explain how the nominee would contribute to the Partnership's mission as a board or committee member:
I have been in the child care field for the last 11 years. I've been an owner for the past five.

What work experience or expertise would this nominee bring? (attach resume if helpful)
I have worked in various centers and family homes all have been licensed in Cumberland County.

List experience as a volunteer (including boards, committees, other community service):
This would be my first experience working with a board.

Number, please list your top 3 reasons for being willing to serve on the Partnership board or committee:
I have learned alot through the Partnership, the various class and the resource center and the Z Team. This would be a great way to serve my community.

Authorization

The undersigned certifies that the above information is true and accurate and permission is given to use the above information for administrative purposes.

Shirley Eason
 Printed Name of Nominee

Shirley Eason
 Signature of Nominee

12-10-2022
 Date

Printed Name of Board/Committee Member Submitting Application

Signature of Board/Committee Member Submitting Application

Date

301 Wagon Dr. Suite 200 Fayetteville NC 28303
 910-322-4973
 www.nccpc.org

NC PreK-K

Be the Driving Force

Designee Assignment Form FY 2020/2021

I, _____, am a board member in good standing. Please allow the following qualified person to attend Board meetings in my stead and to vote in my absence.

Contact Information

Designee Name: _____

Company Name: _____

Work Address: _____

Home Address: _____

Work Phone: _____ Fax Number: _____

Home Phone: _____ Cell Number: _____

Work Email: _____

Home Email: _____

Justification

Please explain how the designee is qualified to attend Board meetings and vote on your behalf:

What work experience or expertise does this designee have to enable them to vote on issues related to the Partnerships mission?

Authorization

I certify that the above information is true and accurate to the best of my knowledge.

Signature of Board Member Assigning Designee

Date

Board Transition Worksheet - January 28, 2021

NCPK Suggested Roles - Government		Board Member	1st Term Expires	2nd Term Expires
	County Commissioner's Office	Open		
1	County Manager's Office	Cannon, Amy		6/30/2021
2	Department of Social Services - NC Pre-K Mandated	Reid-Jackson, Brenda		NCPK
	Local Health Agency or Health Services Provider	Open		
3	School Administrator - NC Pre-K Mandated	Connelly, Dr. Marvin		NCPK
4	Higher Education Institution	Deaver, Robin		6/30/2023
5		Gronski, Dr. Meredith		6/30/2023
6	Local Cooperative Extension Agency	Childers, Lisa		6/30/2021
7	Local Public Library	Jones, Cotina	6/30/2022	6/30/2025
8	Municipal Government	McDonald, Karen		6/30/2023
NCPK Suggested Roles - Services		Board Member	1st Term Expires	2nd Term Expires
9	Child Care Provider - Licensed Center - NC Pre-K Mandated	Crosby, Angela		6/30/2021
10		Melton, Perry		6/30/2021
	Child Care Provider - Licensed Home	Open		
	Military Child Care Rep	Open		
11	Local Head Start Program Representative - NC Pre-K Mandated	Ballard, Lonnie		NCPK
12	Local Mental Health Community Organization	Gardner, Terrasine	6/30/2022	6/30/2025
13	Child Care Resource & Referral (non-employee) or Another Child-Serving Agency Representative - NC Pre-K Mandated	Wesley, Wanda		6/30/2023
14		Neal, Ayesha	6/30/2021	6/30/2024
15	Other Non-Profit Human Service Agency	Brian Jones	6/30/2023	6/30/2026
16	Public School Exceptional Children's Preschool Program Representative - NC Pre-K Mandated	Dr. Pamela Adams-Watkins		NCPK
NCPK Suggested Roles - Business/Community		Board Member	1st Term Expires	2nd Term Expires
17	Parent of a child 5 or younger - NC Pre-K Mandated	McLaughlin, Jami	6/30/2021	6/30/2024
18	Faith Community	McNeill, Tre'vone	6/30/2022	6/30/2025
19	Inter-Agency Coordinating Council or parent of a child with a disability	Rayman, Tawnya		6/30/2023
	Foundation or other philanthropic organization	Open		
20		Grafstrom, James		6/30/2021
21	Business Leader	Stephen Terry	6/30/2023	6/30/2026
22	Military Community Rep	Gronowski, Sandee		6/30/2023
23	Community At Large	Williams, Ebone	6/30/2023	6/30/2026
		Morris, Charles		Emeritus
			1st Term Ending 6/30/21 = 2	
			2nd Term Ending 6/30/21 = 5	
			1st Term Ending 6/30/22 = 3	
			1st Term Ending 6/30/23 = 3	
			2nd Term Ending 6/30/23 = 6	
			2nd Term Ending 6/30/24 = 2	
			2nd Term Ending 6/30/25 = 3	
			2nd Term Ending 6/30/26 = 3	

**PARTNERSHIP FOR CHILDREN OF CUMBERLAND COUNTY, INC.
FINANCIAL SUMMARY - WHAT YOU NEED TO KNOW**

Board Responsibility

The review of the financial statements is the responsibility of the Committee and Board Members of PFC.

The detailed financial reports have been provided to you via email and will be provided electronically during the meeting.

December 31, 2020

1 Balance Sheet

- a. The cash balances; investments and liabilities are at the anticipated amounts and are sufficient for the current needs.

2 Smart Start Grant [State Funds]

- a. PFC's Smart Start grant budgets are reflected at 100% of full allocation effective December 31, 2020.
- b. The total allocation for FY2020-2021 at 100% is \$7,005,760 including DSS and WAGE\$ **AND** \$425,592 of Carryforward funds.

3 NC Pre-Kindergarten Grant [State and Federal Funds]

- a. PFC is in full contract with DCDEE effective 07-01-2020
- b. The total grant is \$9,098,063 which currently consists of \$3,766,081 of federal funds and \$5,331,972 of state funds.
- c. Historically this distribution of state and federal funds is amended by DCDEE before yearend.
- d. PFC was awarded an additional 2% grant in the amount of \$178,462 to be used to support the administering functions of the NC Pre-K grants. This amount is 100% state funds and is effective from November 1, 2020 through June 30, 2021.

4 DCDEE - Region 5 Grants [Federal Funds]

- a. PFC's two Region 5 grants for Core and Infant Toddler are now in contract effective 07-01-20.
- b. The Region 5 Healthy Social Behaviors [HSB] Contract was amended and extended by two months making it a 14-month contract effective 07-01-2019 through 08-31-2020. The FY20-21 HSB contract is anticipated to be a 10-month contract effective 09-01-2020 through 06-30-2021. It will soon be fully in contract. It is not yet fully executed.

5 All Funding Sources

- a. The cash balance at month-end is as projected and is sufficient for the requirements of the upcoming month.
- b. Grant based reimbursements are anticipated to be timely, except for the HSB Grant.

6 Unrestricted State Revenues (USR) - Fund 208

- a. The goal is to continue to use these funds only when other funding streams cannot be used or is not available.
- b. The cash equivalent balances in Fund 208 consists of the following at the end of the month:

PNC Bank Money Market Account	220,095.41	<i>Does not include interest earned in Fund 899</i>
Select Bank - Certificate of Deposit	100,000.00	<i>Does not include interest earned in Fund 899</i>
Lumbree Bank - Certificate of Deposit	100,000.00	<i>Does not include interest earned in Fund 899</i>
Lumbree Bank - Checking Account [from investments]	125.00	<i>Deposited \$100, fees of \$40 refunded, Deposited \$25</i>
E-Trade Funds Account	68,000.00	<i>Gains/Losses are not reflected in the financial statements</i>
	488,220.41	

Interest Earned - Fund 899	
PNC Bank Money Market	23,776.18
Select Bank - CD	3,126.82
Lumbree Bank - CD	2,285.66
	29,188.66

Investments - Fund 208	488,220.41
Interest Earned - Fund 899	29,188.66
TOTAL INVESTMENTS PLUS INTEREST	517,409.07

- c. There is currently a sufficient balance in the operating funds portion of the USR funding stream for the upcoming fiscal year.

7 Cash and In-kind Report

- a. The 19% match amount reflected on the monthly report is reflected at 100% of the full allocation.
- b. PFC's Leadership Team, staff and Board members will continue to discuss and implement strategies to meet our match requirement. PFC did not meet the 19% match requirement for FY1920, FY1819, FY1718 nor for FY1617.
- c. Since the 19% required match was not met for the FY ended June 30, 2020, there will be no contribution to the PFC endowment.
- d. The penalty for not meeting the match in FY1920 has been waived due to COVID-19.

Belinda Gainey

Subject: FW: Smart Start Activity Funding

From: Tristan Robertson <tristan.robertson@eastersealsucp.com>

Sent: Wednesday, January 20, 2021 7:22 PM

To: Mary Sonnenberg <msonnenberg@ccpfc.org>

Cc: Anna M. Hall <amhall@ccpfc.org>; Amanda Hurlburt <amanda.hurlburt@eastersealsucp.com>; Gwen Miller <gwen.miller@eastersealsucp.com>

Subject: RE: Smart Start Activity Funding

Mary,

This has been a difficult year for Easterseals UCP adjusting to, and managing, the impact of the COVID pandemic. We have had to make tough decisions not only for the Dorothy Spainhour CDC but for all of our programs and services. We have kept the safety of the individuals we serve, their families and our staff at the forefront of our decision making. Many of our services transitioned to telehealth delivery models. For those that did not, we have stayed busy developing enhanced safety protocols and planning for the re-initiation of services.

The Dorothy Spainhour CDC has been closed to in person learning since March 15th 2020 due to the NC COVID 19 state of emergency. Currently, all of the Easterseals UCP early childhood, afterschool and recreation programs follow the recommendations of their local county school systems as it relates to health and safety including the school systems response to the COVID 19 pandemic. Cumberland County school system has remained under full remote learning for all grades/ages including their exceptional preschool services due to the COVID 19 risk level and metrics, trends in data, and overall health risk for participants, staff, and the community.

Due to the population of children we serve and the increased risks to our children and staff for contracting COVID 19, at this time the Dorothy Spainhour CDC remains closed to children birth to 5 years old with the exception of providing a virtual model for classroom instruction for children receiving NC Pre- K and exceptional children's services for children 3-5 years old. It is the desire of Easterseals UCP for all children birth through age five to be back at the center for in person learning by July 1st 2021. Trends in COVID cases and the actions taken in response by local school systems will greatly influence when we begin providing services at the center again.

I fully understand your need to reallocate funding to other services for this fiscal year. I do believe the whirlwind of managing the COVID impact coupled with some internal administrative position changes at Easterseals UCP led to the oversight in returning the pre-contract documents.

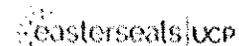
Easterseals remains committed to the provision of services for young children and we are very interested in expanding our early childhood footprint. We are actively exploring opportunities in early intervention, Head Start and infant mental health. I do hope that we will be considered for the next allocation cycle for Smart Start.

Feel free to contact me if you have additional questions or need additional information.

Tristan

Tristan Robertson

Vice President – Early Childhood, Youth and Recreation

eastersealsucp

201 E. Main Street, Salem, VA 24153

O: 540-777-7325 ext. 8101 C: 540-309-3773

www.eastersealsucp.com

From: Mary Sonnenberg <msonnenberg@ccpfc.org>
Sent: Tuesday, January 19, 2021 4:57 PM
To: Tristan Robertson <tristan.robertson@eastersealsucp.com>
Cc: Luanne Welch <luanne.welch@eastersealsucp.com>; Anna M. Hall <amhall@ccpfc.org>
Subject: RE: Smart Start Activity Funding

Thank you. Developmental Day programs are near and dear to me as I was at Sandhills Children's Center in Moore County for 20 years prior to a move to Delaware and now back in NC. I know it's been a hard year for everyone.
Mary

Help protect your family and neighbors from COVID-19.
Know the 3 Ws. Wear. Wait. Wash.
#StayStrongNC and get the latest at nc.gov/covid19.

Mary F. Sonnenberg, M.Ed.

From: Tristan Robertson <tristan.robertson@eastersealsucp.com>
Sent: Tuesday, January 19, 2021 4:54 PM
To: Mary Sonnenberg <msonnenberg@ccpfc.org>
Cc: Luanne Welch <luanne.welch@eastersealsucp.com>
Subject: FW: Smart Start Activity Funding

Mary,

I don't believe we have had the opportunity to meet yet. Due to recent transitions within the Easterseals UCP team, and I am now providing oversight and support to our Early Childhood programs including the Child Development Center. Early Childhood is an area of passion for me and I look forward to getting to know you and the rest of the Partnership For Children team.

I wanted to reach out and let you know that we are in receipt of your email requesting an overall update on our operations. I am in the process of preparing that for you as well as determining where on our end the breakdown in returning the pre-contracting documents last summer occurred. I will have the update for you tomorrow.

Please feel free to reach out to me directly anytime,
Tristan

Tristan Robertson
Vice President – Early Childhood, Youth and Recreation



201 E. Main Street, Salem, VA 24153
O: 540-777-7325 ext. 8101 C: 540-309-3773
www.eastersealsucp.com

From: Mary Sonnenberg <msonnenberg@ccpfc.org>
Sent: Tuesday, January 19, 2021 1:17 PM
To: Luanne Welch; Amanda Hurlburt
Cc: Anna M. Hall; Marie Lilly
Subject: Smart Start Activity Funding

Luanne and Amanda:

I sent this email on Friday but wanted to be sure you got it. I would appreciate it if you would verify receipt as well as provide us an overall update on your operations. Amanda has had conversations with our staff, but it would be helpful for me to have a summary as we move forward. I know this is a difficult time for child care providers, and even more so for you all as you serve children with multiple disabilities as well as risk factors.

From Friday, January 15, 2021:

Luanne and Amanda:

I understand that the operations of Dorothy Spainhour have been significantly impacted over the past year, first with the fire and then the pandemic. As we entered the new fiscal year, July 1, 2020, we sent you requests for pre-contracting documents in order to go into contract for your approved Smart Start activity, but those were not received. Spainhour continued to be closed during the fall and you are not in contract for the activity. We reallocated funds for the first six months of the fiscal year. We are now entering the second half of the fiscal year and Easter Seals continues to not be in contract for your approved Smart Start activity. Under guidance from NCPC we have been closely monitoring delivery of services during the pandemic to ensure that we are meeting our outcomes and deliverables through our approved activities. Since Spainhour remains closed for services to the target population of the activity, we will be reviewing options for reallocating the remainder of the available funding from your activity to other services for this fiscal year.

I know Easter Seals, as an organization, has had to make difficult decisions about the operation of its programs. The impact of the pandemic continues to effect delivery of services across the state. This year is the third and final year of your current approved Smart Start activity, and we are currently in the review stage of determining funding of activities for the next three-year allocation cycle.

If you have any questions, please feel free to contact me. We value the inclusive services that Dorothy Spainhour, as a Developmental Day program, provides to the children in our community. Thank you for the work your organization does.
Mary

Mary F. Sonnenberg, M.Ed.

President, Partnership for Children of Cumberland County, Inc.

351 Wagoner Dr., Suite 200

Fayetteville, NC 28303

Phone: (910) 826-3102

Fax: (910) 867-7772

Email: msonnenberg@ccpfc.org

Website: www.ccpfc.org

**Partnership CAD Report for Partnership for Children of Cumberland
County, Inc. for Fiscal Year 2020 - 2021**
Activity Descriptions

Cumberland
PFC Child Care Subsidy
Activity ID# 002
PSC:2341 PBISID:PLA50

[[Financial assistance will be paid on a direct per child basis for subsidy for families eligible for Temporary Assistance for Needy Families (TANF) or the Child Care and Development Fund (CCDF). Data will be reported into the state-level Smart Start Reporting System (SSRS) on a monthly basis.]]The subsidy program will provide services to children unable to receive support through the Cumberland County Department of Social Services who meet specific criteria or at the discretion of the PFC President (TANF).The activity may include wrap-around care for eligible children, and subsidy rate enhancements for children birth to three years of age, and 4 and 5 star child care facilities.

Cumberland
PFC Child Care Subsidy Non-TANF/CCDF
Activity ID# 022
PSC:2347 PBISID:PLA50

[[Financial assistance will be paid on a direct per child basis for subsidy for families who are not eligible for Temporary Assistance for Needy Families (TANF) or the Child Care and Development Fund (CCDF). Data will be reported into the state-level Smart Start Reporting System (SSRS) on a monthly basis.]]The subsidy program will provide services to children of families in crisis. The program may also include registration support to families who meet program requirements regardless of TANF/CCDF eligibility. The activity may include wrap-around care for eligible children, and subsidy rate enhancements for children birth to three years of age, and 4 and 5 star child care facilities.

Public Engagement & Development Committee Information Meeting of January 7, 2021 Recommendations

It is recommended by this committee to adopt the following upon Board approval:

Print and Digital Materials Display

1. General Information

The Partnership for Children of Cumberland County receives requests from for-profit entities and other organizations to have their materials displayed in our lobby and/or in our digital resource directory. This policy was developed to ensure we are meeting the needs of families in our community, connecting families to resources, and providing relevant and useful information that Advances the Well-Being of Children, Strengthens Early Care and Education, and Empowers Families.

2. Policy

We will only accept materials for physical and/or digital display that meet the following criteria:

- a. Educationally relevant for families
- b. Not of a political or religious nature
- c. Have family-friendly images and language
- d. Culturally relevant and culturally sensitive
- e. Are a family-friendly resource

End of recommendations.

Finance Committee Recommendations

Virtual Meeting – January 19, 2021

RECOMMENDATIONS

- A. Easter Seals UCP Contract – The Finance Committee recommends reallocating Smart Start funding set aside for Easter Seals UCP for the rest of fiscal year 2020-2021 as presented.

INFORMATION

- A. Cumberland Financial Reports for December 2020 were distributed as an FYI:
 - 1. Smart Start
 - 2. NC Pre-Kindergarten
 - 3. South West Child Development Commission (SWCDC) – Region 5
 - 4. All Funding Sources
 - 5. Cash and In-Kind
- B. The December E-Trade Statement was provided for information.
- C. WxProofing was approved as contractor on Phase I of Building Construction.
- D. Proposals from banks have been received for bank financing for the Infrastructure Construction Project. Charles Morris is contacting banks to ask if they will adjust their proposals to customize with the project and time frame.
- E. Carolina Collaborative Community Care (4C) has been approved by Board to be the hiring agency for the Nurse Home Visitors for Family Connects.
- F. The PFC Draft Audit Report was received. There were no findings.
- G. The Monitoring Status updates for Fiscal, Program and NC Pre-K were provided during the meeting.

PARTNERSHIP FOR CHILDREN OF CUMBERLAND COUNTY, INC.

FOOTNOTES FOR FINANCIAL REPORTS December 31, 2020

FOOTNOTES - BALANCE SHEET

A. The cash accounts at December 31, 2020 total \$2,607,913.67.

Included in the cash balance amount are the following investment vehicles:

Banking Institution	Investment Type	Current Amount	Term (months)	Maturity Date	Interest Rate	Annual Percentage Yield
PNC Bank	Money Market	\$243,871.59	n/a	n/a	n/a	.50%
Select Bank	CD	\$103,126.82	15	05/20/21	1.10%	1.11%
Lumbee Bank	CD	\$102,285.66	15	05/21/21	.55%	.55%
Lumbee Bank	Checking	\$125.00	n/a	n/a	n/a	n/a
E-Trade	Financial Trades	\$68,000.00	n/a	n/a	n/a	n/a
Cumberland Community Foundation	Beneficial Interest in Endowment Fund	\$31,384.00	n/a	n/a	n/a	n/a
TOTAL		\$548,793.07				

B. Employees' payroll deductions at December 31, 2020 from the current month and from prior months total \$(8,391.17) which includes \$7,050.00 of pre-funded HRA/FSA anticipated to be deducted by Blue Cross and Blue Shield in April 2021. These accounts are reconciled on a monthly basis and at yearend to ensure that the correct amounts are being accounted for.

C. Per Board approval, an endowment fund was established on June 29, 2012 with the Cumberland Community Foundation, Inc. with an initial amount of \$25,000.00. Since this amount is an irrevocable gift of assets, it is classified as a permanently restricted net asset for accounting purposes. It is also classified as a "Beneficial Interest in Community Foundation" in the Assets section of the Balance Sheet.

NCPC defines permanently restricted net assets as "used to classify assets that have donor-imposed stipulations that neither expire with time nor can be fulfilled or removed by actions of the organization. An example would be an endowment fund whereby the principal is maintained for investment purposes and the interest earnings may be available for use. This FASB code is rarely used."

Additional funds totaling \$4,732.00 was added to the endowment as of June 30, 2013. The Partnership made an additional deposit of \$768.00 to the endowment in September 2014. The Partnership also made an additional deposit of \$666.00 to the endowment in July 2015. During January 2016, additional deposits totaling \$218.00 were received for the endowment. This amount was transferred to the Foundation in February 2016. The total contributions from the Partnership to the endowment, including these funds, are now a total of \$31,384.00. There were no additional funds added to this endowment during the 2016-2017 fiscal year.

FOOTNOTES FOR FINANCIAL REPORTS

December 31, 2020

FOOTNOTES - SMART START GRANT SPREADSHEET

SERVICES (In-House Activities): The Smart Start grants for all of the Service budgets are in contract at 100% of full allocation effective December 31, 2020.

DIRECT SERVICE PROVIDERS: The Smart Start grants for all of the Direct Service Providers (DSPs) budgets are in contract at 100% of full allocation effective December 31, 2020.

ADMINISTRATION: The Smart Start grant for the Administration budget is in contract at 100% of full allocation effective December 31, 2020.

Partnership for Children of Cumberland County, Inc.
Balance Sheet
December 31, 2020

Assets

Bank of America Checking Account	\$ 2,058,720.60	} A
PNC Bank - Money Market Reserve	243,871.59	
Select Bank - Certificate of Deposit	103,126.82	
Lumbee Bank - Certificate of Deposit	102,285.66	
Lumbee Bank - Checking Account [from investments]	125.00	
E-Trade Funds Account	68,000.00	
Petty Cash, Change Funds, Undeposited Receipts	400.00	
Beneficial Interest in Community Foundation	31,384.00	
Total Assets	2,607,913.67	

Liabilities and Net Assets

Forfeited FSA and HRA Pre-Funding	(7,177.49)	} B
COBRA Insurances	0.41	
Health Insurance Payable	0.06	
Flex-Spending Payable	(1,274.75)	
AFLAC Payable	0.75	
United Way Payable	58.00	
Retirement Contribution Payable	32.03	
Dental Insurance Payable	(21.16)	
Vision Payable	(8.96)	
Legal Shield Payable	(0.06)	
Tenant Security Deposits	22,682.79	
Unrestricted Net Assets	1,054,926.88	
Temporarily Restricted Net Assets	149,030.53	
Permanently Restricted Net Assets	31,384.00	C
Excess Revenues over (under) Expenditures	1,358,280.64	
Total Liabilities and Net Assets	\$ 2,607,913.67	

PARTNERSHIP FOR CHILDREN OF CUMBERLAND COUNTY, INC. - SMART START GRANT - FY 2020 - 2021

FY 20/21 SMART START 100% ALLOCATION [plus Carryforward funds]		\$7,005,760
TOTAL ALLOCATION FOR ADMINISTRATION ----->		\$384,046
FY 20/21 Smart Start Admin Base Allocation		\$318,316
FY 20/21 Addition of 1% Fundraising Grant [9200-990]		\$65,730
TOTAL ALLOCATION FOR SERVICES ----->		\$6,621,714
FY 20/21 Smart Start Services Allocation :		\$6,261,852
FY 20/21 Reduction for 1% Fundraising Grant [9200-990]		\$ (65,730)
Carryforward Funds from FY19/20 to be used in FY20/21		\$425,592

AS OF DECEMBER 2020

										If monthly spending was equal, at month-end, the percentages should be:		
										50%	50%	
										% of Budget Expended	% of Available Funds	
										EXPENDITURES		
Activity	Agency	12/31/2020	Budget	Advances	October	November	December	Y-T-D	Remaining Budget			
Early Care & Education Subsidy - TANF Only												
1	Subsidized Child Care	Dept. of Social Services	\$ 2,430,306.00		\$ 246,439.00	\$ 239,412.00	\$ 202,371.00	\$ 1,630,445.00	\$ 799,861.00	67%	33%	
2	CCR&R - Subsidy	IH Partnership for Children	\$ 366,368.00		\$ 1,824.50	\$ 5,923.82	\$ 12,074.44	\$ 19,822.76	\$ 346,545.24	5%	95%	
3	Child Care Scholarships	Fayetteville Tech. Com. College	\$ 207,260.00		\$ 21,665.89	\$ 21,912.93	\$ 21,683.88	\$ 79,608.90	\$ 127,651.10	38%	62%	
4	NC Pre-K Susidy TANF	IH Partnership for Children	\$ 71,000.00		\$ -	\$ -	\$ -	\$ -	\$ 71,000.00	0%	100%	
		ECE Subsidy TANF Total:	46%	\$ 3,074,934.00	\$ -	\$ 269,929.39	\$ 267,248.75	\$ 236,129.32	\$ 1,729,876.66	\$ 1,345,057.34	56%	
		Minimum of 39% Required										
Early Care & Education Subsidy - Non-TANF												
5	CCR&R - Non-TANF Dual Subsidy	IH Partnership for Children	\$ 59,500.00		\$ 436.97	\$ 1,206.46	\$ 2,483.96	\$ 4,127.39	\$ 55,372.61	7%	93%	
6	Spainhour/Child Play	Easter Seals UCP	\$ 45,858.00		\$ -	\$ -	\$ -	\$ -	\$ 45,858.00	0%	100%	
7	NC Pre-K Subsidy Non-TANF	IH Partnership for Children	\$ 12,527.00		\$ -	\$ -	\$ -	\$ -	\$ 12,527.00	0%	100%	
		ECE Subsidy Non-TANF Total:	2%	\$ 117,885.00	\$ -	\$ 436.97	\$ 1,206.46	\$ 2,483.96	\$ 4,127.39	\$ 113,757.61	4%	
Early Care & Education Subsidy - Administration												
8	Subsidy Support Staff	Dept. of Social Services	\$ 169,807.00		\$ -	\$ -	\$ -	\$ 135,836.00	\$ 33,971.00	80%	20%	
9	Child Care Scholarship - Admin Support	Fayetteville Tech. Com. College	\$ 11,450.00		\$ 1,075.52	\$ 1,038.16	\$ 1,141.96	\$ 4,812.85	\$ 6,637.15	42%	58%	
10	CCR&R - Subsidy Administration	IH Partnership for Children	\$ 35,150.00		\$ 57.50	\$ 8,325.36	\$ 1,753.10	\$ 10,142.25	\$ 25,007.75	29%	71%	
		ECE Subsidy Administration Total	3%	\$ 216,407.00	\$ -	\$ 1,133.02	\$ 9,363.52	\$ 2,895.06	\$ 150,791.10	\$ 65,615.90	70%	
Early Care & Education Quality & Affordability												
11	CCR&R - Core Services	IH Partnership for Children	\$ 1,360,079.00		\$ 93,688.65	\$ 78,660.56	\$ 125,744.42	\$ 638,746.36	\$ 721,332.64	47%	53%	
12	WAGES	Child Care Svcs. Association	\$ 501,554.00		\$ 27,093.75	\$ 16,650.00	\$ 9,816.67	\$ 158,651.69	\$ 342,902.31	32%	68%	
		ECE Quality Total:	28%	\$ 1,861,633.00	\$ -	\$ 120,782.40	\$ 95,310.56	\$ 135,561.09	\$ 797,398.05	\$ 1,064,234.95	43%	
		Minimum of 70% Total Required	80%									

PARTNERSHIP FOR CHILDREN OF CUMBERLAND COUNTY, INC. - SMART START GRANT - FY 2020 - 2021

FY 20/21 SMART START 100% ALLOCATION [plus Carryforward funds]		\$7,005,760
TOTAL ALLOCATION FOR ADMINISTRATION ----->		\$384,046
FY 20/21 Smart Start Admin Base Allocation		\$318,316
FY 20/21 Addition of 1% Fundraising Grant [9200-990]		\$65,730
TOTAL ALLOCATION FOR SERVICES ----->		\$6,621,714
FY 20/21 Smart Start Services Allocation :		\$6,261,852
FY 20/21 Reduction for 1% Fundraising Grant [9200-990]		\$ (65,730)
Carryforward Funds from FY19/20 to be used in FY20/21		\$425,592

AS OF DECEMBER 2020

										AS OF DECEMBER 2020		
										If monthly spending was equal, at month-end, the percentages should be:		
										50%	50%	
										% of Budget Expended	% of Available Funds	
										EXPENDITURES		
Activity	Agency		12/31/2020	Advances	October	November	December	Y-T-D	Remaining Budget			
			Budget									
Health and Safety												
13	Assuring Better Health and Development (ABCD)	Carolina Collaborative Community Care (4C)	\$ 92,238.00		\$ 6,189.54	\$ 5,723.10	\$ 5,968.17	\$ 39,125.65	\$ 53,112.35	42%	58%	
14	Family Connect	Partnership for Children	\$ 100,000.00		\$ 22,500.00	\$ 569.25	\$ 207.70	\$ 23,305.11	\$ 76,694.89	23%	77%	
15	Kindermusik & Music Therapy [NEW PSC FOR FY1819 effective 7-1-18 per NCPC]	Kerri Hurley	\$57,209.00	\$ 8,488.50	\$ 2,900.00	\$ 5,629.27	\$ 2,900.00	\$ 16,773.05	\$ 40,435.95	29%	71%	
Health & Safety Total:			4% \$ 249,447.00	\$ 8,488.50	\$ 31,589.54	\$ 11,921.62	\$ 9,075.87	\$ 79,203.81	\$ 170,243.19	32%		
Family Support												
16	Autism Outreach & Resource Ctr.	Autism of CC	\$ 45,000.00		\$ 6,800.00	\$ 653.35	\$ 483.02	\$ 32,979.48	\$ 12,020.52	73%	27%	
17	PFC Family Resource Center	Partnership for Children	\$ 187,265.00		\$ 13,053.08	\$ 16,483.15	\$ 17,735.16	\$ 90,078.77	\$ 97,186.23	48%	52%	
18	All Children Excel [ACE]	Partnership for Children	\$ 200,950.00		\$ 11,307.36	\$ 10,694.21	\$ 13,587.33	\$ 77,034.00	\$ 123,916.00	38%	62%	
19	Child Passenger Safety Car Seat	Partnership for Children	\$ 5,000.00		\$ (140.00)	\$ (20.00)	\$ (340.00)	\$ 979.78	\$ 4,020.22	20%	80%	
20	Community Engagement & Resource Development	Partnership for Children	\$ 308,477.00		\$ 21,398.27	\$ 17,311.77	\$ 26,474.80	\$ 136,430.55	\$ 172,046.45	44%	56%	
21	Reach Out & Read Grant	Carolina Collaborative Community Care (4C)	\$ 16,500.00		\$ 403.21	\$ 482.92	\$ 692.73	\$ 3,081.73	\$ 13,418.27	19%	81%	
Family Support Total:			12% \$ 763,192.00	\$ -	\$ 52,821.92	\$ 45,605.40	\$ 58,633.04	\$ 340,584.31	\$ 422,607.69	45%		
System Support												
22	P&E - Planning & Evaluation	Partnership for Children	\$ 338,216.00		\$ 20,415.45	\$ 20,516.25	\$ 29,905.32	\$ 167,454.52	\$ 170,761.48	50%	50%	
System Support Total:			5% \$ 338,216.00	\$ -	\$ 20,415.45	\$ 20,516.25	\$ 29,905.32	\$ 167,454.52	\$ 170,761.48	50%		
Total of Approved Projects:			\$ 6,621,714.00	\$ 8,488.50	\$ 497,108.69	\$ 451,172.56	\$ 474,683.66	\$ 3,269,435.84	\$ 3,352,278.16			
23	Administration	Partnership for Children	5% \$ 318,316.00	\$ -	\$ 27,218.86	\$ 26,798.92	\$ 45,950.46	\$ 203,587.38	\$ 114,728.62	64%	36%	
24	1% Fundraising	Partnership for Children	1% \$ 65,730.00	\$ -	\$ 194.30	\$ -	\$ 429.27	\$ 935.78	\$ 64,794.22	1%	99%	
Unallocated Smart Start SERVICES Funds			\$ -									
Unallocated Smart Start ADMINISTRATION Funds			\$ -									
Total Smart Start Funds Expended				\$ 8,488.50	\$ 524,327.55	\$ 477,971.48	\$ 520,634.12	\$ 3,473,959.00				
									Total Allocated Smart Start Funds Remaining			\$ 3,531,801.00

Partnership for Children of Cumberland County, Inc. - NC PRE-KINDERGARTEN GRANT

FY 20/21 Revenues per Contract	
\$ 8,398,200	NC Pre-k Grant Payments to Providers
\$ 174,963	2% CCDF Quality Funds
\$ 174,963	2% New Capacity Building Funds
\$ 178,462	
\$ 349,927	4% Administrative Fee
\$ 9,276,515	Total NC Pre-k Grant

Fiscal Year 2020/ 2021

as of December 31, 2020	
SHOULD BE	
50%	50%

FUND	Activity	FY 20/21 Budget					Y-T-D	Remaining Budget	% of Budget Expended	% of Available Funds
		11/1/2020	October	November	December					
211	3323-999 Administrative Operations	\$ 5,565.00	\$ -	\$ -	\$ -	\$ 5,565.00	\$ 0.00	100%	0%	
	3323-001 CCR&R - Core	\$ 92,383.00	\$ 9,330.16	\$ 8,356.15	\$ 12,042.10	\$ 58,095.95	\$ 34,287.05	63%	37%	
	3323-017 NC Pre-k Coordination (In-Direct)	\$ 251,979.00	\$ 17,644.26	\$ 17,681.83	\$ 24,746.15	\$ 120,181.28	\$ 131,797.72	48%	52%	
	Fund 211 Sub-Total	\$ 349,927.00	\$ 26,974.42	\$ 26,037.98	\$ 36,788.25	\$ 183,842.23	166,084.77	53%	47%	
206	2342-015 NC Pre-k Subsidy (Direct - Child Reimbursement) - State Funds	\$ 452,862.00	\$ -	\$ -	\$ -	\$ 0.00	\$ 452,862.00	0%	100%	
	2348-015 NC Pre-K Non-TANF/CCDF - State Funds	\$ 99,409.00	\$ -	\$ -	\$ -	\$ 0.00	\$ 99,409.00	0%	100%	
	Fund 206 Sub-Total	\$ 552,271.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 552,271.00	0%	100%	
210	2342-015 NC Pre-k Subsidy (Direct - Child Reimbursement) - State Funds	\$ 3,488,945.00	\$ -	\$ -	\$ -	\$ 0.00	\$ 3,488,945.00	0%	100%	
	2348-015 NC Pre-K Non-TANF/CCDF - State Funds	\$ 765,866.00	\$ -	\$ -	\$ -	\$ 0.00	\$ 765,866.00	0%	100%	
	Fund 210 Sub-Total	\$ 4,254,811.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 4,254,811.00	0%	100%	
319	2342-015 NC Pre-k Subsidy TANF (Direct - Child Reimbursement) - Federal Funds	\$ 3,581,368.00	\$ 513,950.00	\$ 716,100.00	\$ 1,265,650.00	\$ 3,059,800.00	\$ 521,568.00	85%	15%	
	2348-015 NC Pre-K Non-TANF/CCDF - Federal Funds	\$ 9,750.00	\$ -	\$ -	\$ -	\$ 9,750.00	\$ 0.00	100%	0%	
	Fund 319 Sub-Total	\$ 3,591,118.00	\$ 513,950.00	\$ 716,100.00	\$ 1,265,650.00	\$ 3,069,550.00	\$ 521,568.00	85%	163%	
328	3322-017 NC Pre-K New CCDF Quality Funds - Federal Funds	\$ 174,963.00	\$ 3,335.73	\$ 3,329.43	\$ 5,491.75	\$ 55,296.54	\$ 119,666.46	32%	68%	
212	3323-017 NC Pre-K New Capacity Building Funds - State Funds	\$ 92,865.00	\$ -	\$ -	\$ 1,422.00	\$ 1,572.00	\$ 91,293.00	2%	98%	
212	3323-001 NC Pre-K New Capacity Building Funds - State Funds	\$ 12,735.00	\$ -	\$ -	\$ -	\$ 0.00	\$ 12,735.00	0%	100%	
212	3323-999 NC Pre-K New Capacity Building Funds - State Funds	\$ 247,825.00	\$ 20,058.38	\$ 18,829.86	\$ 25,463.02	\$ 122,644.74	\$ 125,180.26	49%	51%	
	Fund 212 Sub-Total	\$ 353,425.00	\$ 20,058.38	\$ 18,829.86	\$ 26,885.02	\$ 124,216.74	\$ 229,208.26		65%	

Total Budget Remaining \$5,843,609.49

Total NC Pre-K Grant	\$9,276,515
Unallocated NC Pre-k Revenues	\$ -
Total NC Pre-k Grant Expended	\$564,318.53 \$764,297.27 \$1,334,815.02 \$3,432,905.51
Total State Funds	\$5,510,434
Total Federal Funds	\$3,766,081
Total NC Pre-K Grant	\$9,276,515

Partnership for Children of Cumberland County, Inc.

Region 5 DCDEE Lead Agency Grant
Fiscal Year 2020 - 2021

TOTAL FY 2020 - 2021 REGION 5 LEAD AGENCY ALLOCATION **\$489,097.00**

FY 2020 - 2021 10% Overhead / Administration Allocation **\$44,063.00**

FY 2020 - 2021 Program/Services Allocation **\$445,034.00**

as of December 31, 2020

EXPENDITURES									50%	50%
Activity		07/01/20 Budget	October	November	December	Y-T-D	Remaining Budget	% of Budget Expended	% of Available Funds	
Region 5 Lead Agency - Core Services		\$ 246,166.00	\$ 13,680.96	\$ 13,935.73	\$ 18,710.53	\$ 105,306.00	\$ 140,860.00	43%	57%	
Core Services - 10% Overhead/Administration for CCR&R		\$ 1,100.00	\$ 235.73	\$ 2.30	\$ 75.61	\$ 588.87	\$ 511.13	54%	46%	
Core Services - 10% Overhead/Administration for Admin Ops		\$ 29,299.00	\$ 1,213.34	\$ 1,304.69	\$ 1,238.73	\$ 9,298.44	\$ 20,000.56	32%	68%	
Contracts & Grants - Anson County		\$ 9,954.00	\$ -	\$ -	\$ -	\$ -	\$ 9,954.00	0%	100%	
Contracts & Grants - Montgomery County		\$ 8,345.00	\$ -	\$ -	\$ -	\$ -	\$ 8,345.00	0%	100%	
Contracts & Grants - Moore County		\$ 29,399.00	\$ -	\$ -	\$ -	\$ -	\$ 29,399.00	0%	100%	
Contracts & Grants - Richmond County		\$ 14,528.00	\$ -	\$ -	\$ -	\$ -	\$ 14,528.00	0%	100%	
		\$ 338,791.00	\$ 15,130.03	\$ 15,242.72	\$ 20,024.87	\$ 115,193.31	\$ 223,597.69	34%	66%	
Region 5 Infant Toddler Project		\$ 136,642.00	\$ 10,810.57	\$ 10,430.97	\$ 14,077.30	\$ 60,988.56	\$ 75,653.44	45%	55%	
Infant Toddler - 10% Overhead/Administration for CCR&R		\$ 1,545.00	\$ 98.58	\$ 1.38	\$ 74.69	\$ 290.39	\$ 1,254.61	19%	81%	
Infant Toddler - 10% Overhead/Administration for Admin Ops		\$ 12,119.00	\$ 98.58	\$ 1,843.16	\$ 1,017.75	\$ 5,345.95	\$ 6,773.05	44%	56%	
		\$ 150,306.00	\$ 11,007.73	\$ 12,275.51	\$ 15,169.74	\$ 66,624.90	\$ 83,681.10	44%	56%	
Region 5 Healthy Social Behaviors Project	10 month contract for FY20-21 [09/01/2020 - 06/30/2021]	\$ -	\$ 9,663.25	\$ 15,399.34	\$ 25,025.76	\$ 59,764.90	\$ (59,764.90)	#DIV/0!	#DIV/0!	
Healthy Social Behavior - 10% Overhead/Administration for CCR&R		\$ -	\$ 322.76	\$ 2.76	\$ 2.76	\$ 406.33	\$ (406.33)	#DIV/0!	#DIV/0!	
Healthy Social Behavior - 10% Overhead/Administration for Admin Ops		\$ -	\$ -	\$ -	\$ 11.90	\$ 11.90	\$ (11.90)	#DIV/0!	#DIV/0!	
		\$ -	\$ 9,986.01	\$ 15,402.10	\$ 25,040.42	\$ 60,183.13	\$ (60,183.13)	#DIV/0!	#DIV/0!	
Total Allocated DCD Funds Remaining							\$ 247,095.66			
Summary for 10% Overhead / Administration	PFC	\$ 44,063.00	\$ 1,968.99	\$ 3,154.29	\$ 2,421.44	\$ 15,941.88	\$ 28,121.12	36%	64%	

Partnership for Children of Cumberland County, Inc.

All Funding Sources Fiscal Year 2020 - 2021

FUND CODE		July 1, 2020 Beginning Cash Balance	Receipts				Expenditures				Ending Cash Balance
			October	November	December	YTD	October	November	December	YTD	
RESTRICTED FUNDS											
206	NC Pre-K Grant - State Funds (per child)	\$ 11,224.00	\$ -	\$ -	\$ 318,252.00	\$ 318,252.00	\$ -	\$ -	\$ -	\$ 11,224.00	\$ 318,252.00
210	NC Pre-K Expansion Grant - Lottery Funds - STATE FUNDS			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
211	NC Pre-K Grant - 4% Admin Fees	\$ 2,614.45	\$ 52,592.11	\$ 68,423.89	\$ 27,386.54	\$ 148,402.54	\$ (25,514.58)	\$ 26,037.98	\$ 36,889.51	\$ 134,068.94	\$ 16,948.05
211	1/10 CASH PAYMENT from DCDEE -NC Pre-K Grant	\$ -	\$ -	\$ -	\$ -	\$ 52,489.00	\$ 52,489.00	\$ -	\$ -	\$ 52,489.00	\$ -
212	NC Pre-K Capacity Building Grant - State Funds	\$ (25,234.78)	\$ 37,082.15	\$ 41,419.71	\$ 17,481.30	\$ 121,217.94	\$ 20,058.38	\$ 18,829.86	\$ 26,885.02	\$ 124,216.74	\$ (28,233.58)
319	NC Pre-K Grant (per slot) - Federal Funds	\$ 800.00	\$ 1,372,550.00	\$ 830,950.00	\$ 500,998.00	\$ 2,751,298.00	\$ 212,880.00	\$ 704,400.00	\$ 1,265,650.00	\$ 2,230,530.00	\$ 521,568.00
319	1/10 CASH PAYMENT from DCDEE -NC Pre-K Grant	\$ -	\$ -	\$ -	\$ -	\$ 839,820.00	\$ 301,070.00	\$ -	\$ -	\$ 839,820.00	\$ -
328	NC Pre-K Grant CCDF Quality Funds-Federal Funds	\$ (27,851.21)	\$ 10,354.26	\$ 3,335.73	\$ 3,329.43	\$ 77,655.99	\$ 3,335.73	\$ 3,329.43	\$ 5,498.05	\$ 55,302.84	\$ (5,498.06)
	Sub-total for NC Pre-K	\$ (38,447.54)								Sub-total	\$ 823,036.41
301	Family CareGivers Program	\$ (2,067.12)	\$ 558.00	\$ -	\$ -	\$ 558.00	\$ (52.00)	\$ 1.20	\$ 6.23	\$ 565.23	\$ (2,074.35)
307	DCD Grant - SWCDC	\$ 43,760.32	\$ 19,435.41	\$ 15,939.77	\$ 14,376.89	\$ 94,302.61	\$ 15,130.03	\$ 15,242.72	\$ 20,024.87	\$ 158,953.60	\$ (20,890.67)
312	Region 5 - Infant/Toddler Project	\$ 4,600.46	\$ 10,352.73	\$ 12,604.20	\$ 9,854.47	\$ 49,982.80	\$ 11,956.41	\$ 11,326.83	\$ 15,169.74	\$ 71,225.32	\$ (16,642.06)
313	Region 5 - Healthy Social Behavior	\$ (19,631.60)	\$ -	\$ -	\$ -	\$ 46,441.12	\$ 9,986.01	\$ 15,402.10	\$ 25,040.42	\$ 86,992.63	\$ (60,183.11)
807	Region 5 - Program Income	\$ -	\$ 708.60	\$ 380.00	\$ 480.00	\$ 1,677.20	\$ -	\$ 290.24	\$ 25.51	\$ 315.75	\$ 1,361.45
	Sub-total for Other Restricted	\$ 26,662.06								Sub-total	\$ (98,428.74)
147	Smart Start - Admin. (FY 19/20)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (46.39)	\$ 123.19	\$ -	\$ -
148	Smart Start - Services (FY 19/20)	\$ 423,177.17	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (223.44)	\$ 505.04	\$ 423,177.17	\$ -
149	Smart Start - Admin. (FY 20/21)	\$ -	\$ 31,209.00	\$ 31,594.00	\$ 37,304.00	\$ 210,493.00	\$ 27,413.16	\$ 26,798.92	\$ 46,379.73	\$ 204,523.16	\$ 5,969.84
150	Smart Start - Services (FY 20/21)	\$ -	\$ 278,976.00	\$ 282,416.00	\$ 333,457.00	\$ 1,881,580.00	\$ 221,366.89	\$ 198,704.99	\$ 264,615.96	\$ 1,318,671.89	\$ 562,908.11
201	MAC SS Grant (Accting/Contracting)	\$ -	\$ 16,352.00	\$ -	\$ 16,352.00	\$ 49,056.00	\$ 6,223.30	\$ 6,024.90	\$ 9,082.97	\$ 40,855.32	\$ 8,200.68
216	Dolly Parton's Imagination Library	\$ 1,281.70	\$ 7,500.00	\$ -	\$ -	\$ 15,000.00	\$ 621.00	\$ 621.00	\$ 657.00	\$ 3,078.00	\$ 13,203.70
801	Program Income (SS Related)	\$ 68,725.43	\$ 5,849.66	\$ 6,242.00	\$ 5,798.55	\$ 33,852.14	\$ 333.54	\$ (14.51)	\$ 494.21	\$ 8,096.13	\$ 94,481.44
804	GEMS Shared Services (PI SS Related)	\$ 1,300.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,300.00
902	COBRA - Employee Insurance Withholdings	\$ 34.87	\$ 88.22	\$ 88.22	\$ 88.22	\$ 494.85	\$ 88.22	\$ 88.22	\$ 88.22	\$ 529.31	\$ 0.41
	Sub-total for Smart Start & Related	\$ 494,519.17								Sub-total	\$ 686,064.18

Partnership for Children of Cumberland County, Inc.

All Funding Sources
Fiscal Year 2020 - 2021

FUND CODE		July 1, 2020 Beginning Cash Balance	Receipts				Expenditures				Ending Cash Balance
			October	November	December	YTD	October	November	December	YTD	
UNRESTRICTED FUNDS											
208	Unrestricted State Revenues - For Operating Purposes	\$ 15,140.22	\$ -	\$ -	\$ -	\$ -	\$ 1,581.46	\$ 1,504.03	\$ 2,158.51	\$ 10,650.34	\$ 4,489.88
	Unrestricted State Revenues - Invested in CDs and Money Market Account	\$ 488,220.41	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 488,220.41
501	Individual Gifts & Donations	\$ 50,620.59	\$ 863.68	\$ 602.25	\$ 24,083.00	\$ 28,867.18	\$ 3.54	\$ 122.86	\$ 73.99	\$ (1,450.92)	\$ 80,938.69
515	Vending Machine Commissions	\$ 340.38	\$ 12.11	\$ -	\$ 32.98	\$ 115.45	\$ -	\$ -	\$ -	\$ -	\$ 455.83
518	Kohl's Corporate Grants	\$ 4,356.34	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,356.34
536	The CarMax Foundation Grant	\$ 9,834.10	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,834.10
537	Foundation for the Carolinas Grant via Long Leaf Foundation	\$ 2,010.81	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,010.81	\$ 2,010.81	\$ -
539	Foundation for the Carolinas Grant - Operation Restoration	\$ 90,712.50	\$ -	\$ -	\$ -	\$ 75,000.00	\$ -	\$ -	\$ 14,239.19	\$ 14,239.19	\$ 151,473.31
543	CC Foundation - Family Connect Grant	\$ 33,922.64	\$ -	\$ -	\$ -	\$ -	\$ 4,422.85	\$ 4,271.72	\$ 6,301.32	\$ 29,783.99	\$ 4,138.65
544	Falcon Children's Home - Car Seat Safety Program Donation	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000.00
545	CC Foundation - Toilet Training Grant	\$ 7,572.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 624.00	\$ 1,344.00	\$ 6,228.00
546	CC Foundation - Diaper Bank Grant	\$ -	\$ -	\$ -	\$ 453.52	\$ 453.52	\$ -	\$ -	\$ -	\$ -	\$ 453.52
802	PFCRC II (Non-Smart Start)	\$ 85,333.91	\$ 13,037.24	\$ 12,656.72	\$ 24,700.33	\$ 95,365.77	\$ 7,897.17	\$ 9,399.64	\$ 15,350.93	\$ 91,471.64	\$ 89,228.04
806	Forward March Conference	\$ 42,408.25	\$ -	\$ -	\$ -	\$ (8,750.00)	\$ -	\$ 2.25	\$ 2.84	\$ 5.09	\$ 33,653.16
809	Hoke County Consumer Ed (not program income)	\$ -	\$ 4,264.26	\$ 4,294.16	\$ 4,725.73	\$ 15,071.38	\$ 4,294.16	\$ 6,819.59	\$ 6,684.20	\$ 23,849.44	\$ (8,778.06)
812	PFCRC II - Administration	\$ 34,462.52	\$ 4,750.00	\$ 4,750.00	\$ 4,750.00	\$ 28,500.00	\$ 4,300.72	\$ 4,294.30	\$ 6,581.05	\$ 29,715.59	\$ 33,246.93
815	Hoke - Contracted Eval (not program income)	\$ 19,099.46	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (2.07)	\$ 0.63	\$ 4,040.50	\$ 15,058.96
816	Contracted Data Services	\$ 3,448.15	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,448.15
820	Fundraising - PFC Annual Soiree	\$ 108,763.71	\$ 20,000.00	\$ -	\$ (20,000.00)	\$ 3,702.27	\$ -	\$ 9.00	\$ 1,560.69	\$ 9,877.37	\$ 102,588.61
822	Fundraising - PFC Annual Soiree - Kidstuff	\$ 3,702.27	\$ -	\$ -	\$ -	\$ (3,702.27)	\$ -	\$ -	\$ -	\$ -	\$ -
824	Fundraising - PFC Annual Soiree - Administrative Allocation	\$ 6,587.08	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,587.08
825	Capital Projects Fund	\$ 21,578.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,578.00
827	Fundraising - Mission Moments	\$ 139.52	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 139.52
828	Fundraising - Early Care & Education Initiatives	\$ 1,804.28	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 127.33	\$ 127.33	\$ 1,676.95
897	Sales Tax	\$ (10,066.79)	\$ -	\$ -	\$ -	\$ 10,066.79	\$ 785.73	\$ 784.48	\$ 457.23	\$ 4,501.16	\$ (4,501.16)
899	Interest Income (from Investment Funds)	\$ 29,160.94	\$ 2.00	\$ 2.06	\$ 2.07	\$ 27.72	\$ -	\$ -	\$ -	\$ -	\$ 29,188.66

Partnership for Children of Cumberland County, Inc.

All Funding Sources
Fiscal Year 2020 - 2021

FUND CODE		July 1, 2020 Beginning Cash Balance	Receipts				Expenditures				Ending Cash Balance
			October	November	December	YTD	October	November	December	YTD	
904	Forfeited FSA	\$ (7,022.87)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 154.62	\$ (7,177.49)
905	Employee Withholding	\$ (1,046.13)	\$ 23,760.73	\$ 23,459.67	\$ 27,467.58	\$ 166,666.18	\$ 24,818.55	\$ 23,256.61	\$ 27,502.73	\$ 166,834.14	\$ (1,214.09)
Sub-total for Unrestricted Funds		\$ 1,046,082.29							Sub-total		\$ 1,070,311.99
INFORMATION TECHNOLOGY											
992	PFC IT Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 169.73	\$ (0.36)	\$ 298.60	\$ 1,451.47	\$ (1,451.47)
993	IT - Core	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,017.26)	\$ -	\$ -	\$ -	\$ -
994	IT - Outside Agencies	\$ 113,633.77	\$ 8,614.43	\$ 2,832.00	\$ 10,704.26	\$ 40,227.07	\$ 9,519.48	\$ 9,648.69	\$ 10,717.35	\$ 55,095.64	\$ 98,765.20
995	IT - PFC Enhanced	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 585.06	\$ -	\$ -	\$ 171.04	\$ (171.04)
996	IT - PFC Regular	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 370.42	\$ 1,370.98	\$ -	\$ 1,596.86	\$ (1,596.86)
Sub-total for Information Technology		\$ 113,633.77							Sub-total		\$ 95,545.83
OTHER FUNDS											
599	Cumberland Community Foundation Endowment	\$ 31,384.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,384.00
Sub-total for Other Funds		\$ 31,384.00							Sub-total		\$ 31,384.00
TOTAL		\$ 1,673,833.75							TOTAL		\$ 2,607,913.67

ADDITIONAL SUMMARIZED INFORMATION
USR
<i>Operating Cash</i> 4,489.88
<i>Investments</i> 488,220.41
\$ 492,710.29

NCPK
<i>Operating Cash</i> 823,036.41
<i>"Cash Advance"</i> -
\$ 823,036.41

PARTNERSHIP FOR CHILDREN OF CUMBERLAND COUNTY, INC.

Cash & In-Kind Contributions Report
Fiscal Year 2020/2021

Total Smart Start Allocation: \$ 7,005,760.00
 Target Cash & In-Kind Required (19%): \$ 1,331,094.40
 Target Cash Required (≥13%): \$ 910,748.80
 Target In-Kind Required (±6%): \$ 420,345.60

1

CASH DONATIONS		October	November	December	Y-T-D
Cash Donations - In-House					
Board & Committee Donations	501-4410	\$ 140.00	\$ 140.00	\$ 210.00	\$ 1,415.00
Staff Donations	501-4410	\$ -	\$ -	\$ 8.00	\$ 136.00
Donations - General Admin Operations	501-4410	\$ 698.68	\$ 302.25	\$ 24,025.00	\$ 27,291.18
Donations - Vending Machine Proceeds	515-4410	\$ 12.11	\$ -	\$ 32.98	\$ 115.45
Donations - Giving Tuesday CCF	501-4420	\$ -	\$ -	\$ 453.52	\$ 453.52
Donations - Forward March Conference	806-4830	\$ -	\$ -	\$ -	\$ -
Donations - Fundraising Events 2020	820-4611	\$ -	\$ -	\$ -	\$ -
Donations - Fundraising Events 2021	820-4611	\$ (20,000.00)	\$ -	\$ -	\$ (20,000.00)
Donations - Fundraising Event Sales 2020	820-4601	\$ -	\$ -	\$ -	\$ -
Donations - Fundraising Event Sales 2021	820-4601	\$ -	\$ -	\$ -	\$ -
Program Income - Rent from Resource Center I	801-4824	\$ 4,819.66	\$ 5,307.00	\$ 5,323.55	\$ 27,856.64
Program Income - Conference Room Rental RCI	801-4762	\$ -	\$ -	\$ -	\$ -
Program Income - Nurturing Parenting Workshop Fees	801-4836	\$ -	\$ -	\$ -	\$ -
Program Income - Tenant Copier Fees	801-5311	\$ -	\$ 70.26	\$ -	\$ 209.48
Program Income - CCR&R Workshop Fees	801-4823	\$ 1,030.00	\$ 935.00	\$ 375.00	\$ 6,555.00
Program Income - CCR&R Resource Library Fees	801-4823	\$ -	\$ -	\$ -	\$ 22.50
Program Income - PDCC IACET Workshop Fees	801-4822	\$ -	\$ -	\$ -	\$ -
Program Income - PD&C Services	801-4834	\$ -	\$ -	\$ -	\$ -
Program Income - PD&C KidStuff	801-4834	\$ -	\$ -	\$ -	\$ -
Program Income - Summer Camp Expo	801-4833	\$ -	\$ -	\$ -	\$ -
Program Income - Other	801-4827	\$ -	\$ -	\$ -	\$ -
Program Income - Rent from Resource Center II	812-4761	\$ 4,750.00	\$ 4,750.00	\$ -	\$ 23,750.00
Cost Reduction - Car Seat Program Parent Fees	150-6902	\$ 140.00	\$ 180.00	\$ -	\$ 380.00
					\$ -
Total Cash Donations - In-House		\$ (8,409.55)	\$ 11,684.51	\$ 30,428.05	\$ 68,184.77

Cash Donations - Direct Service Providers					
1st Quarter (July - September)					\$ 687.58
2nd Quarter (October - December)				\$ -	\$ -
3rd Quarter (January - March)					\$ -
4th Quarter (April - June)					\$ -
PFC Child Care Subsidy Parent Fees				\$ -	\$ -
Total Cash Donations - Direct Service Providers		\$ -	\$ -	\$ -	\$ 687.58

TOTAL CASH DONATIONS		\$ (8,409.55)	\$ 11,684.51	\$ 30,428.05	\$ 68,872.35
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2

GRANTS					
Carmax Foundation (100% Private Grants)	536-4426			\$ -	\$ -
WalMart Foundation (100% Private Grants)	533-4423			\$ -	\$ -
Raising A Reader (100% Private Grants)	534-4420			\$ -	\$ -
Kohl's Corporate Grants (100% Private Grants)	518-4420			\$ -	\$ -
Cumberland Community Foundation (100% Private Grants)	535-4425			\$ -	\$ -
TOTAL GRANTS		\$ -	\$ -	\$ -	\$ -

1.0%

IN-KIND DONATIONS					
In-Kind Donations - In-House					
In-Kind Donations - Volunteer Time		\$ 555.93	\$ 1,054.35	\$ 766.80	\$ 3,692.67
Discounts on Materials - Kaplan				\$ -	\$ -
Discounts on Materials - Brame				\$ -	\$ -
Discounts on Materials - Discount School Supply				\$ -	\$ -
Discounts on Materials - Lakeshore				\$ -	\$ -
Discounts on Software - Techsoup Stock				\$ -	\$ -
Donations - Other In-Kind				\$ -	\$ -
PFC Staff Donations - Supplies and Mileage				\$ -	\$ -
PFC Board Member Donations - Supplies and Mileage				\$ -	\$ -
Total In-Kind Donations - In-House		\$ 555.93	\$ 1,054.35	\$ 766.80	\$ 3,692.67

In-Kind Donations - Direct Service Providers					
1st Quarter (July - September)					\$ 1,258.55
2nd Quarter (October - December)					\$ -
3rd Quarter (January - March)					\$ -
4th Quarter (April - June)					\$ -
Total In-Kind Donations - Direct Service Providers				\$ -	\$ 1,258.55

TOTAL IN-KIND DONATIONS		\$ 555.93	\$ 1,054.35	\$ 766.80	\$ 4,951.22
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0.1%

3

GRAND TOTAL		\$ (7,853.62)	\$ 12,738.86	\$ 31,194.85	\$ 73,823.57
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1.1%

4

- 1 - Current Month Reporting
- 2 - YTD Cash Reported
- 3 - YTD In-Kind Reported
- 4 - Amount remaining to reach target

TARGET REMAINING	\$ (1,257,270.83)
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December 1, 2020 - December 31, 2020
Account Number: [REDACTED]
Account Type: NON-PROFIT

Customer Update:

When to expect your 2020 tax documents
Visit etrade.com/tax to see when you'll receive 1099s, 5498s, and other tax documents.

E*TRADE Securities LLC
P.O. Box 484
Jersey City, NJ 07303-0484
1-800-ETRADE-1 (1-800-387-2331)
etrade.com Member FINRA/SIPC

E*TRADE Securities
Investment Account

IMPORTANT INFORMATION:
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Enroll for paperless delivery today at etrade.com/paperless.



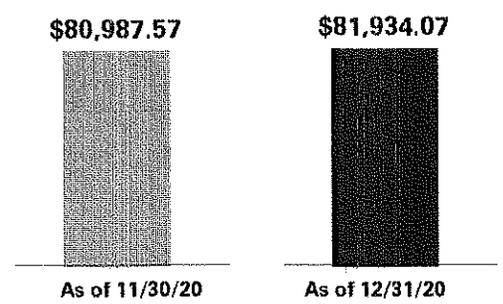
0062711 01 AB 0.416 01 TR 00250 EFAD0503 000000



PARTNERSHIP FOR CHILDREN OF CU
351 WAGONER DRIVE SUITE 200
FAYETTEVILLE NC 28303-4672



Account At A Glance



Net Change: \$946.50

E*TRADE

DETACH HERE
PARTNERSHIP FOR CHILDREN OF CU
351 WAGONER DRIVE SUITE 200
FAYETTEVILLE NC 28303-4672

DETACH HERE
Use This Deposit Slip [REDACTED]

Please do not send cash

Make checks payable to E*TRADE Securities LLC

Dollars	Cents

TOTAL DEPOSIT

Mail deposits to:



E*TRADE SECURITIES LLC
P.O. Box 484
Jersey City, NJ 07303-0484

123120200001 111450253427



Account Number: [REDACTED]

Statement Period : December 1, 2020 - December 31, 2020

Account Type: NON-PROFIT

Customer Update:

Tax questions? No problem.
Get helpful tips, tools, and key dates in the Tax Center. Visit etrade.com/tax today.

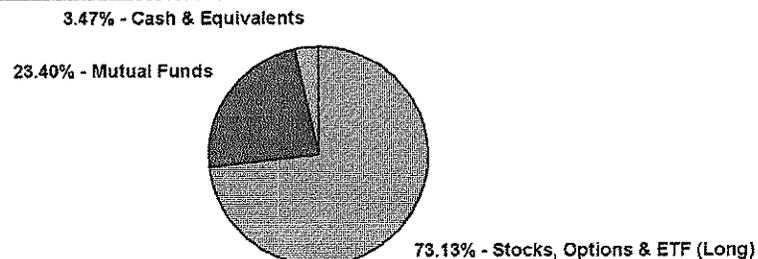
ACCOUNT OVERVIEW

Last Statement Date: November 30, 2020

Beginning Account Value (On 11/30/20): \$ 80,987.57
Ending Account Value (On 12/31/20): \$ 81,934.07
Net Change: \$ 946.50

For current rates, please visit etrade.com/rates

ASSET ALLOCATION (AS OF 12/31/20)



ACCOUNT VALUE SUMMARY

	AS OF 12/31/20	AS OF 11/30/20	% CHANGE
Cash & Equivalents	\$ 2,844.36	\$ 2,556.73	11.25%
Total Cash/Margin Debt	\$ 2,844.36	\$ 2,556.73	11.25%
Stocks, Options & ETF (Long)	\$ 59,914.97	\$ 59,484.37	0.72%
Mutual Funds	\$ 19,174.74	\$ 18,946.47	1.20%
Total Value of Securities	\$ 79,089.71	\$ 78,430.84	0.84%
Net Account Value	\$ 81,934.07	\$ 80,987.57	1.17%

Securities products and services are offered by E*TRADE Securities LLC, Member FINRA/SIPC. Sweep Deposit Account is a bank deposit account with E*TRADE Bank, a Federal savings bank, Member FDIC. Sweep deposit accounts at each bank are FDIC-insured up to a maximum of \$250,000. Securities products and cash balances other than Sweep Deposit Account funds are not FDIC-insured, are not guaranteed deposits or obligations of E*TRADE Bank, and are subject to investment risk, including possible loss of the principal invested.

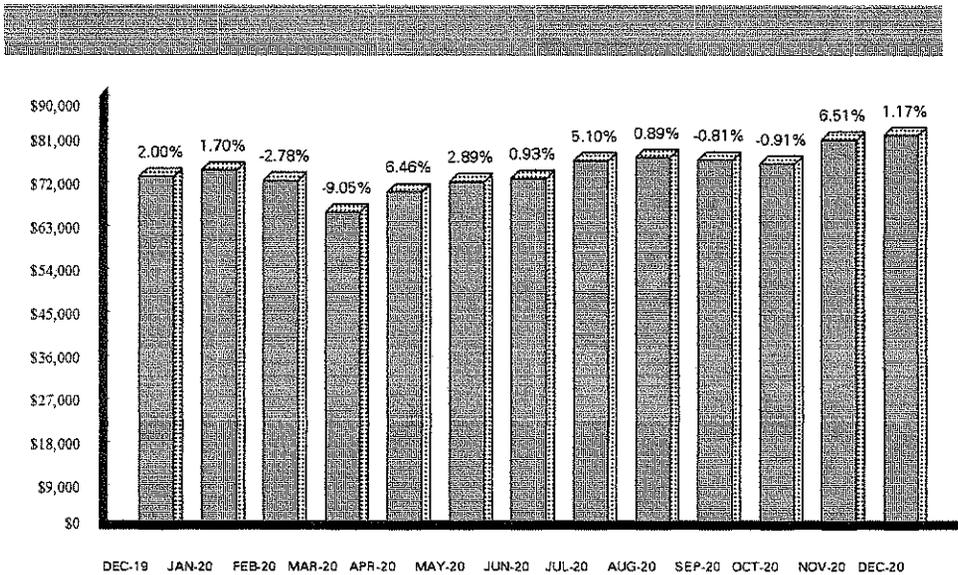


Account Number: [REDACTED]

Statement Period : December 1, 2020 - December 31, 2020

Account Type: NON-PROFIT

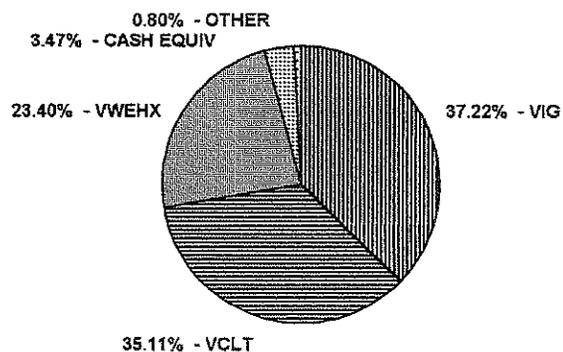
NET ACCOUNT VALUE BY MONTH END



ACCOUNT TRANSACTION SUMMARY

DESCRIPTION	THIS PERIOD	YEAR TO DATE
<u>Interest Received</u>		
Taxable	\$ 0.02	\$ 0.19
<u>Dividends Received</u>		
Taxable	\$ 356.01	\$ 2,212.41

TOP 10 ACCOUNT HOLDINGS (AS OF 12/31/20)




 Account Number: XXXXXXXXXX

Statement Period : December 1, 2020 - December 31, 2020

Account Type: NON-PROFIT

ACCOUNT HOLDINGS
CASH & CASH EQUIVALENTS (3.47% of Holdings)

DESCRIPTION	PORTFOLIO %	AMOUNT
Extended Insurance Sweep Deposit Account		
Opening Balance		2,556.73
Closing Balance	3.47	2,844.36
Average Balance		2,629.89
Extended Insurance Sweep Deposit Account Balance by Bank as of December 31, 2020		2,844.36
JPMORGAN CHASE BANK N		

Under the Extended Insurance Sweep Deposit Account (ESDA) Program, cash balances from your brokerage account into the ESDA Program may shift from one program bank to another on a daily basis and a different combination or subset of the Program Banks may be used from day to day with dynamic deposit limits. Your ESDA Program cash balances will be FDIC-insured up to an aggregate of at least \$1,250,000. Uninvested cash balances in the ESDA program are not covered by SIPC. The balance in your bank deposit sweep account may be withdrawn on your order and proceeds returned to your securities account or remitted to you. To see a list of Program Banks please visit www.etrade.com/esdaagreement or call us at 1-800-ETRADE-1 (1-800-387-2331).

TOTAL CASH & CASH EQUIVALENTS 3.47% \$2,844.36

TOTAL CASH & CASH EQUIVALENTS YTD INTEREST (CREDIT INTEREST ONLY) \$0.06

STOCKS, OPTIONS & EXCHANGE-TRADED FUNDS (73.13% of Holdings)

DESCRIPTION	SYMBOL/ CUSIP	ACCT TYPE	QUANTITY	PRICE	TOTAL MKT VALUE	PORTFOLIO (%)	EST. ANNUAL INCOME	EST. ANNUAL YIELD (%)
***THOMSON REUTERS CORP COM NEW	TRI	Cash	8	81.8900	655.12	0.80	12.00	1.83%
VANGUARD SCOTTSDALE FUNDS VANGUARD LONG-TERM CORPORATE BOND ETF	VCLT	Cash	259	111.0700	28,767.13	35.11	908.00	3.16%
VANGUARD SPECIALIZED FUNDS VANGUARD DIVIDEND APPRECIATION ETF	VIG	Cash	216	141.1700	30,492.72	37.22	496.00	1.63%
TOTAL STOCKS, OPTIONS & ETF					\$59,914.97	73.13%	\$1,416.00	2.36%



Account Number: [REDACTED]

Statement Period : December 1, 2020 - December 31, 2020

Account Type: NON-PROFIT

MUTUAL FUNDS (23.40% of Holdings)

DESCRIPTION	SYMBOL/ CUSIP	ACCT TYPE	QUANTITY	PRICE	TOTAL MKT VALUE	PORTFOLIO (%)	EST ANNUAL INCOME
**VANGUARD FIXED INCOME SECS FD INC-HIGH YIELD CORP PORTFOL	VWEHX	Cash	3,296.478	5.9800	19,174.74	23.40	898.00
TOTAL MUTUAL FUNDS					\$19,174.74	23.40%	\$898.00
TOTAL PRICED PORTFOLIO HOLDINGS (ON 12/31/20)					\$81,934.07		
TOTAL ESTIMATED ACCOUNT HOLDINGS ANNUAL INCOME					\$2,314.00		

TRANSACTION HISTORY

DIVIDENDS & INTEREST ACTIVITY

DATE	TRANSACTION TYPE	DESCRIPTION	SYMBOL/ CUSIP	AMOUNT DEBITED	AMOUNT CREDITED
12/01/20	Dividend	**VANGUARD FIXED INCOME SECS FD INC-HIGH YIELD CORP PORTFOL RECORD 11/30/20 PAY 11/30/20	VWEHX		67.84
12/04/20	Dividend	VANGUARD SCOTTSDALE FUNDS VANGUARD LONG-TERM CORPORATE BOND ETF CASH DIV ON 259 SHS REC 12/02/20 PAY 12/04/20 NON-QUALIFIED DIVIDEND	VCLT		69.28
12/15/20	Dividend	***THOMSON REUTERS CORP COM NEW CASH DIV ON 8 SHS REC 11/19/20 PAY 12/15/20 FRGN W/H@SOURCE	TRI	0.46	3.04
12/24/20	Dividend	VANGUARD SPECIALIZED FUNDS VANGUARD DIVIDEND APPRECIATION ETF CASH DIV ON 216 SHS REC 12/22/20 PAY 12/24/20 NON-QUALIFIED DIVIDEND	VIG		143.51
12/28/20	Interest	EXTENDED INSURANCE SWEEP DEPOSIT ACCOUNT INTEREST			0.02



Account Number: [REDACTED]

Statement Period : December 1, 2020 - December 31, 2020

Account Type: NON-PROFIT

DIVIDENDS & INTEREST ACTIVITY (Continued)

DATE	TRANSACTION TYPE	DESCRIPTION	SYMBOL/ CUSIP	AMOUNT DEBITED	AMOUNT CREDITED
12/29/20	Dividend	VANGUARD SCOTTSDALE FUNDS VANGUARD LONG-TERM CORPORATE BOND ETF CASH DIV ON 259 SHS REC 12/24/20 PAY 12/29/20 NON-QUALIFIED DIVIDEND	VCLT		72.24
TOTAL DIVIDENDS & INTEREST ACTIVITY				\$0.46	\$356.03
NET DIVIDENDS & INTEREST ACTIVITY					\$355.57

OTHER ACTIVITY

DATE	DESCRIPTION	SYMBOL/ CUSIP	TRANSACTION TYPE	QUANTITY	PRICE	AMOUNT DEBITED	AMOUNT CREDITED
12/01/20	**VANGUARD FIXED INCOME SECS FD INC-HIGH YIELD CORP PORTFOL REINVEST PRICE \$ 5.93	VVWHX	Reinvest	11.457		67.94	
TOTAL OTHER ACTIVITY						\$67.94	
NET OTHER ACTIVITY						\$67.94	

EXTENDED INSURANCE SWEEP DEPOSIT ACCOUNT (ESDA) ACTIVITY (0.0100% APY/0.0100%APY Earned as of 12/31/20)

Under the Extended Insurance Sweep Deposit Account (ESDA) Program, cash balances from your brokerage account into the ESDA Program may shift from one program bank to another on a daily basis and a different combination or subset of the Program Banks may be used from day to day with dynamic deposit limits. Your ESDA Program cash balances will be FDIC-insured up to an aggregate of at least \$1,250,000. Uninvested cash balances in the ESDA program are not covered by SIPC. The balance in your bank deposit sweep account may be withdrawn on your order and proceeds returned to your securities account or remitted to you. To see a list of Program Banks please visit www.etrade.com/esdaagreement or call us at 1-800-ETRADE-1 (1-800-387-2331).

DATE	TRANSACTION TYPE	DESCRIPTION	TRANSACTION AMOUNT
12/01/20		OPENING BALANCE	\$2,556.73
12/04/20	Deposit	EXTND INS SWEEP ACCT(FDIC-INS)	69.28
12/16/20	Deposit	EXTND INS SWEEP ACCT(FDIC-INS)	2.58
12/24/20	Deposit	EXTND INS SWEEP ACCT(FDIC-INS)	143.51
12/28/20	Deposit	EXTND INS SWEEP ACCT(FDIC-INS)	0.02
12/29/20	Deposit	EXTND INS SWEEP ACCT(FDIC-INS)	72.24
12/31/20		CLOSING BALANCE	\$2,844.36